

Fixed Income Presentation Preliminary 2020 results



Agenda

- (1) Introduction of Aareal Bank
- (2) Business development in times of Covid-19
- (3) Asset Quality
- (4) Business Segment Reporting
- (5) Capital, B/S, Funding/Liquidity
- (6) Outlook 2021
- (7) Aareal Next Level 360° Review
- (8) Key takeaways
- Appendix



Introduction of Aareal Bank



Aareal Bank Group

The new lineup - THREE segments



Structured Property Financing (SPF)

Commercial real estate financing solutions across 3 continents: Europe, North American and Asia/Pacific

Diverse property types

- Hotels, logistics, offices, retail, residential and student housing
- Additional industry experts in hotels, logistics and retail properties

Investment finance

- Single asset, portfolio, value add
- Portfolio size: c.€ 28 bn; average LTV: 60%

Consulting/Service (C/S) Bank

Integrated payment transaction system for the housing industry (market-leading) and the utility sector

Financial solutions

- Payment processing provider
- Deposit bank

Software solutions

- Intelligent solutions to improve connectivity and efficiency for bank and non-bank customers
- Average deposit volume of € 11.4 bn in Q4 2020

Aareon

European leader for real estate software, 60+ years in the market serving c.3k customers and 10m+ units with 40 locations in DACH, Netherlands, France, Nordics and UK

Mission-critical ERP and broad set of modular Digital Solutions built on a cloud-enabled PaaS platform

Sustainable and resilient business model with strong downside protection delivers decades of consistent profitable growth

Experienced leadership team combining deep software expertise and longstanding real estate experience with a strong M&A roll-up track-record

"Accelerate"

"Activate"

"Elevate"



Aareal Bank Group

One Bank – three segments – three continents



Europe, North America and Asia / Pacific

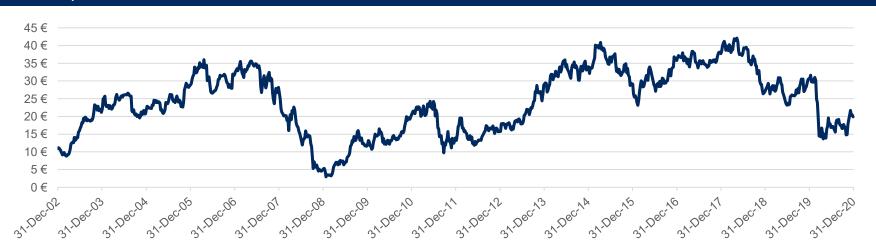
Aareal's ownership structure

100% Free Float

Aareal Bank AG

- Listed in the German SDAX
- 59,857,221 outstanding shares
- 100% free float
- 2,982 employees
- Balance Sheet: 45.5 bn €
- Flat hierarchies

Stock performance since 01. Jan 2003





Aareal Bank Ratings





Issuer Default Rating 1)	BBB+
Short-term	F2
Deposit Rating 1)	A-
Senior Preferred 1)	A-
Senior non Preferred 1)	BBB+
Viability Rating ¹⁾	bbb+
Subordinated Debt 1)	BBB-
Additional Tier 1 1)	ВВ

Issuer Rating	A3
Short-term Issuer Rating	P-2
Bank Deposit Rating	A3
Baseline Credit Assessment	baa3
Mortgage Pfandbriefe	Aaa



Business development in times of Covid-19



Aareal

Business development in times of Covid-19

Managing Covid-19 challenges and pursue strategic initiatives consistently

Robust and resilient

- Well-diversified business
- Conservative risk profile
- Strong capital base
- Solid liquidity position

Staying on course

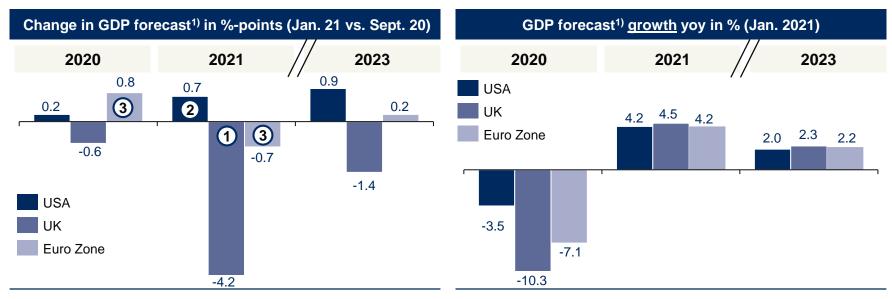
- As a reliable partner we are in close contact with our clients to find solutions and to support where necessary
- Comprehensive risk provisioning and value adjustments
- Pursue strategic initiatives consistently
- De-risking paid off

Worsened environment in Q4 2020

- Worsening is based on further tightened global lockdown measures
 - Hotels closed for pleasure trips across Europe, business travel very limited
 - Shopping malls are closed in most countries
 - Exit locks starting in the evening hours or throughout the whole day are in place
- The impact of Covid-19 mutations on the expected speed of GDP recovery is unknown



Worsened economic outlook but strong signals for intact swoosh recovery



- Comparing January 2021 vs. September 2020's GDP expectations a significant short term worsening is visible, but start of vaccination campaigns is expected to strongly support positive GDP developments by mid 2021
- 1 UK expectations 2021 significantly down due to Brexit and Covid-19 mutations
- Recovery of US economic 2021 better than expected

3 EU economy 2020/2021 largely unchanged



After recognising extensive LLP in 2020, ARL will have scope to consistently pursue opportunities arising in a changed environment

1) Source: Oxford Economics



Apart from Covid-19 related comprehensive risk provisioning strong operating performance

		Group Financials	 2020's operating profit of € -75 mn influenced by Covid-19 related comprehensive risk provisioning Capital gain of ~ € 180 mn from Aareon minority sale Based on a strong capital, funding and liquidity position a total dividend payout¹) of € 1.50 per share in 2021 for the financial year 2020 intended 					
	Aareal Bank	Resilient Segment Performance	 SPF: - Strong new business with low LTVs and margins significantly above plan - Portfolio growth to upper end of guided range - NII increased throughout 2020 C/S Bank: - As expected, housing industry deposits proven stable 					
	Group		- NCI increased vs. 2019					
			 Aareon: - Strong growth in digital solutions continued NCI increased vs. 2019 Covid-19 related burden lower than expected Sale of minority stake in Aareon to Advent successfully closed 					
		Aareal Next Level	 Strategic review: Envisages consolidated operating profit in the range of € 300 mn, to be achieved already in 2023 – excluding any potential acquisitions, and subject to the Covid-19 crisis being fully overcome by then 					

¹⁾ The dividend payment of € 1.50 per share in 2021 for the financial year 2020 would need to be made in two steps. In compliance with the requirements published by the European Central Bank (ECB) on 15 December 2020, the current status of preparation of the financial statements indicates a distributable amount of € 0.40 per share. Subject to the preparation and audit of the financial statements, the

Preliminary results 2020

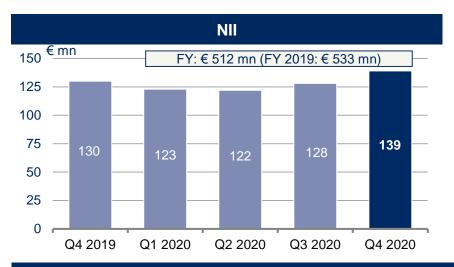
Promising income development and cost control – Covid-19 related comprehensive risk provisioning

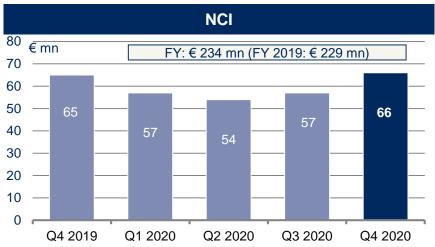
€ mn	Q4 '19	Q1 '20	Q2 '20	Q3 '20	Q4 '20	FY '19	FY '20	2020-Comments
Net interest income	130	123	122	128	139	533	512	Positive development throughout 2020 driven by grown portfolio, good margins and TLTRO participation
Derecognition result	22	7	9	3	9	64	28	In expected range, 2019 with positive one-offs
Loss allowance	35	58	48	61	177	90	344	Covid-19 related comprehensive risk provisioning
Net commission income	65	57	54	57	66	229	234	Despite Covid-19 burdens above last years' level
FV- / hedge-result	-4	11	-16	-2	-19	-3	-26	Including Covid-19 related comprehensive risk provisioning
Admin expenses	118	129	109	114	117	488	469	Significantly below 2019 level despite Aareon growth due to Covid-19 related underspend
Others	2	0	-10	0	-1	3	-11	Incl. Covid-19 triggered value adjustments of own assets
Operating profit (EBT)	62	11	2	11	-99	248	-75	Promising income development and cost control - Covid-19 related comprehensive risk provisioning
Income taxes	20	4	-7	10	-13	85	-6	FY tax ratio affected by expenses non effective for tax purposes
Minorities / AT1	4	5	4	5	7	18	21	
Consolidated net income allocated to ord. shareholders	38	2	5	-4	-93	145	-90	
Earnings per share (€)	0.62	0.04	0.07	-0.05	-1,56	2.42	-1,50	



Preliminary results 2020

NII & NCI with positive development in 2020; Admin below expectations due to Covid-19 related effects





Admin FY Group: € 469 mn (FY 2019: € 488 mn) € mn • FY Bank: € 281 mn (FY 2019: € 315 mn) • FY Aareon: € 188 mn (FY 2019: € 173 mn) 150 129 117 125 114 109 100 67 75 50 25 50 Q4 2019 Q1 2020 Q2 2020 Q3 2020 Q4 2020 Bank Aareon

- FY 2020 admin expenses significantly below planning due to Covid-19 effects
 - Covid-19 related underspend in 2020 (e.g. travel expenses, significantly lower variable compensation vs. 2019) - underspending effects expected not to be sustainable
 - Decreasing provisions from deferred stock based remuneration, aligning shareholder's interest and management remuneration
- Aareon with increasing admin expensed reflecting it's growth program (€ 188 mn in 2020 vs. € 173 mn in 2019)
 - Continuation expected for 2021





Update Real Estate Environment

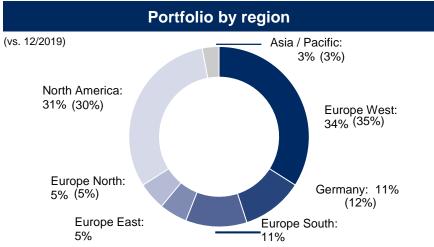
- Our clients continue to support their assets
- Real Estate remains one of the most thought after asset classes to invest in
- Asia Pacific is recuperating well and is approaching pre-Covid-19 levels
- Recovery in the US is gaining momentum
- Europe/UK still affected by further lock-downs and heterogeneous approaches to the pandemic
- Vaccination numbers are increasing steadily across the globe, though some countries are more efficient than others
- Still no significant NPL or Forced-Sales Volumes
- Construction activities below historical average
- Interest rates remain low for the short to medium term

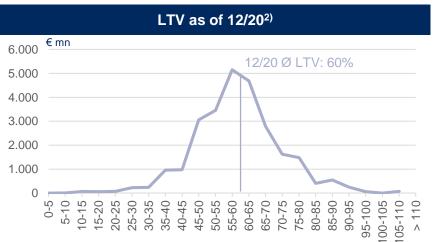


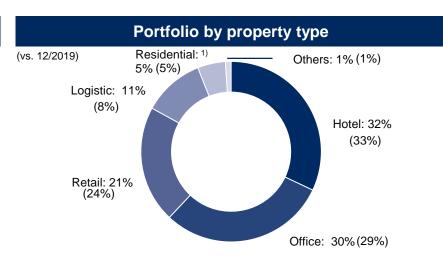


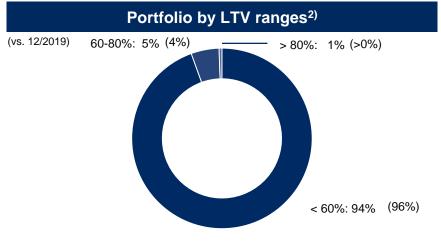
Commercial real estate finance portfolio (CREF)

€ 27.2 bn highly diversified









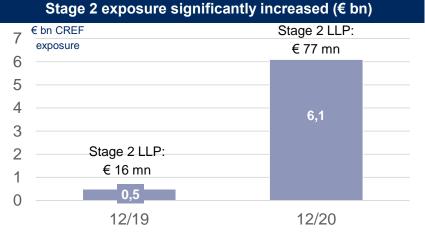


¹⁾ Incl. Student housing (UK & Australia only)

²⁾ Performing CREF-portfolio only (exposure).

Overall LTV development better than anticipated in Q3



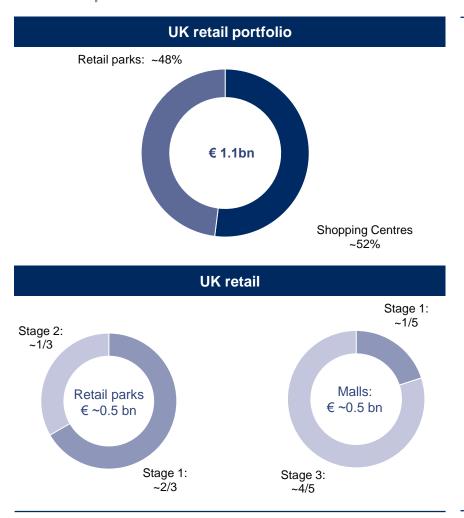


- Overall average LTV increase to 60% in Q4 2020 (vs. 57% in Q3) less pronounced than expected; however, few but significant outliers
- The scope of current independent value appraisals within the Covid-19 affected portfolio (Hotel, Retail, Student Housing) covers this portfolio by targeted ~85%
- Fat tail: Generally, all loans with LtV >100% now classified as stage 3. Additionally, stage 3 LLP was recognised for existing NPLs along with external appraisal values
- Liquidity demand remains moderate (Q2 2020: € 160 mn, Q3 2020: € 27 mn, Q4 2020: € 79 mn) – infected volume virtually stable in Q4 at € ~7 bn
 - Based on the extended and further tightened global lockdown measures, we have generally classified all loans for which liquidity support measures (payment deferrals and liquidity facilities) were classified as stage 2 (with 80% related to hotels) – thus recognising forward looking loss allowance for increased default risks, but which have not materialised
 - Stage 2 LLP up by net € 65 mn (Q4: € 31 mn) excl. outflow from stage migration e.g. from stage 2 to 3



¹⁾ Performing CREF-portfolio only (exposure)

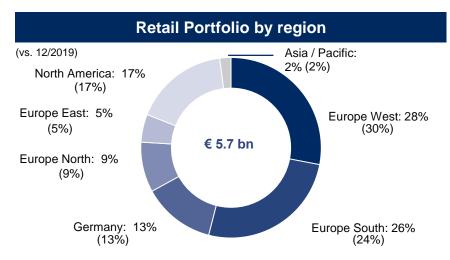
UK Shopping Centres particularly hit by worse than expected UK macro development

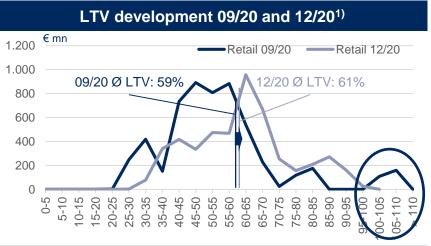


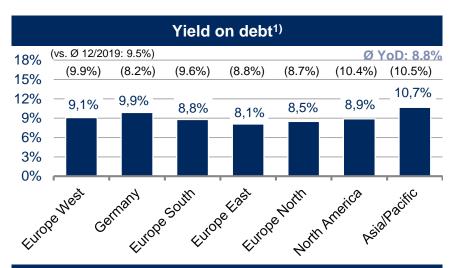
- Acceleration of structural change in UK retail sector particularly impacting Shopping Centres
- Significant value deterioration in particular certain shopping centres
- UK retail Portfolio total of 14 loans comprising
 - 6 loans (~30 retail parks) proven to be more resilient
 - 8 shopping centres loans
 - Volume-weighted decline of values > 40% vs.
 12/18 (of which > 30%-points in 2020)
 - 2 malls (€ ~110 mn) performing with a current LTVs of max. 70%
 - 6 malls (€ ~440 mn) in NPL (stage 3 / FVPL), coverage ratio ex FVPL ~45%



Update Retail Portfolio











¹⁾ Performing CREF-portfolio only (exposure)

Update Retail Environment

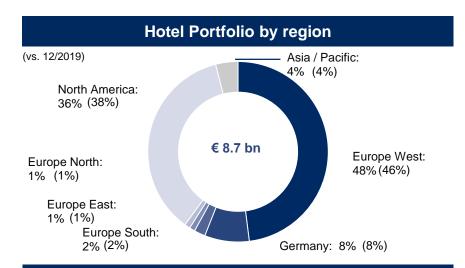
- Aareal revalued 94% of its entire retail portfolio in 2020, thereof nearly 100% of the Covid-19 affected engagements
- First investors started to look at transactions with signs of liquidity coming back
- To remember: Brick&Mortar are the backbone of an omni-channel system
- On-line retail likely to somewhat reduce, once physical stores open again
- EU savings per end 2020 reported to be € 600 bn and UK £ 125 bn higher than pre-Covid-19 levels
- Brexit in place
- Only 4% of all CVA's in the UK to-date actually resulted in insolvency, indicating a higher than expected retailer recovery in the UK going forward



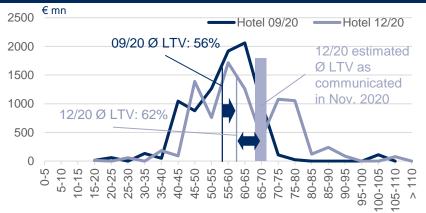


Asset Quality: Hotel Portfolio

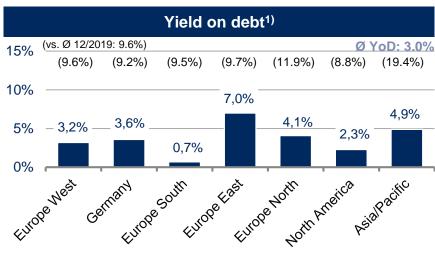
Hotel portfolio well positioned to master Covid-19 crisis







1) Performing CREF-portfolio only (exposure)



- Total portfolio revaluation close to 93%, thereof 100% of (Covid-19) affected portfolio
- Overall LTV increase in the portfolio to 62% is lower than the range of 66-69% expected in Q3
- Of the top 15 loans (all > € 150 mn) only 5 received liquidity lines
- In 2020, only 34% of the total portfolio got liquidity lines for a total amount of € 129 mn (Q4: € 5.3 mn) and amortisation postponements of € 55 mn (Q4: € 6.5 mn)
- Additional NPL volume of € 145 mn with LtV <100% and therefore very low LLP needs demonstrates solid portfolio quality
- Stage 2 provisioning undertaken, reflecting corona measures affected portfolio (liquidity, waivers, etc., ~80% of total stage 2 provisions).



Recovery of the international hotel market already started

China almost back to pre-Covid levels

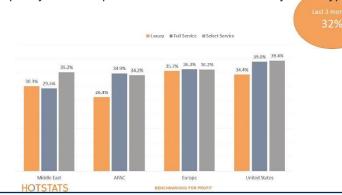




Source: STR. 2021 © CoStar Realty Informal

Breaking even

Occupancy levels required to achieve break-even by asset type



Full year TRI by region range from 18% to 44%

Occupancy actuals, open hotels & total room inventory (TRI), FY 2020



Maldives demand market rebounding strongly

Maldives, Rolling 7 days occupancy, Jan. 2020 - Jan. 2021





Hotels, what to expect going forward?

- Trading performance expected to recover, as evidenced by countries that have largely reduced their Covid-19 related measures
- Larger conventions are starting to induce booking pace
- Hotels are benefitting of markedly reduced base- and volume costs of doing business
- Little transaction volume is causing bid and ask pricing to narrow, putting upward pressure on asset pricing
- After amortising existing relationships during Covid-19 restrictions, people will need to meet people again to renew and establish new relationships
- Tourism already expected to be strong towards summer, evidenced by solid booking performances with increased overall prices in anticipation of travel restrictions easing





Asset Quality: Looking ahead

Where do we go from here?

Transparency

- Retail overall with manageable risk and provisioning done, where appropriate. UK is one exception, not the rule
- Hotel portfolio in line with expectations and marketable recovery expected going forward
- Office portfolio without meaningful risk increase and performing well
- Logistics most sought after asset class with good performance and a stellar development expected

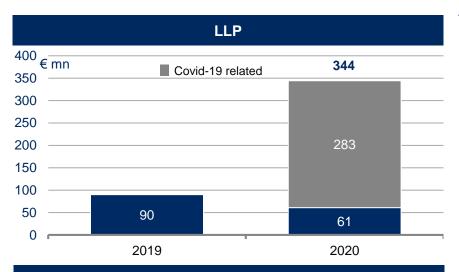
Therefore, and as detailed within our 360°-review

- We will continue to support our clients with their existing engagements
- We see good opportunities with attractive risk/return profiles to expand and support our client relationships by using our differentiating USPs
- We will be able to grow our market share and interest income, laying the foundation for the future

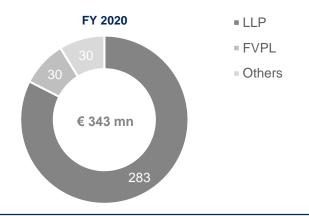


Loss allowance (LLP) / Others

Covid-19 related comprehensive risk provisioning



Covid-19 related P/L effects with respect to asset valuation

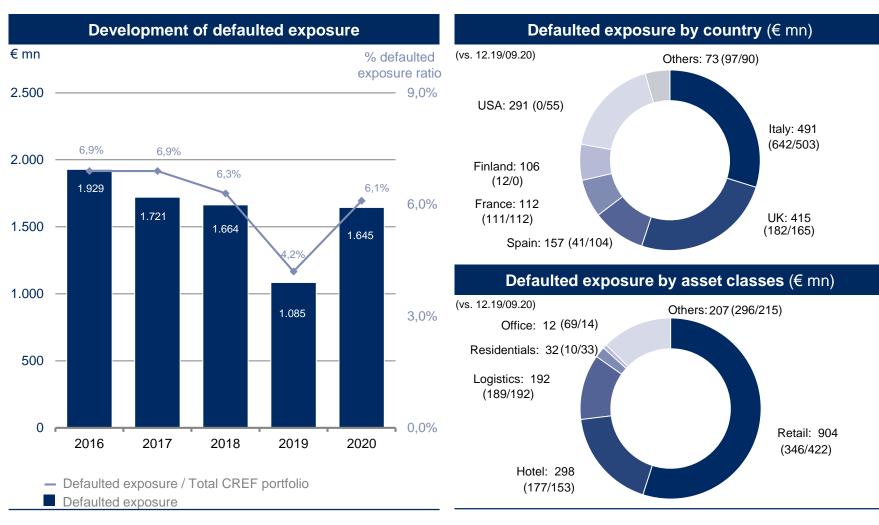


- Q4 stage 3 LLP: € 168 mn (incl. € 15 mn FVPL)
 - € 110 mn apply to retail NPLs in UK,
 thereof € 70 mn to three new retail NPLs
 - Classification as NPL was triggered by value decrease showing in new appraisals
 - € 58 mn apply to other NPLs representing a challenging Q4 (avg. Q4 LLP 2012-2019: € ~40 mn)
- Overall, having recognised forward-looking additional loss allowance to a significant extent, the Bank is therefore comprehensively taking account of the December/January intensification of the pandemic



Defaulted exposure

NPL portfolio burdened by Covid-19 linked economic downturn



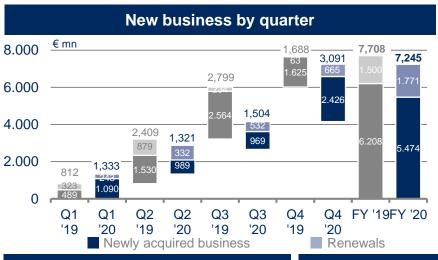


Business Segments Reporting

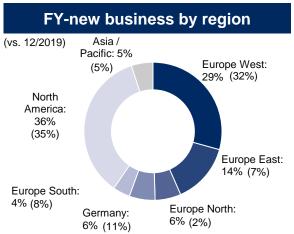


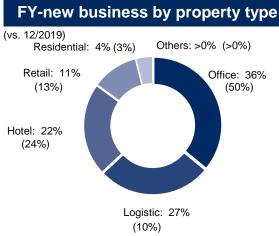
Segment: Structure Property Financing

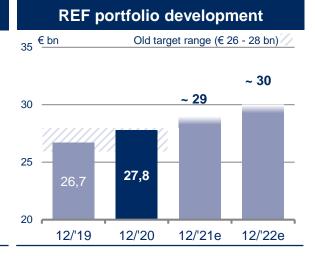
New business with low LTVs and margins significantly above plan



- Newly acquired business:
 - FY-margins of ~220 bp above plan (180-190 bps)
 - Strong Ø FY-LTV of 58% (Q4: 56%)
 - Logistics significantly increased to 34%
- Portfolio size increased towards upper end of guided range despite FX from € 26.3 bn to € 27.8 bn in H2 2020
- Further portfolio increase towards € ~30 bn by YE 2022 targeted; TLTRO-bonus collection therewith likely
- Using market opportunities through the cycle by applying expertise and USPs



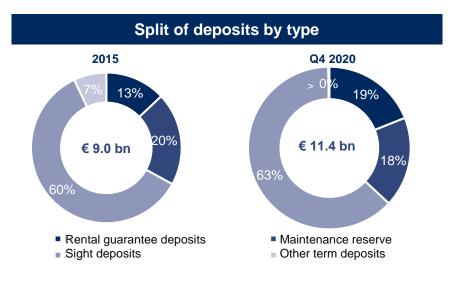






Segment: Consulting/Services Bank

Housing industry deposits stress resilient, NCI further increased



€ mn	FY '19	FY '20
Net interest income	-15	39
Net commission income	23	26
Admin expenses	73	68
Net other operating income	0	0
Operating profit	-65	-3

- Stable deposit volume on a high level
- Deposit taking business not affected by spread widening in senior lending
- Overall deposit structure further improved, rental guarantee deposits grown above € 2 bn
- NII significantly improved despite Covid-19 mainly due to adjusted modelling and transfer pricing, reflecting value of housing industry deposits as stable funding source
- Due to higher short term interest rates and Covid-19 related underspend segment operating profit better than revised guidance of ~ € -10 mn (original guidance ~ € -20 mn)
- Unlocking further business opportunities successfully initiated, e.g. joint-venture with ista ("objego")
- Additionally, launch of several new digital products:
 - Aareal Meter
 - Aareal Aval
 - Aareal Exchange and Payment Platform
 - Aareal Connected Payments



Segment: Aareon

Growth proposition confirmed despite Covid 19 Adj. EBITDA better than expected

P&L Aareon segment - Industry format ¹⁾ € mn	FY'19	FY'20	∆ FY '20/'19
Sales revenue Thereof ERP Thereof Digital	252 201 51	258 197 61	2% -2% 19%
Costs ²⁾ • Thereof material	-191 <i>-44</i>	-205 -45	7% 3%
EBITDA	61	53	-13%
New products / Inorganic ³⁾	-2	-8	>100%
One offs	0	-1	>100%
Adj. EBITDA	64	62	-3%
EBITDA	61	53	-13%
D&A / Financial result	-24	-26	8%
EBT / Operating profit	37	27	-27%

- Total sales revenue increased by 2% yoy, mainly driven by growth in Digital and challenges in providing Consulting services due to Covid-19 (-6% yoy)
- Digital grew by 19% yoy, based on higher penetration with existing digital products incl. CalCon
- ERP decreased by 2% yoy (ERP growth ex_Consulting +3% yoy because of strong-year end race, e.g. Wodis Yuneo, in licence revenues)
- Consulting utilisation rate: ~63% (py benchmark: 70%) still relatively high thanks to green (digitalised) consulting facilitated during lock-down and well-received by clients
- Steadfast on investments supporting Aareon's growth strategy in line with back-end loaded industry characteristic – driven by increasing FTEs and additional investments
- Adj. EBITDA FY20 was higher than expected and kept virtually stable: the negative impact of Covid-19 amounted to € -7 mn (expectation: € -10 mn)
- Due to recent lock-down decisions, Aareon expects Covid-19 business impediments in 2021 as well, yet less pronounced than in 2020
- The recurring revenue share of 67% (last year 64%) is at high level and has steadily been growing throughout the guarters



¹⁾ Calculation refers to unrounded numbers

²⁾ Incl. capitalised software and other income

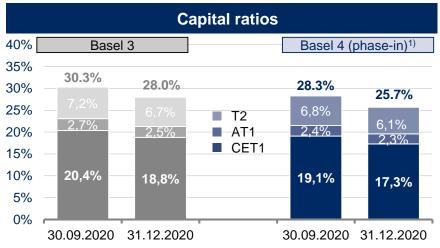
³⁾ New Products consist of e.g. Virtual Assistant, Aareon Smart Platform, etc., Inorganic bundles Venture (e.g. Ophigo) and M&A activities, include investments in new product developments

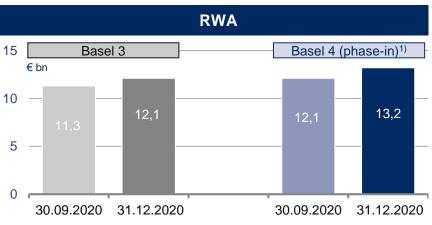
Capital, B/S, Funding/Liquidity



Capital

Solid capital ratios





- Capital ratios in Q4/20 decreased as anticipated due to RWA increase
- RWA increase in Q4/20 (B3 and B4) reflecting strong portfolio growth by € 1.1 bn and full recognition of Covid-19 effects
- CET1 in Q4 virtually stable (€ 2.3 bn). Capital gain (€ ~180 mn) from sale of Aareon minority share considered. Intended dividend payout of a total of € 1.50 per share in 2021 for 2020 already deducted²⁾
- B4 CET1 ratio (fully phased) 12/20: 13.1% (09/20: 13.9%)¹⁾
- Significant CET1, AT1 and T2 buffers; optimisation potential in review; permission to redeem € 300 mn
 Tier 2 Notes received by ECB: positive effect on future funding costs
- T1-Leverage ratio at 5.9% despite TLTRO participation
- Remaining regulatory uncertainties (models, ICAAP, ILAAP, B4 etc.)

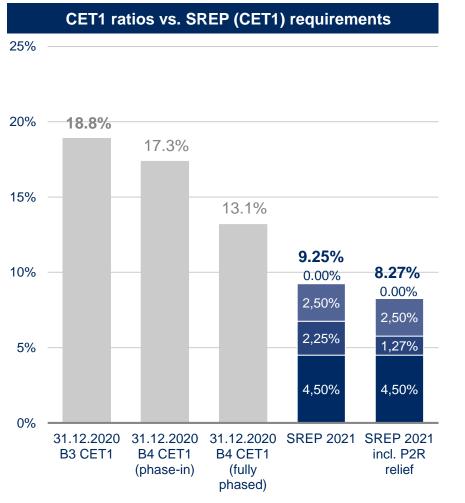
- 1) Underlying B4 RWA estimate based on the final Basel Committee framework dated 7 December 2017, calculation subject to outstanding EU implementation as well as the implementation of further regulatory requirements
- 2) The dividend payment of € 1.50 per share in 2021 for the financial year 2020 would need to be made in two steps. In compliance with the requirements published by the European Central Bank (ECB) on 15 December 2020, the current status of preparation of the financial statements indicates a distributable amount of € 0.40 per share. Subject to the preparation and audit of the financial statements, the Management Board plans to submit a corresponding proposal for the appropriation of profits to the ordinary Annual General Meeting in May 2021. Depending on the economic developments, the regulatory requirements, the capital position and the risk situation of the bank,

an extraordinary Annual General Meeting, which could possibly take place in the fourth quarter, could then decide on the intended remaining payout of € 1.10 per share.

Aareal

SREP (CET 1) requirements

Demonstrating conservative and sustainable business model



- Capital ratios significant above SREP requirements
- P2R relief by using possibility of partially fulfilling requirements with AT1 and T2 capital
- Total capital requirement 2021 (Overall Capital Requirement (OCR)) amounts to 12.8% compared to 28.0% total capital ratio
- All ratios already include TRIM effects as well as prudential provisioning

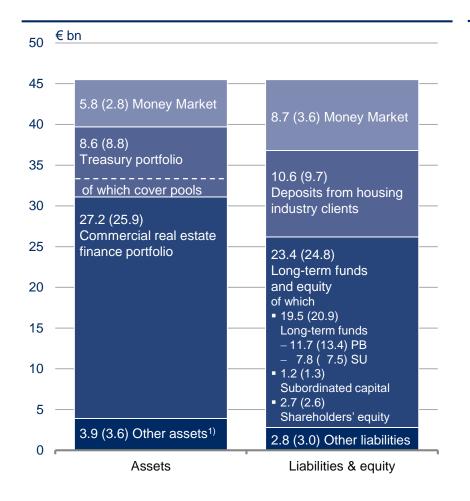


Pillar 1 Requirement



B/S structure according to IFRS

As at 31.12.2020: € 45.5 bn (31.12.2019: € 41.1 bn)



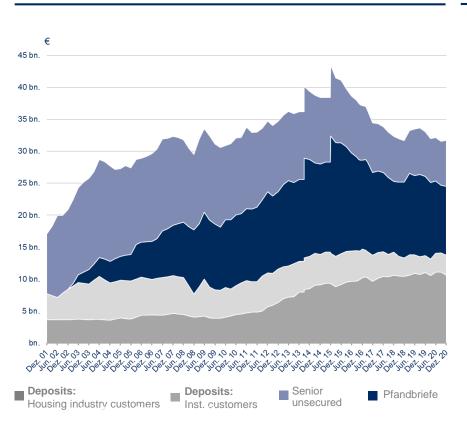
- Well balanced B/S structure
- Increase of total assets (yoy) due to participation in ECB's TLTRO (> € 4 bn) in money market positions reflected
- More efficient use of housing deposits



¹⁾ Other assets includes € 0.3 bn private client portfolio and WIB's € 0.3 bn public sector loans

Funding / Liquidity

Diversified funding sources and distribution channels

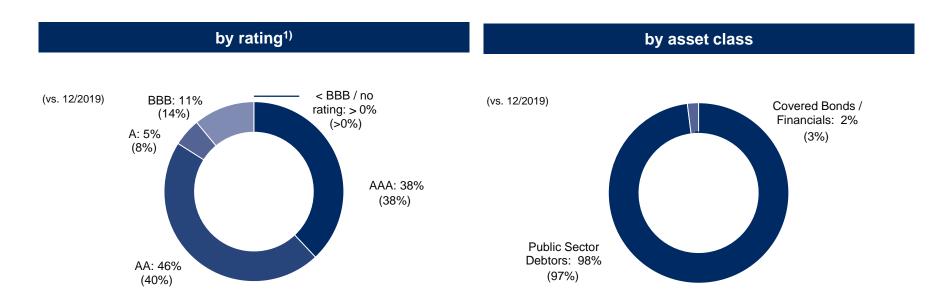


- Sustainable and strong housing industry deposit base being part of well diversified funding mix
- Several successful capital market transactions
 - More than 50 senior unsecured private placements with a volume of > € 1bn
 - € 500 mn senior preferred benchmark (6.5Y, MS +95bps)
 - € 500 mn Pfandbrief benchmark (6Y, MS+1bp)
 - January 2021:
 First Pfandbrief Benchmark in 2021 (€ 500 mn)
 very successfully placed (7Y, MS+1bp)
 - February 2021:
 \$ 750 mn Pfandbrief Benchmark with a 4 years maturity supported the strong focus of diversifying the international investor bases (more than 70% was placed outside Germany)
- Liquidity ratios significantly over fulfilled:
 - NSFR > 100%
 - □ LCR >> 100%



Treasury portfolio

€ 7.2 bn (2019: € 7.3 bn) of high quality and highly liquid assets



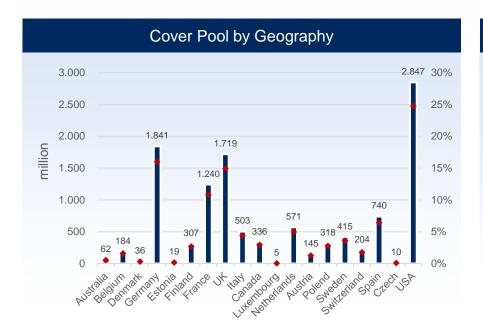
As at 31.12.2020 – all figures are nominal amounts
1) Composite Rating

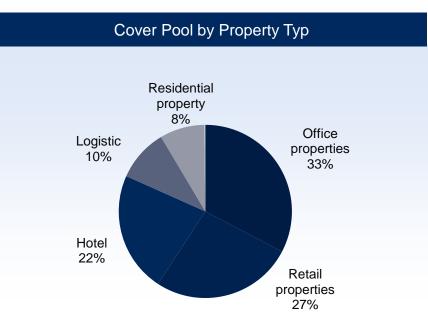


Mortgage Cover Pool

Well diversified regarding Geography and Property Type

- Cover pool of € 12.4 bn including € 0.7 bn substitute assets diversified over 19 countries
- High quality of assets: first-class mortgage loans (mortgage-lending-value 55.5%)
- Mortgage-lending-value with high discount from market-value
- Ø LTV of the mortgage cover pool 33.9%
- Moody's has calculated a 'Aaa' supporting over-collateralisation ratio of 16.0% on a PV basis
- Over-collateralisation on a PV basis as of 31.12.2020: 18.2%
- High diversification within property types







Funding

Favourable market environment used for strong funding activities

Capital markets refinancing activities 2021



Aareal Bank Group

0.010%

EUR 500.000.000 Hypothekenpfandbrief

7 Years Maturity 01.02.2028 ISIN: DE000AAR0280

Lead Manager BNPP, Commerzbank, LBBW, SocGen. UniCredit

January 2021



Acreal Bank Group

0.625%

USD 750.000.000 Hypothekenpfandbrief

4 Years Maturity 14.02.2025 ISIN: XS2297684842

Lead Manager Citigroup, Deutsche Bank, HSBC, LBBW, NatWest

February 2021



Aareal Bank Group

0.250%

TAP EUR 200mn to 500mn Senior Preferred

7 Years

Maturity 13.11.2027 ISIN: DE000A289LU4

Lead Manager Commerzbank, DekaBank, DZ Bank, GS, HSBC

February 2021

Capital markets refinancing activities 2020



Aareal Bank Group

0.500%

EUR 500.000.000 Senior Preferred

7 Years

Maturity 07. Apr 2027 ISIN: DE000AAR0264

Lead Manager BayernLB, Deka Bank, DZ Bank, HSBC, Natixis

September 2020



Aareal Bank Group

0.010%

EUR 500.000.000 Hypothekenpfandbrief

6 Years Maturity 03. Aug 2026 ISIN: DE000AAR0272

Lead Manage BNP Paribas, Commerzbank, Deutsche Bank, Helaba, UniCredit

October 2020



Aareal Bank Group

0.250%

EUR 300.000.000 Senior Preferred

7 Years Maturity 13.11.2027 ISIN: DE000A289LU4

Sole-Lead Manager Goldman Sachs

November 2020



Outlook 2020



Outlook 2021

Leaving firmly behind pandemic 2020 – looking ahead with confidence

	METRIC	2020	OUTLOOK 2021 ¹⁾
Group	Net interest incomeNet commission incomeLLPAdmin expenses	€ 512 mn € 234 mn € 344 mn € 469 mn	€ 550 - 580 mn € 250 - 270 mn € 125 - 200 mn € 520 - 540 mn
	Operating profitEarnings per share (EPS)	€ -75 mn € -1.50	€ 100 - 175 mn € 0.70 - 1.50

	Aareal Next Level		METRIC	2020	OUTLOOK 2021 ¹⁾
ints	"Activate"	Structured Property Financing	REF PortfolioNew business	€ 27.8 bn € 7.2 bn	€ ~29 bn²) € 7 bn - € 8 bn
Segments	"Elevate"	Banking & Digital Solutions ³⁾	Deposit volumeNCI	€ 11.0 bn € 26 mn	€ ~11 bn € ~28 mn
	"Accelerate"	Aareon	RevenuesAdj. EBITDA	€ 258 mn € 62 mn	€ 276 mn - € 280 mn € 63 mn - € 65 mn

¹⁾ Based on "Swoosh" scenario. In the current environment, this forecast is subject to significant uncertainty, especially with regard to the assumed duration and intensity of the crisis, the pace of recovery and the associated effects on our clients, as well as prevailing unclear regulatory and accounting provisions, and the possibility that individual loan defaults cannot be reliably predicted.



²⁾ Subject to FX development

³⁾ Formerly known as Consulting / Services Bank: segment has been renamed effective from Jan. 2021 Note: All 2020 figures preliminary and unaudited

Aareal Next Level – 360° Review



Aareal enters into first stage evolution of 'Aareal Next Level'

Operating profit target of € ~300 mn to be achieved already in 2023¹⁾

January 2020

 We introduced our strategy 'Aareal Next Level' with three strategic pillars ACTIVATE!, ELEVATE! and ACCELERATE!

Q4 2020

- Management initiated a 360° review of 'Aareal Next Level' in the context of Covid-19 and its mid term structural implications supported by McKinsey
- Key focus of 360° review: i) create sustainable shareholder value in a new normal after Covid-19 with the aim of earning our CoE mid-term¹⁾ and ii) resume our track record as reliable dividend payer²⁾

Early 2021

- 360° review confirms 'Aareal Next Level' remaining a successful and attractive strategy even in a post Covid-19 environment. Thus, we will enter into first stage evolution of 'Aareal Next Level'
- We identified 1 2 3 4 5 additional levers within the 'Aareal Next Level' strategic framework to significantly improve our successful performance in the future
- We envisage to achieve an operating profit target of € ~300 mn already in 2023³⁾ which translates into a return on equity after taxes of ~8%¹⁾ on Group as well as on Bank level
- Free capital retained for either M&A and/or capital management



^{1) 15%} CET 1 reference ratio (Basel IV, phase-in, revised IRBA) exceeding the market average as a reference; excluding any potential acquisitions; subject to the Covid 19 crisis being fully overcome by then

²⁾ Subject to ECB approval

Excluding any potential acquisitions, and subject to the Covid-19 crisis being fully overcome by then Note: All 2020 figures preliminary and unaudited

'Aareal Next Level' strategy confirmed as successful and attractive

Operating profit target of € ~300 mn to be achieved already in 2023¹⁾



Strategy and business model confirmed, being successful in a normalised environment post Covid-19



First evolution of 'Aareal Next Level' enables utilising market opportunities in Covid-19 environment and increase efficiency in organisation, of processes and infrastructure



Operating profit target of € ~300 mn to be achieved already in 2023¹¹ translating into a RoE after taxes of ~8%²¹ on Group and Bank level

Δ:

Transformation, innovation and investment budgets

- Aareal Bank: i) transformation budget of € 10 mn fully financed by related positive one-offs and ii) innovation budget for growth initiatives of on avg. € ~2 mn p.a. (2021 - 2023) to boost NCI in Banking & Digital Solutions³⁾
- Additional investment budget⁴⁾ for Aareon with growth costs in context of VCP implementation (2021: € ~8 mn) leading to a temporary dilution of EBT
- 1) Excluding any potential acquisitions, and subject to the Covid-19 crisis being fully overcome by then
- 2) 15% CET 1 reference ratio (Basel IV, phase-in, revised IRBA) exceeding the market average as a reference; excluding any potential acquisitions; subject to the Covid 19 crisis being fully overcome by then
- 3) Formerly known as Consulting / Services Bank: has been renamed effective from Jan. 2021
- 4) Excluding costs for Aareon M&A and M&A financing Note: All 2020 figures preliminary and unaudited



ACTIVATE! Structured Property Financing

Take advantage of market opportunities, grow book and optimize funding

We continue to leverage on expanded origination, structuring and exit opportunities – "Play the Matrix" i.e. countries, property types and structures

Lever First stage evolution of 'Aareal Next Level'

Targets



Continue to pursue risk-conscious and ESG conform, organic expansion of financing business based on attractive margins to increase our on-balance credit portfolio

REF portfolio: YE 21: € ~29 bn

 As done in Q4, utilizing market opportunities in the Covid-19 environment with attractive risk / return profiles building on our USPs YE 22: € ~30 bn

- Increase our NII, leverage our platform and enhance profitability through RoE accretive business, syndication capability is continuously used to improve structure of new business and profitability / return
- We will continue to further develop our asset light strategy

2

Optimisation of funding mix and capital structure to enhance profitability and return

- Review and fine-tune our liquidity and ALM strategy, but maintain prudent liquidity ratios
- Enhance our funding mix regarding new products e.g. establishing a CP programme and optimize funding costs, by speeding up our cover pool process
- Optimize our regulatory capital structure

Q1 21:

Termination of T2 € 300 mn

YE 22:

Executed ALM / liquidity strategy



ACTIVATE! We continue to strive towards greater ESG-transparency

Preliminary data on climate performance for about 85% of our existing CREF portfolio has been collected – pursuit of further data ongoing



Improvement of ESG-Transparency

- Together with our clients we are striving to achieve maximum transparency relating to the environmental performance of our commercial real estate finance portfolio
- Through an ongoing dialogue with our clients and research in external databases we have been able to gather preliminary data on about 85% of our CREF portfolio
- For approximately 65% of our CREF portfolio we know of robust building certificates (i.e. DGNB, BREEAM, HQE, LEED, NABERS) or energyperformance certificates or both
- We continue our effort in improving the extent, level of detail and quality of our ESG-data together with our clients
- At the same time we are implementing further enhancements to our IT-Systems in order to accommodate documentation of relevant climate-performance data

Our target remains to achieve full transparency relating to climate performance in 2022





ELEVATE! Banking & Digital Solutions¹⁾

Leverage on our deeply embedded customer integration and increase NCI

We continue to leverage and grow our housing and adjacent industries business through elevation and expansion of our product suite with focus on NCI based income and take opportunities in cooperation with customers and other partners

First stage evolution of 'Aareal Next Level' Lever **Targets** Increase our opportunities for a further expansion with a particular focus on Ø 23: Deposit our net commission income in our Digital Solutions business volume of € >11 bn Sharpening our strategic profile and enhance our development capabilities Continue to leverage and grow our housing and adjacent industries business through **Grow NCI with** cross selling with an increasing contribution of our innovation portfolio a CAGR of 13% until 2023 grow NCI with a CAGR of 13% until 2023 On top: Innovation budget for growth initiatives of on average € ~2 mn p.a. between Ambition to 2021 and 2023 together with pursuing selected M&A opportunities with the ambition double NCI to double NCI until 2025 until 2025

We reconfirm the attractiveness of our deposit base in our Banking business which is deeply imbedded in our clients' processes

 Sticky deposit base at attractive terms and costs from group perspective, further upside in a rising rate environment and the opportunity of additional cross selling



¹⁾ Formerly known as Consulting / Services Bank: has been renamed effective from Jan. 2021

ACCELERATE! Aareon

VCP to increase mid-term adj. EBITDA target to € 135 mn, M&A on top

We continue to strengthen Aareon's position as the leading and independent software company for the property industry with a strong value proposition

Lever First stage evolution of 'Aareal Next Level'



M&A

VCP, developed with Advent, Aareon and Aareal, to increase mid-term adj. EBITDA target from € >110 mn to € 135 mn and M&A on top

- Accelerate investment in developing new digital products and offerings to add to Aareon's growing portfolio of Digital Solutions
- Go to market excellence and accelerate "new logo" wins
- Leveraging Aareon's core ERP installed base to upsell / cross sell new modules and digital solutions from Aareon's Smart World
- Additional investment budget¹) for Aareon with growth costs in context of VCP implementation (2021: € ~8 mn) leading to a temporary dilution of EBT

Targets

YE 23: VCP with add. positive EBT impact (organic)

adj. EBITDA from € >110 mn to € ~135 mn; achieve Rule of 40²)

YE 25: Increase

EBITDA from M&A on top

Implementing Aareon's strategic M&A roadmap



- Initially up to € 250 mn debt funding of M&A roadmap negotiated
- Recent acquisition of SaaS company Arthur being the first evidence of the successful partnership with Advent



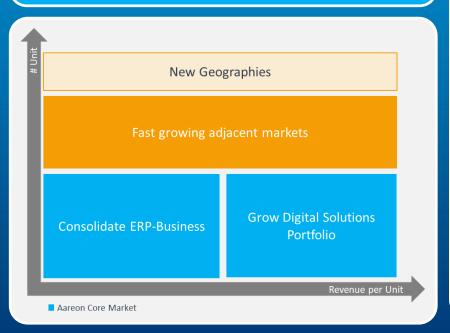
¹⁾ Excluding costs for Aareon M&A and M&A financing

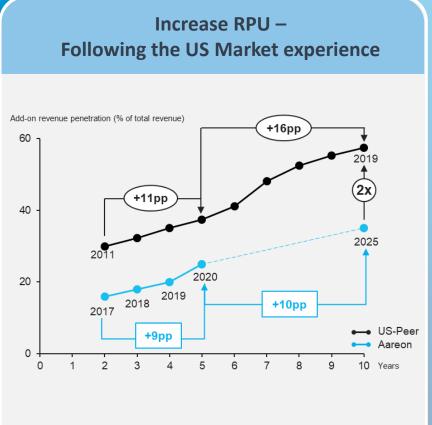
²⁾ Rule of 40: Sum of Aareon's annual revenue growth and adj. EBITDA margin will at least reach 40%

Aareon unmatched growth opportunity

Substantial upside unlocked through a combination of RPU growth and unit expansion

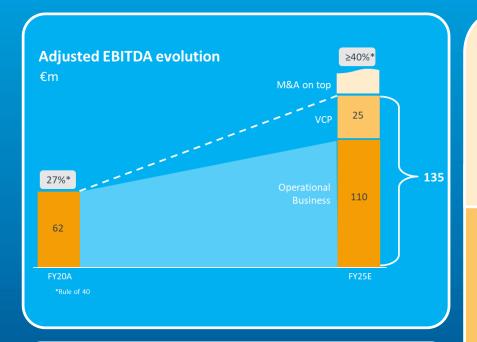
- Highly integrated digital ecosystem Aareon Smart World
- End-to-end product suite and roadmaps, from ERP to Digital Solutions
- Strong pan-European M&A roll-up platform







Aareon elevated to a "Rule of 40 company"



Operational business (as presented at Investor Day)

- ERP 2025: Ambitious continuation of implementation of new ERP product generations
- Offer Digital Solutions, continued investment in developing innovative and competitive digital products
- Employee Engagement Program: Empower people for success

Well structured M&A process

- Highly attractive M&A platform, with opportunity to further scale internationally
- New M&A and PMI teams implemented
- Sharpened & expanded M&A pipeline is systematically pursued – considering mature business & high growth ventures
- Financing structure for M&A has been negotiated (€250m)

Value Creation Program

- Go-To-Market: Improve GTM excellence with focus on targeting new logos and driving up-/cross-sell. Opportunity to extend value based packages to customers while driving digitalisation of industry
- SaaS Acceleration: Drive SaaS to realise higher share of recurring revenues
- Software Implementation Efficiency: Accelerate growth from recurring software through highly efficient software implementations
- Operations Excellence: Leverage potential organisational value creation levers that could support growth
- 36One: Provide a data lake for reporting excellence. Improve back office performance and automation



Aareon further increased strong financial outlook

Despite Covid-19 pandemic KPIs remained rather solid in 2020

	2020A	Former Mid- Term	2025E
Revenue growth	2%	7-9%	10%*
% Recurring revenues of total revenue	67%	-	70%
Revenue per unit (RPU) in €	24	35-40	40
Adj. EBITDA in €m (without M&A)	62	110	135
Rule of 40	27%	-	≥40%
% R&D spend** (of software revenue)	22%	20%	20%
**short-term up to 25%			*CAGR 20/25





Organisation: Implementation of group wide efficiency measures

Maintaining strict cost discipline and implement further efficiency measures

Lever First stage evolution of 'Aareal Next Level'

5

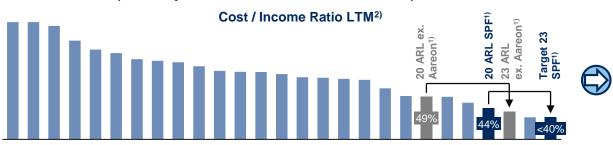
Objective of further efficiency measures in organisation, processes & infrastructure

- IT Next Level: Further reduction of specific internal developments and implementation of standardized applications in our S4 Hana environment will i) further reduce complexity of Aareal's IT platforms and ii) enable cloud-based business and IT operating models.
 Thus, leading to lower running and change costs
- Efficiency measures optimising marginal costs of portfolio expansion, i.e. automatisation of the credit and adjacent processes as well as reporting procedures
- Campus: i) recalibrate workfloor concepts to address new way of working, ii) optimise self-owned real estate incl. residential development realising a related capital gain of € ~10 mn and iii) create an attractive source of income for our CTA (pensions)
- Implementation of young talent programme already started in 2020; first positive effects already achieved
- Cost reduction through streamlining of management structure: number of members of first management level (Managing Director) to be reduced by 15 percent; Supervisory Board to consider size and composition of Executive Board

Targets

YE 23: SPF CIR of <40%¹⁾

Transformation budget financed by related one off effects



Continued cost discipline, additional efficiency measures and growth at low marginal costs underlines our compared to peers best in class Cost/Income Ratio

1) Excluding bank levy; 2020 ARL ex Aareon incl. bank levy 54% / 2020 ARL SPF incl. bank levy 48%

2) Euro StoxxBanks plus Deutsche Pfandbriefbank as of 15.02.2021, total non-interest expense LTM divided by revenue before loan losses LTM (excluding unusual Items like goodwill impairments, restructuring costs etc.); Source: S&P Capital IQ



'Aareal Next Level': Our KPIs and targets

Operating profit target of € ~300 mn to be achieved already in 2023¹⁾

		On track to achieve 'Aareal Next Level'	Our KPIs a	nd targets			
	2020	objectives (February 2020)	2023	2025			
<u>Aareal Bank Group</u>							
■ Revenues ²⁾	€ 746 mn	✓	Mid-single digit growth CAGR				
Operating profit	€ -75 mn		€ ~300 mn ¹⁾ Incl. positive impact of VCP				
 RoE post tax Group 	-3.5%		~8%³)				
 Dividend policy 	Announced	Unchanged, 50% base	e dividend plus 20-30% sup	plementary dividend ⁴⁾			
<u>Aareal Bank</u>							
■ CIR SPF ⁵⁾	44%		<40%				
<u>Aareon</u>							
Revenue	€ 258 mn	✓	10% (CAGR			
 Adj. EBITDA 	• Adi. EBITDA € 62 mn			€ ~135 mn Achieve rule of 40			
,			EBITDA from	M&A on top			

- 1) Excluding any potential acquisitions, and subject to the Covid-19 crisis being fully overcome by then
- 2) Net interest income and net commission income
- 3) 15% CET 1 reference ratio (Basel IV, phase-in, revised IRBA) exceeding the market average as a reference; excluding any potential acquisitions; subject to the Covid-19 crisis being fully overcome by then
- 4) Subject to ECB approval
- 5) Excluding bank levy



Key Takeaways



Key takeaways



Review 2020: Pandemic-related high adverse impacts and robust operating development

- Comprehensive provisioning for all currently visible Covid-19 risks
- Growth potential exploited in all three segments and market position strengthened
- Intention to reinstate dividend payment¹) of € 1.50 in two steps



Outlook 2021: Declining risk provisioning and return to profitability

- Economic growth strengthens in course of the year
- Focus on capturing growth opportunities
- Triple digit million Group operating profit expected



Strategy Update: Exploit growth opportunities and increase profitability

- Developed focused growth strategies for all three segments
- Accompanied by efficiency increase measures and optimization of capital and funding
- Targeting increase in Group operating profit to approx. € 300 mn until 2023

Note: All 2020 figures preliminary and unaudited

1) The dividend payment of € 1.50 per share in 2021 for the financial year 2020 would need to be made in two steps. In compliance with the requirements published by the European Central Bank (ECB) on 15 December 2020, the current status of preparation of the financial statements indicates a distributable amount of € 0.40 per share. Subject to the preparation and audit of the financial statements, the Management Board plans to submit a corresponding proposal for the appropriation of profits to the ordinary Annual General Meeting in May 2021. Depending on the economic developments, the regulatory requirements, the capital position and the risk situation of the bank, an extraordinary Annual General Meeting, which could possibly take place in the fourth quarter, could then decide on the intended remaining payout of € 1.10 per share.



Group results 2020

Aareal

Results 2020

	01.01 31.12.2020	01.01 31.12.2019	Change
Profit and loss account	€ mn	€ mn	
	512	533	-4%
Net interest income	344	90	282%
Loss allowance	234	229	2%
Net commission income	28	64	-56%
Net derecognition gain or loss	-32	1	-30 76
Net gain or loss from financial instruments (fvpl) Net gain or loss on hedge accounting	6	<u> </u>	-250%
Net gain or loss from investments accounted for using the equity method	1	1	0%
Administrative expenses	469	488	-4%
Net other operating income / expenses	-11	2	.,,
Operating Profit	-75	248	-130%
Income taxes	-6	85	-107%
Consolidated net income	-69	163	-142%
Consolidated net income attributable to non-controlling interests	5	2	150%
Consolidated net income attributable to shareholders of Aareal Bank AG	-74	161	-146%
Earnings per share (EpS)			
Consolidated net income attributable to shareholders of Aareal Bank AG ¹⁾	-74	161	-146%
of which: allocated to ordinary shareholders	-90	145	-162%
of which: allocated to AT1 investors	16	16	
Earnings per ordinary share (in €) ²⁾	-1.50	2.42	-162%
Earnings per ordinary AT1 unit (in €) ³⁾	0.16	0.16	

³⁾ Earnings per AT1 unit (based on 100,000,000 AT1 units with a notional amount of 3 € each) are determined by dividing the earnings allocated to AT1 investors by the weighted average of AT1 units outstanding during the financial year. Earnings per AT1 unit (basic) correspond to (diluted) earnings per AT1 unit.



¹⁾ The allocation of earnings is based on the assumption that net interest payable on the AT1 bond is recognised on an accrual basis.

²⁾ Earnings per ordinary share are determined by dividing the earnings allocated to ordinary shareholders of Aareal Bank AG by the weighted average of ordinary shares outstanding during the financial year (59,857,221 shares). Basic earnings per ordinary share correspond to diluted earnings per ordinary share.

Results 2020 by segments

	Struc Prop Finar		Consu Service	_	Aaro	eon	Consoli Recond		Aareal Gro	l Bank oup
	01.01 31.12. 2020		01.01 31.12. 2020	01.01- 31.12. 2019	01.01 31.12. 2020	01.01- 31.12. 2019	01.01 31.12. 2020		01.01 31.12. 2020	01.01- 31.12. 2019
€mn										
Net interest income	474	549	39	-15	-1	-1	0	0	512	533
Loss allowance	344	90	0	0	0	0			344	90
Net commission income	8	10	26	23	213	208	-13	-12	234	229
Net derecognition gain or loss	28	64							28	54
Net gain or loss from financial instruments (fvpl)	-32	1	0		0	0			-32	1
Net gain or loss on hedge accounting	6	-4							6	-4
Net gain or loss from investments accounted for using the equity method	2	1			-1	0			1	1
Administrative expenses	227	254	68	73	188	173	-14	-12	469	488
Net other operating income / expenses	-14	-1	0		4	3	-1	0	-11	2
Operating profit	-99	276	-3	-65	27	37	0	0	-75	248
Income taxes	-14	95	-1	-21	9	11			-6	85
Consolidated net income	-85	181	-2	-44	18	26	0	0	-69	163
Allocation of results										
Cons. net income attributable to non-controlling interests	0	0	0	0	5	2			5	2
Cons. net income attributable to shareholders of Aareal Bank AG	-85	181	-2	-44	13	24	0	0	-74	161



Results – quarter by quarter

	Structured Property Financing				Consulting / Services Bank				Aareon					Consolidation / Reconciliation					Aareal Bank Group						
	Q4	Q3	Q2	Q1	Q4	Q4	Q3	Q2	Q1	Q4	Q4	Q3	Q2	Q1	Q4	Q4	Q3	Q2	Q1	Q4	Q4	Q3	Q2	Q1	Q4
		20	20		2019		202	20		2019		202	20		2019		20	20		2019		20	20		2019
€mn																									
Net interest income	129	119	113	113	135	10	9	10	10	-5	0	0	-1	0	0	0	0	0	0	0	139	128	122	123	130
Loss allow ance	177	61	48	58	35	0				0	0	0	0	0	0						177	61	48	58	35
Net commission income	4	1	1	2	4	8	6	7	5	6	58	53	49	53	58	-4	-3	-3	-3	-3	66	57	54	57	65
Net derecognition gain or loss	9	3	9	7	22																9	3	9	7	22
Net gain / loss from fin. instruments (fvpl)	-21	-4	-17	10	-4			0			0	0	0	0	0						-21	-4	-17	10	-4
Net gain or loss on hedge accounting	2	2	1	1	0																2	2	1	1	0
Net gain / loss from investments acc. for using the equity method	2				1						-1	0	0	0	0						1	0	0	0	1
Administrative expenses	54	56	49	68	59	18	15	17	18	16	50	46	46	46	46	-5	-3	-3	-3	-3	117	114	109	129	118
Net other operating income / expenses	-3	0	-11	0	-1	0	0	0	0	1	3	0	1	0	1	-1	0	0	0	0	-1	0	-10	0	1
Operating profit	-109	4	-1	7	63	0	0	0	-3	-14	10	7	3	7	13	0	0	0	0	0	-99	11	2	11	62
Income taxes	-18	9	-8	3	21	1	-1	0	-1	-4	4	2	1	2	3						-13	10	-7	4	20
Consolidated net income	-91	-5	7	4	42	-1	1	0	-2	-10	6	5	2	5	10	0	0	0	0	0	-86	1	9	7	42
Cons. net income attributable to non-controlling interests	0	0	0	0	0	0	0	0	0	0	3	1	0	1	0						3	1	0	1	0
Cons. net income attributable to ARL shareholders	-91	-5	7	4	42	-1	1	0	-2	-10	3	4	2	4	10	0	0	0	0	0	-89	0	9	6	42



Results Q4 2020

	01.10 31.12.2020	01.10 31.12.2019	Change
	€ mn	€ mn	
Profit and loss account			
Net interest income	139	130	7%
Loss allowance	177	35	406%
Net commission income	66	65	2%
Net derecognition gain or loss	9	22	-59%
Net gain or loss from financial instruments (fvpl)	-21	-4	425%
Net gain or loss on hedge accounting	2	0	
Net gain or loss from investments accounted for using the equity method	1	1	0%
Administrative expenses	117	118	-1%
Net other operating income / expenses	-1	1	0%
Operating Profit	-99	62	-260%
Income taxes	-13	20	-165%
Consolidated net income	-86	42	-305%
Consolidated net income attributable to non-controlling interests	3	0	
Consolidated net income attributable to shareholders of Aareal Bank AG	-89	42	-312%
Earnings per share (EpS)			
Consolidated net income attributable to shareholders of Aareal Bank AG 1)	-89	42	-312%
of which: allocated to ordinary shareholders	-93	38	-345%
of which: allocated to AT1 investors	4	4	
Earnings per ordinary share (in €) ²⁾	-1.56	0.62	-352%
Earnings per ordinary AT1 unit (in €) ³⁾	0.04	0.04	·

³⁾ Earnings per AT1 unit (based on 100,000,000 AT1 units with a notional amount of 3 € each) are determined by dividing the earnings allocated to AT1 investors by the weighted average of AT1 units outstanding during the financial year. Earnings per AT1 unit (basic) correspond to (diluted) earnings per AT1 unit.



¹⁾ The allocation of earnings is based on the assumption that net interest payable on the AT1 bond is recognised on an accrual basis.

²⁾ Earnings per ordinary share are determined by dividing the earnings allocated to ordinary shareholders of Aareal Bank AG by the weighted average of ordinary shares outstanding during the financial year (59,857,221 shares). Basic earnings per ordinary share correspond to diluted earnings per ordinary share.

Results Q4 2020 by segments

	_	tured perty ncing	Consu Service	ulting / es Bank	Aar	eon		idation/ ciliation	Aareal Bank Group		
		01.10 31.12. 2019	01.10 31.12. 2020		01.10 31.12. 2020		01.10 31.12. 2020	01.10 31.12. 2019	01.10 31.12. 2020		
€mn											
Net interest income	129	135	10	-5	0	0	0	0	139	130	
Loss allowance	177	35	0	0	0	0			177	35	
Net commission income	4	4	8	6	58	58	-4	-3	66	65	
Net derecognition gain or loss	9	22							9	22	
Net gain or loss from financial instruments (fvpl)	-21	-4			0	0			-21	-4	
Net gain or loss on hedge accounting	2	0							2	0	
Net gain or loss from investments accounted for using the equity method	2	1			-1	0			1	1	
Administrative expenses	54	59	18	16	50	46	-5	-3	117	118	
Net other operating income / expenses	-3	-1	0	1	3	1	-1	0	-1	1	
Operating profit	-109	63	0	-14	10	13	0	0	-99	62	
Income taxes	-18	21	1	-4	4	3			-13	20	
Consolidated net income	-91	42	-1	-10	6	10	0	0	-86	42	
Allocation of results											
Cons. net income attributable to non-controlling interests	0	0	0	3	3	0			3	0	
Cons. net income attributable to shareholders of Aareal Bank AG	-91	42	-1	-10	3	10	0	0	-89	42	

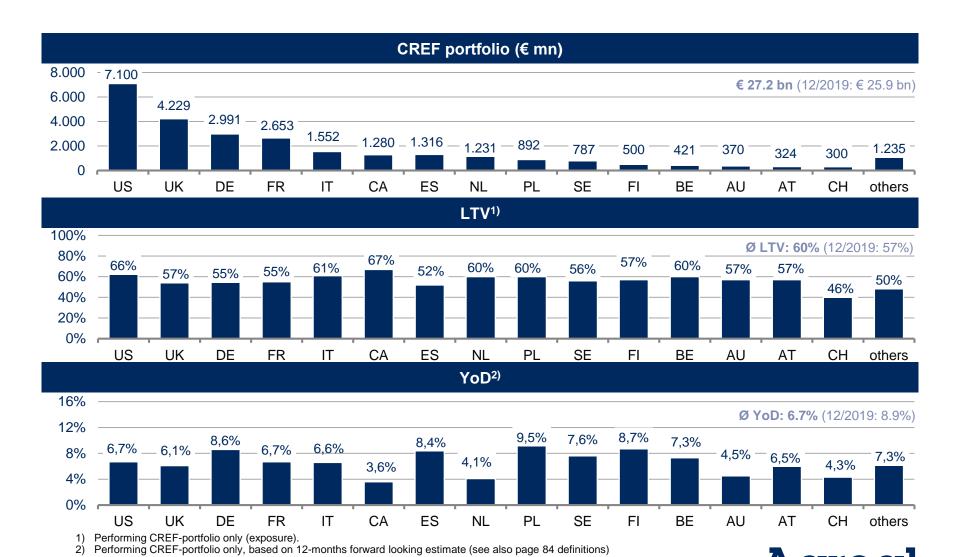


Asset quality

Aareal

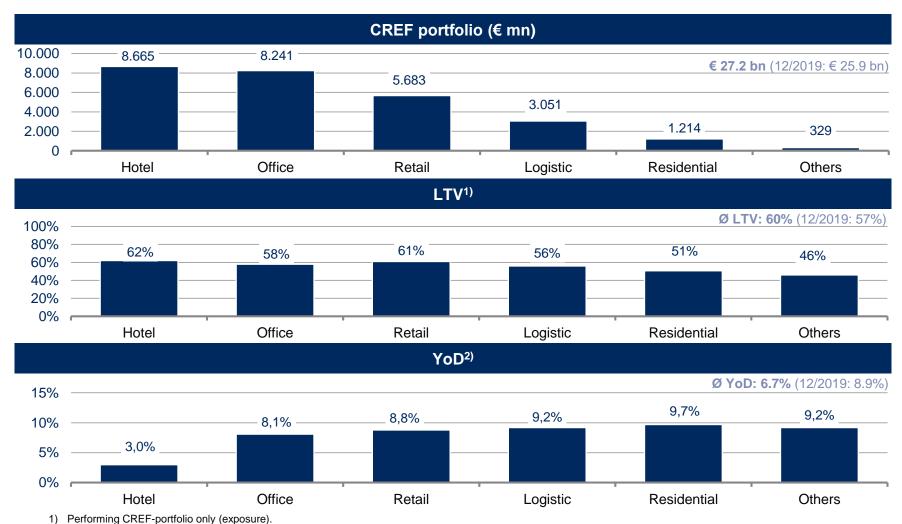
Commercial real estate finance portfolio (CREF) by country

€ 27.2 bn highly diversified



Commercial real estate finance portfolio (CREF) by property types

€ 27.2 bn highly diversified

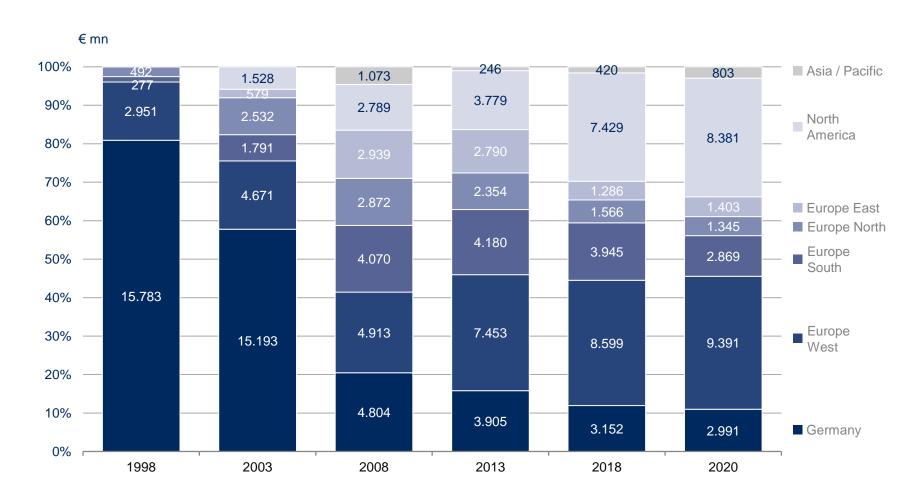




Performing CREF-portfolio only, based on 12-months forward looking estimate (see also page 84 definitions)

Development commercial real estate finance portfolio

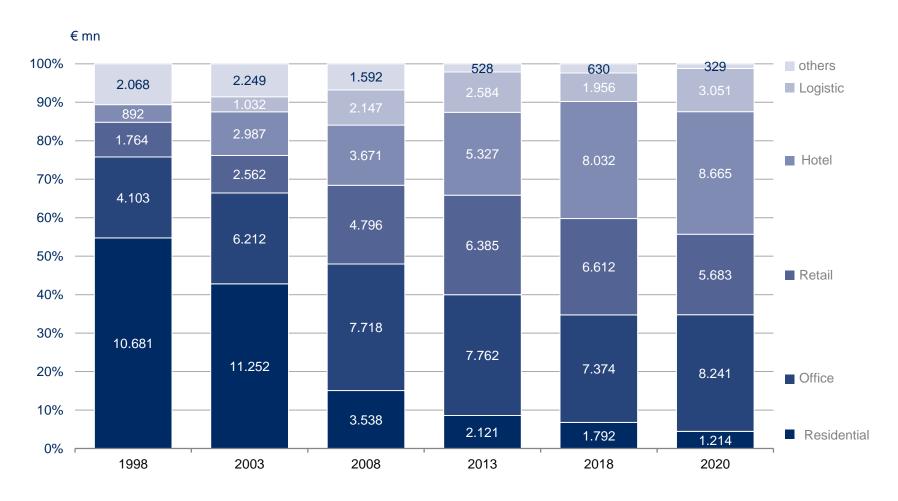
By region





Development commercial real estate finance portfolio

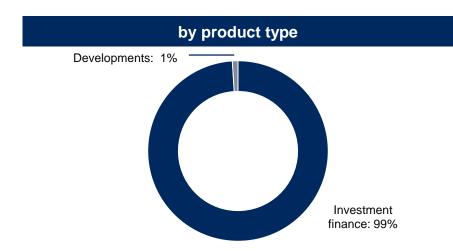
By property type

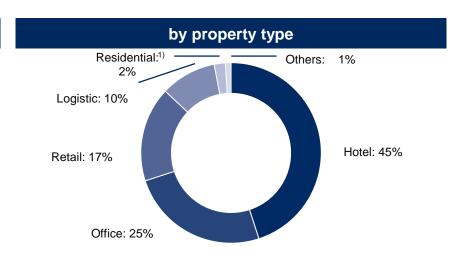


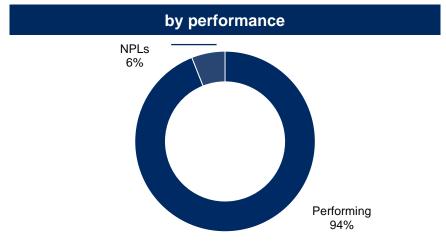


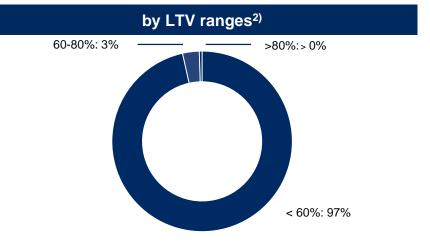
Western Europe (ex Germany) CREF portfolio

Total volume outstanding as at 31.12.2020: € 9.4 bn









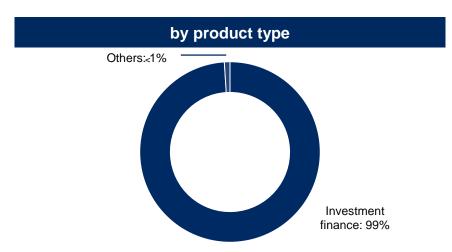


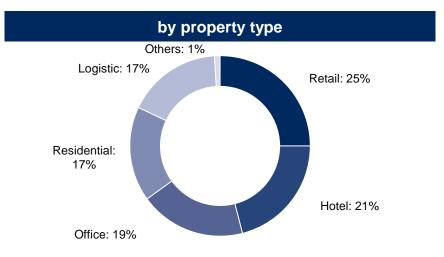
¹⁾ Incl. Student housing (UK & Australia only)

²⁾ Performing CREF-portfolio only (exposure).

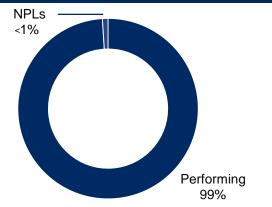
German CREF portfolio

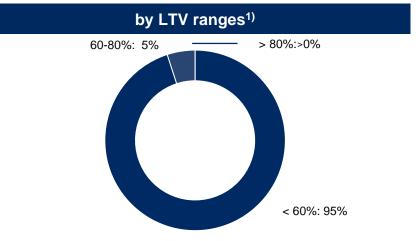
Total volume outstanding as at 31.12.2020: € 3.0 bn









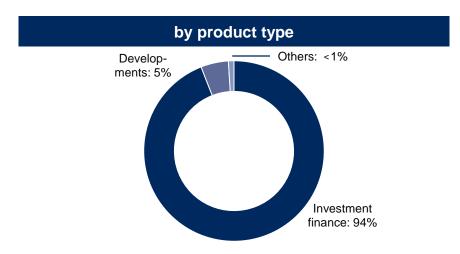


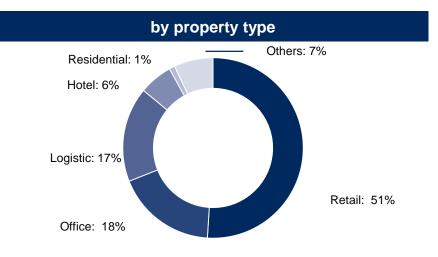


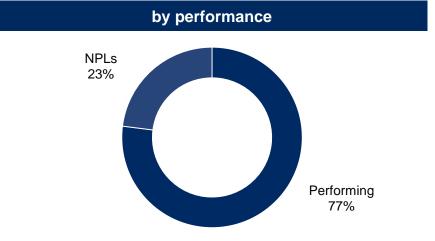
¹⁾ Performing CREF-portfolio only (exposure).

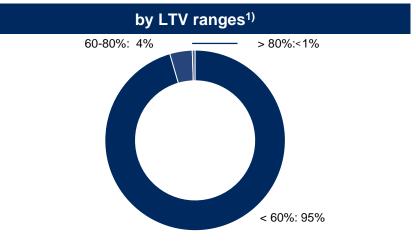
Southern Europe CREF portfolio

Total volume outstanding as at 31.12.2020: € 2.9 bn







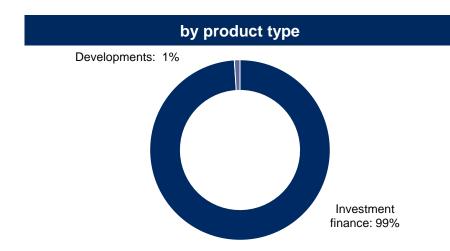


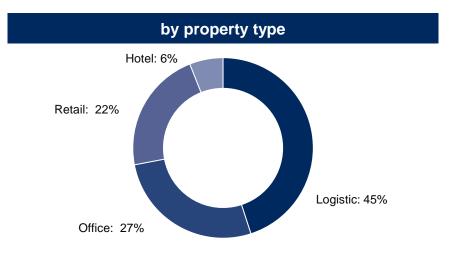


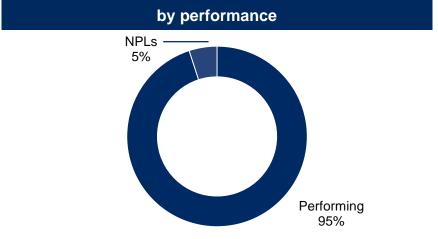
¹⁾ Performing CREF-portfolio only (exposure).

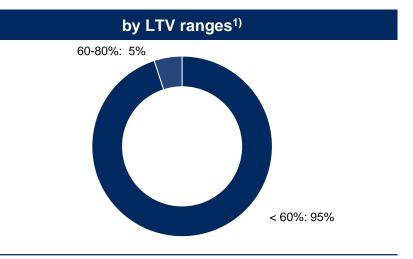
Eastern Europe CREF portfolio

Total volume outstanding as at 31.12.2020: € 1.4 bn







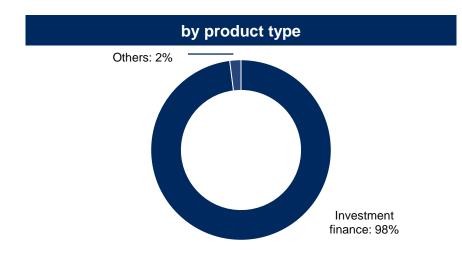




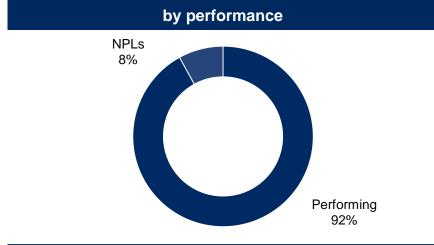
¹⁾ Performing CREF-portfolio only (exposure).

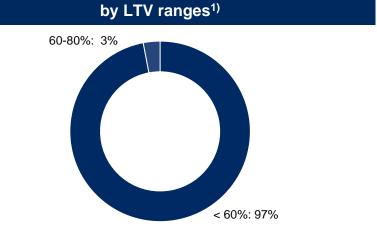
Northern Europe CREF portfolio

Total volume outstanding as at 31.12.2020: € 1.3 bn







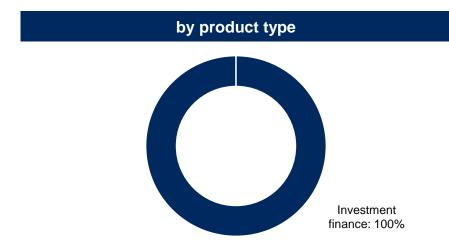


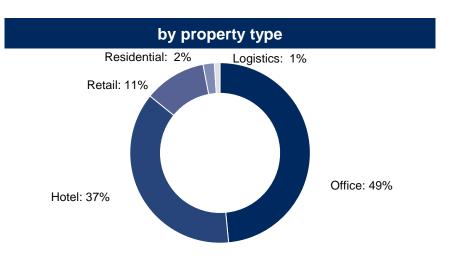


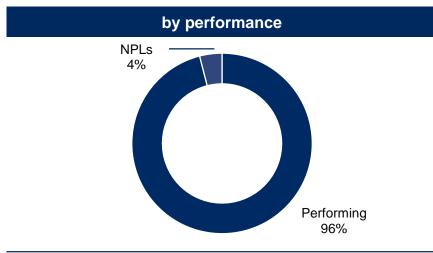
¹⁾ Performing CREF-portfolio only (exposure).

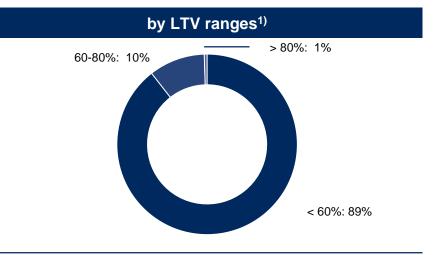
North America CREF portfolio

Total volume outstanding as at 31.12.2020: € 8.4 bn







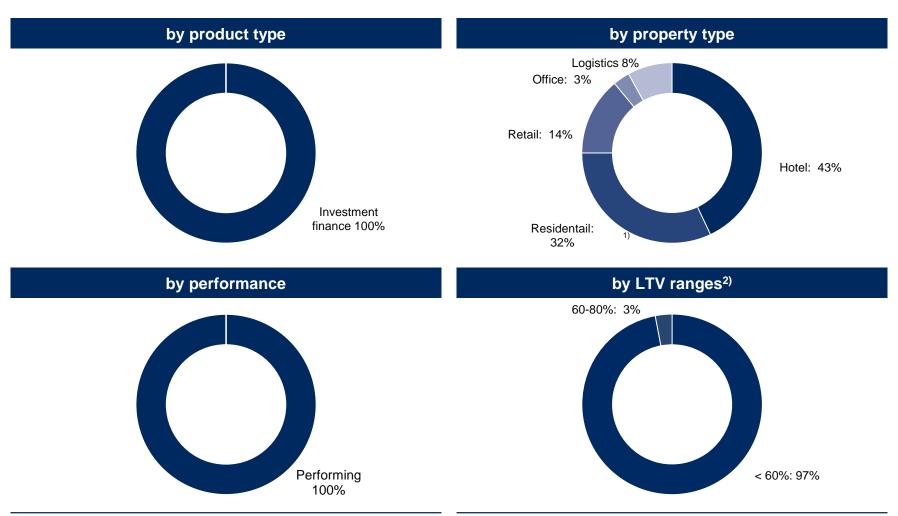




¹⁾ Performing CREF-portfolio only (exposure).

Asia / Pacific CREF portfolio

Total volume outstanding as at 31.12.2020: € 0.8 bn



¹⁾ Incl. Student housing (UK & Australia only)



²⁾ Performing CREF-portfolio only (exposure).



Spotlight: Hotel Portfolio

Key facts



Total portfolio exposure	EUR 8.6 bn
Portfolio deals	45%
Single asset deals	55%
Number of countries	19
Number of hotels	236 hotels
Average exposure per hotel	EUR 36 mn
Number of loans	94
Average exposure per loan	EUR 90 mn
Total number of hotel rooms	58,241 rooms
Exposure per hotel room	EUR 150,000





Key findings



The Aareal hotel portfolio is:

- Well diversified by 236 hotels in 19 countries
- Well balanced in terms of brand and hotel category
- Well backed by i.a. sound public companies, sovereign wealth funds and HNWI who have shown their financial commitment to the assets throughout this crisis
- Conservatively leveraged with sufficient buffer for value decreases caused by the current crisis

- Of the top 15 loans (all are loans above € 150 mn, of which 12 are portfolio financings), only 6 were provided with additional liquidity since March. Overall, 35% (~ € 3 bn) of our hotel exposure has received liquidity support since the beginning of the year.
- The sum of all hotel loan support financed so far represents approximately 1.4% of the total hotel portfolio size.
- 45% portfolio deals vs. 55% single assets deals (portfolio deals are all cross collateralised to the extend legally permissible)



Market developments



Markets

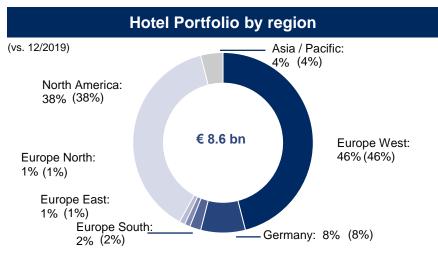
- "Travel" industry is one of the largest industries / employers globally
- 10 years of booming economies allowed hotel owners to build up substantial reserves and buffers, which they are willing to re-invest
- Cost of carry is significantly lower than in 2008, where the average 3M Euribor was approximately ~ 4.5%, compared to the 2020 YtD avg. 3M Euribor of ~ -0.4%
- Limited transaction volumes in markets for hotel assets, indicating
 - No overwhelming distress of owners / banks
 - No markable increase in NPL transactions to date
 - Current loan parameters are on a more conservative level than at the onset of the GFC
 - Borrowers for the largest part are looking through the cycle and are seeing positive equity value in their assets
 - Measures taken by governments globally further increase market liquidity
 - No foreseeable increase of interest rates (quite the contrary: Central Banks signaled willingness to further lower interest rates, if needed)

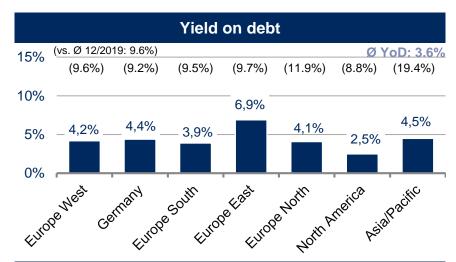


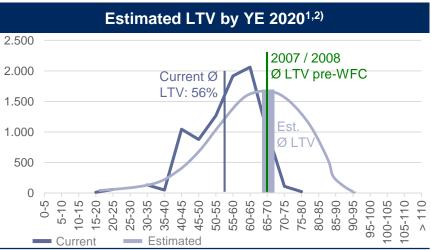
Asset quality: Hotel Portfolio

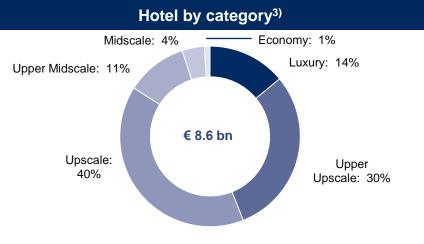
Nov. 2020

Hotel portfolio well positioned to master Covid-19 crisis









- 1) Performing CREF-portfolio only (exposure). Due to lockdown in H1 2020 only limited number of external appraisals available as at 30.09.2020
- 2) Acc. to our market value development expectations

3) Acc. to STR classification



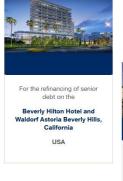
Expectations and examples



Expectations

- Catch up effect for business related travel expected to be significant, as is pent up demand for personal travel
- In the interim, people will learn to live and travel with Covid-19 and not against it
- Final resolution with accepted treatment / vaccine
- Currently, Resort Hotels and drive-to-destinations far better, while China is a possible projection on how hotels will fare, as Covid-19 is under control
- With our profound know-how and well-established network in hospitality industry, we are expecting to apply our expertise and USPs to generate attractive risk / return through the cycle

A picture is worth a thousand words...





Switzerland











in Munich Germany

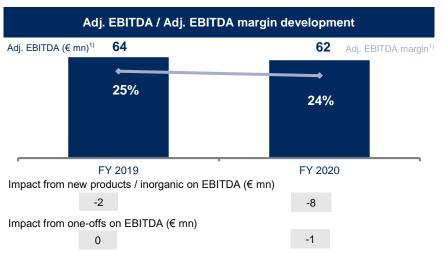


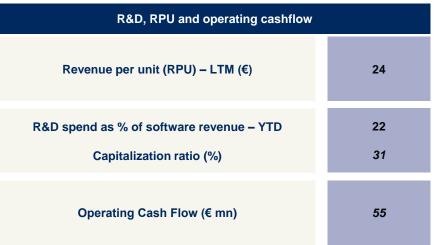
Segments

Appendix

Segment: Aareon KPIs

Aareon anticipates pick up in digital solutions, steadfast on R&D spend





1) Adj. EBITDA excl. New Products/Inorganic and One-offs

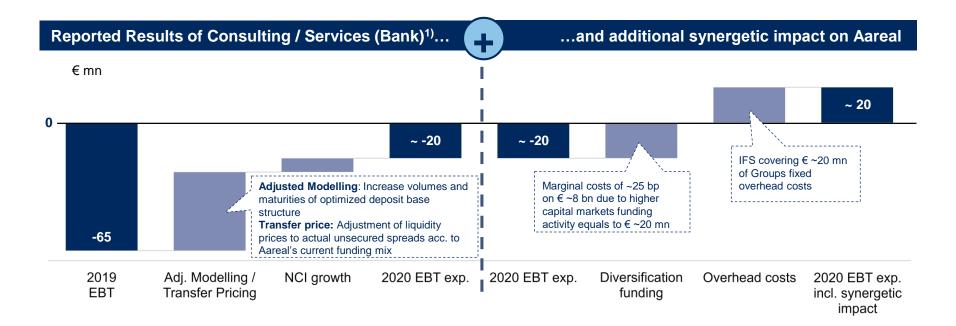
- Adj. EBITDA virtually stable at € 62 mn (€ 64 mn py) growing digital business compensated lower Consulting revenues due to Covid-19 and higher costs via increasing R&D investments
- Adj. EBITDA margin virtually stable at previous year level at 24% (25% py) – business growth balanced the Covid-19 impact and high R&D investments keeping the margin at last year's level
- Overall, Aareon expects an acceleration of digitization on the backdrop of Covid-19. In the wake of recent developments however, Aareon foresees restrictions to the Consulting business in 2021, yet less pronounced than in 2020
- Over the last 12 months, Aareon's RPU amounted to ~ € 24, due to lower Consulting revenues and higher units through customer wins
- Aareon spent ~22% of total software revenues for research and development (R&D) purposes, picking up in line with communicated temporary increase
- FY 20 operating cash flow at € 55 mn (FY 2019: € 44 mn); higher realisation of receivables and higher recurring revenue invoicing end of year



Segment: Consulting / Services Bank



More transparency and additional opportunities



Additional opportunities...



- sustained growth of NCI: +13% CAGR planned from 2019 to 2022
- ... option on increasing NII if rates rise >0%
- ... diversification of funding mix, well recognized by rating agencies
- ... cross selling between Aareal and Aareon



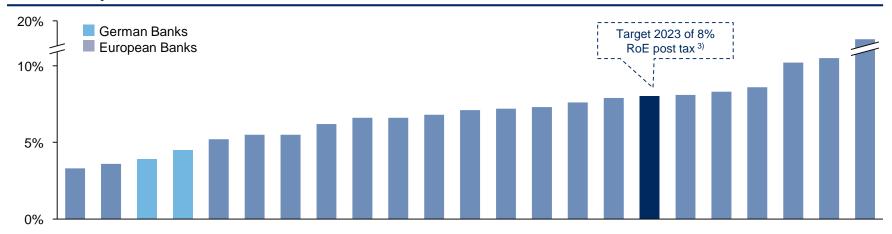
Pro forma: current division C/S ex. Aareon

Aareal Next Level – 360°-review

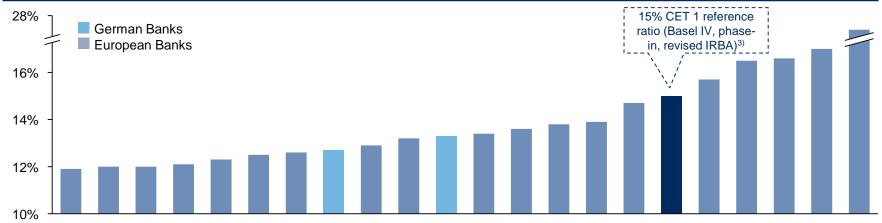
2023 Target RoE post tax above peers...

...despite higher CET1 Ratio

2023 RoE post tax - Broker estimates¹⁾



2023 CET1 Ratio - Broker estimates²⁾



- 1) Euro Stoxx Banks as of 18.02.2021, Average FactSet Consensus, where available: EPS divided by average book value per share (Source: Factset)
- 2) Euro Stoxx Banks as of 18.02.2021, Average FactSet Consensus, where available: (Source: Factset)
- 3) 15% CET 1 reference ratio (Basel IV, phase-in, revised IRBA) exceeding the market average as a reference; excluding any potential acquisitions; subject to the Covid 19 crisis being fully overcome by then

Next Steps in our ESG Journey

Strengthening ESG as an integral part of our DNA by refining our strategy and setting ambitious goals and targets



e.g. Building certificates (i.e. DGNB, BREEAM, HQE, LEED, NABERS) or energy-performance certificates based on an ongoing dialogue with our clients as well as research in external databases



Dividend Policy

Aareal Next Level

Our Dividend Policy temporarily suspended

Payout ratio of up to 80%1)



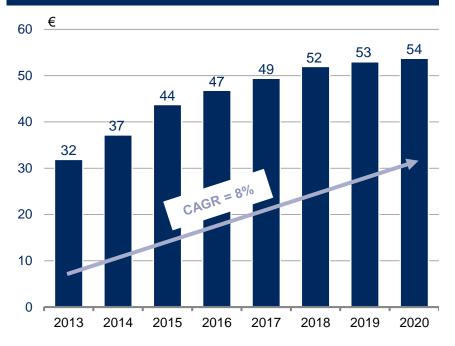


Supplementary Dividend

 We intend to distribute approx. 50% of the earnings per ordinary share (EpS) as base dividend

- In addition, we plan a discoute supplementary do denote of up to 20-30% of the ps wider the following projections:
 - No remerial deterioration of the environment (with longer-term and sustainably negative effects)
 - Nor attractive investment opportunities neither positive growth environment

Significant book value per share growth incl. dividend





 Attractive dividend policy and significant book value growth created sustainable value for Aareal and hence our shareholders

1) ECB approval required



AT1: ADI of Aareal Bank AG

Interest payments and ADI of Aareal Bank AG

Available Distributable Items (as of end of the relevant year)

€ mn		31.12. 2017		31.12. 2019	31.12. 2020
Net Retained Profit Net income Profit carried forward from previous year Net income attribution to revenue reserves	122 122 - -	147 147 -	126 126 -	120 120 -	90 90 - -
+ Other revenue reserves after net income attribution	720	720	720	720	840
= Total dividend potential before amount blocked ¹⁾	842	870	846	840	930
 ./. Dividend amount blocked under section 268 (8) of the German Commercial Code ./. Dividend amount blocked under section 253 (6) of the German Commercial Code 	235 28	283 35	268 42	314 40	320 43
= Available Distributable Items ¹⁾	579	552	536	486	566
+ Increase by aggregated amount of interest expenses relating to Distributions on Tier 1 Instruments ¹⁾	46	32	24	23	21
 Amount referred to in the relevant paragraphs of the terms and conditions of the respective Notes as being available to cover Interest Payments on the Notes and Distributions on other Tier 1 Instruments¹⁾ 	625	584	560	509	587

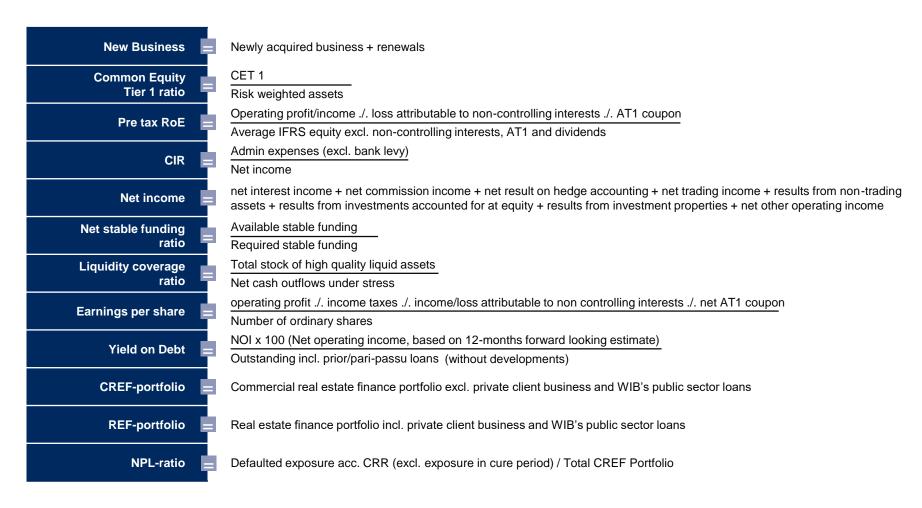


¹⁾ Unaudited figures for information purposes only

Definitions and contacts



Definitions





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Thank you.

