

Fixed Income Presentation Q2 2021 results



Agenda

- (1) Introduction of Aareal Bank
- (2) Highlights
- (3) Group Results
- (4) Segments
- (5) Capital, Funding & Liquidity
- (6) Outlook
- (7) Key Takeaways
- Appendix



Introduction of Aareal Bank



Aareal

Aareal Bank Group

The new lineup - THREE segments



Structured Property Financing (SPF)

Commercial real estate financing solutions across 3 continents: Europe, North American and Asia/Pacific

Diverse property types

- Hotels, logistics, offices, retail, residential and student housing
- Additional industry experts in hotels, logistics and retail properties

Investment finance

- Single asset, portfolio, value add
- Portfolio size: c.€ 28,5 bn; average LTV: 59%

Banking & Digital Solution (BDS)

Integrated payment transaction system for the housing industry (market-leading) and the utility sector

Financial solutions

- Payment processing provider
- Deposit bank

Software solutions

- Intelligent solutions to improve connectivity and efficiency for bank and non-bank customers
- Average deposit volume of € 12.2 bn in Q2 2021

Aareon

European leader for real estate software, 60+ years in the market serving c.3k customers and 10m+ units with 40 locations in DACH, Netherlands, France, Nordics and UK

Mission-critical ERP and broad set of modular Digital Solutions built on a cloud-enabled PaaS platform

Sustainable and resilient business model with strong downside protection delivers decades of consistent profitable growth

Experienced leadership team combining deep software expertise and longstanding real estate experience with a strong M&A roll-up track-record

"Accelerate"

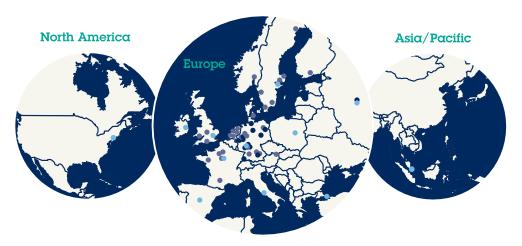
"Activate"

"Elevate"



Aareal Bank Group

One Bank – three segments – three continents



Structured Property Financing

Aareal Bank, Real Estate Structured Finance: Dublin, Istanbul, London, Madrid, Moscow, New York, Paris, Rome, Singapore, Stockholm, Warsaw, Wiesbaden |
Aareal Estate AG: Wiesbaden

Banking & Digital Solutions

Aareal Bank, Consulting/Services Bank: Berlin, Essen, Wiesbaden | Aareal First Financial Solutions AG: Mainz | Deutsche Bau- und Grundstücks-AG: Berlin, Bonn, Düsseldorf, Frankfurt/Main, Freiburg, Hamburg, Hanover, Leipzig, Moscow, Munich | plusForta GmbH: Berlin, Düsseldorf

Aareon

Aareon: Amsterdam, Augsburg, Berlin, Bochum, Coventry, Dortmund, Emmen, Enschede, Gorinchem, Grathem, Hamburg, Hattingen, Helsinki, Hückelhoven, Karlskrona, Kiel, Lund, Mainz, Meudon-la-Forêt, Mölndal, Munich, Nantes, Norrtälje, Orléans, Oslo, Paris, Piteå, Southampton, Stockholm, Stuttgart, Swansea, Toulouse, Utrecht, Vienna



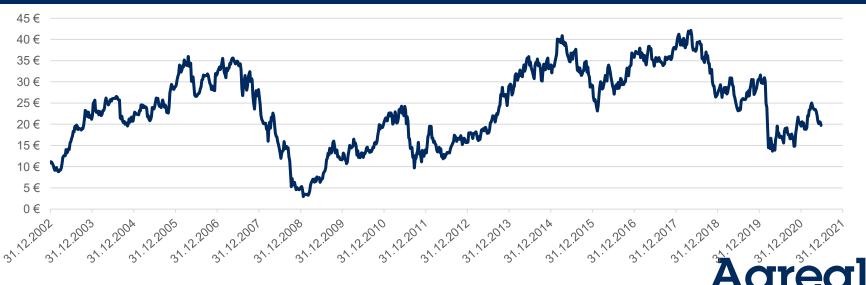
Aareal's ownership structure

100% Free Float

Aareal Bank AG

- Listed in the German SDAX
- 59,857,221 outstanding shares
- 100% free float
- 3,036 employees
- Balance Sheet: 46.6 bn €
- Flat hierarchies

Stock performance since 01. Jan 2003



Aareal Bank Ratings





Issuer Default Rating ¹⁾	BBB+
Short-term	F2
Deposit Rating 1)	A-
Senior Preferred ¹⁾	A-
Senior non Preferred ¹⁾	BBB+
Viability Rating 1)	bbb+
Subordinated Debt 1)	BBB-
Additional Tier 1 1)	ВВ

Issuer Rating	A3
Short-term Issuer Rating	P-2
Bank Deposit Rating	A3
Baseline Credit Assessment	baa3
Mortgage Pfandbriefe	Aaa

Rating changes as of 27.03.2020
 Fitch has downgraded Aareal Bank AG's Long-Term IDR to 'BBB+ and placed Aareal's VR, Long-Term IDR, DCR and debt ratings on RWN



Highlights



Highlights

Significant top-line driven profit increase, operating profit target confirmed

	Still uncertain environment	 Positive developments due to vaccination progress Remaining uncertainties by e.g. delta variant Swoosh scenario continues to be intact (economic recovery) 		
Aareal Bank Group	Encouraging performance	 Significant top line driven profit increase in Q2 Strong NII development based on profitable portfolio growth Cost discipline maintained; increase attributable to Aareon growth Moderate LLP despite successfully concluding Italian de-risking activities SPF: New business and promising deal pipeline support growth plan Attractive margins and good LTVs Portfolio further increased BDS: NCI stable considering BGH-ruling regarding fees Deposit volume at high level Aareon: Sales revenue further increased despite Covid-19 burden Successful M&A activities 		
Outlook 1) Following a corresponding appouncement by the F		 Operating profit target confirmed, FY-tax rate between 50% - 60% expected Continuing to intend distributing a second dividend tranche for 2020 of € 1.10 per share, if the communicated conditions are met¹⁾ 		

Following a corresponding announcement by the European Central Bank on 23 July, Aareal Bank continues to intend
distributing a second dividend tranche of €1.10 per share for the 2020 financial year, provided that the communicated
conditions are met, which is the Bank's current expectation. In the absence of material adverse developments,
Aareal Bank plans to convene an extraordinary General Meeting in the fourth quarter, to decide on the dividend proposal.



Group Results



Group Results

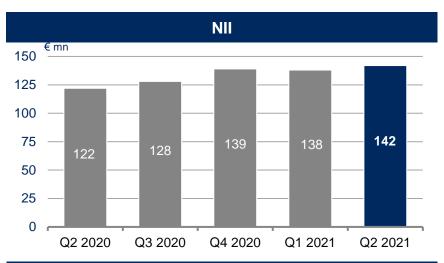
Significant top-line driven profit increase

€mn	Q2 '20	Q3 '20	Q4 '20	Q1 '21	Q2 '21	6M '20	6M '21	2021-Comments
Net interest income	122	128	139	138	142	245	280	Strong NII development based on profitable portfolio growth, incl. TLTRO
Loss allowance	48	61	177	7	33	106	40	Moderate LLP despite successfully concluded Italian de-risking activities
Net commission income	54	57	66	59	59	111	118	Above last year driven by BDS and Aareon growth despite ongoing Covid-19 burdens
Derecognition result	9	3	9	0	8	16	8	Positive effects from early loan repayments in line with expectations
FV- / hedge-result	-16	-2	-19	-4	-3	-5	-7	Incl. € -7 mn value adjustments (NPLs) in Q2
Admin expenses	109	114	117	150	118	238	268	Cost discipline maintained, increase attributable to Aareon growth
Others	-10	0	-1	-4	-14	-10	-18	Incl. € -11 mn tax related provisions as well as Covid-19 related lower income from own assets
Operating profit (EBT)	2	11	-99	32	41	13	73	Significant top-line driven profit increase
Income taxes	-7	10	-13	11	29	-3	40	FY-tax rate between 50%-60% expected due to adverse non-recurring tax one-off and higher share of non-tax-deductible items
Minorities	0	1	3	1	1	1	2	
AT1	4	4	4	4	3	8	7	
Consolidated net income allocated to ord. shareholders	5	-4	-93	16	8	8	24	
Earnings per share (€)	0.07	-0.05	-1.56	0.27	0.13	0.11	0.40	



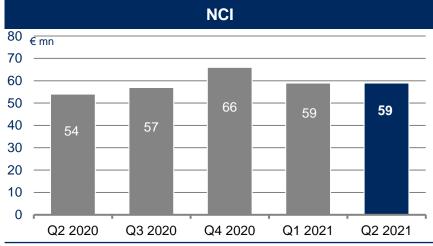
Net interest income (NII) / Net commission income (NCI)

Positive revenue development



Strong NII development based on profitable portfolio growth, incl. TLTRO

- Significant NII increase of 16% vs Q2/20
- Strong new business with margins in line with plan and LTVs better than planned
- REF portfolio further increased



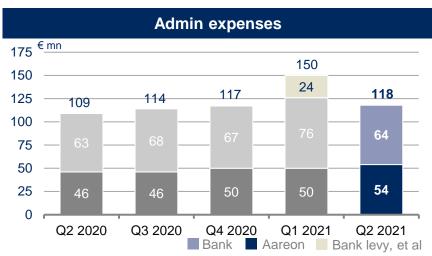
Above last year driven by BDS and Aareon growth despite ongoing Covid-19 burdens

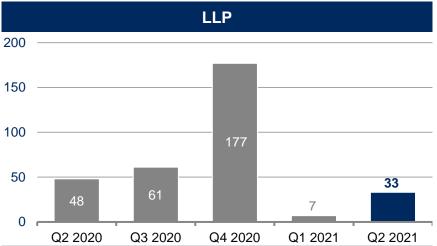
- Aareon:
 - Sales revenue further increased organically and via M&A
 - Q4 regularly boosted by seasonal effects
- BDS with positive development H1/21 vs. H1/20, limited impact from BGH-ruling regarding fees



Admin expenses / Loan loss provisions (LLP)

Cost discipline maintained, moderate LLP





Cost discipline maintained, increase attributable to Aareon growth

Bank:

- Q2/21 includes transformation costs of € ~2 mn ("Aareal Next Level")
- Still benefitting from Covid-19 related underspend, however less pronounced than previous year

Aareon:

 As envisaged, higher costs mainly related to Value Creation Plan (VCP) as well as M&A

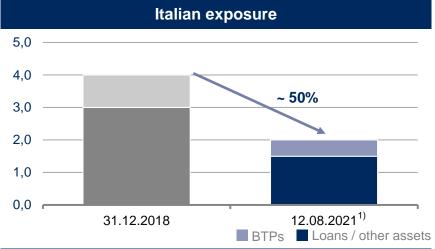
Moderate LLP despite successfully concluded Italian de-risking activities

- Q2-LLP significantly below last year's level, last years' figures largely impacted by Covid-19 effects
- Total Q2-LLP of € 40 mn
 - Incl. € 7 mn value adjustments in FVPL-line
 - Thereof € 13 mn net effect from concluded Italian de-risking vs. LLP-reversal in one single case
- Despite promising development in H1 adhering to LLP guidance for FY 2021 due to uncertainties e.g. delta variant



Accelerated Italian De-Risking initiative successfully

concluded





- De-Risking initiative started in 2019 which in itself led to a significant reduction of the Italian legacy exposure by € 1.6 bn
 - NPLs reduction of € 730 mn²) or ~65%
 - Performing loans with LtV > 90% reduced by € 350 mn
 - BTPs³⁾ reduced by € 530 mn
- Significant net capital release resulting from de-risking initiative exceeding P&L burden
 - Net capital release eco. ICAAP: € ~150 mn
 - Net capital release reg. Capital (B3⁴⁾): € ~140 mn
 - Net capital release reg. Capital (B4⁵): € ~110 mn



¹⁾ Figures as of 30/06/21 less two NPLs derecognised in 08/21

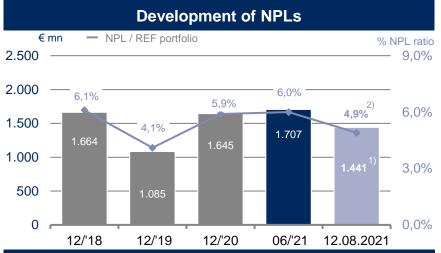
²⁾ Foreclosed Italian assets taken on own book for future development of € 137 mn not included

³⁾ BTP = Buono del Tesoro Poliennali 4) Based on B3 CET1-ratio of 18.8%

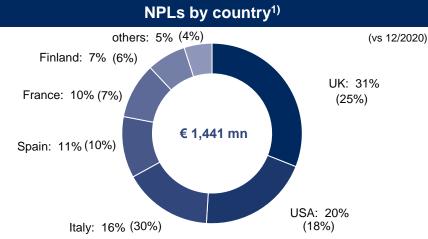
⁵⁾ Based on B4 CET1-ratio (phase-in) of 17.3%

Non performing loans (NPL)

NPLs reduced



- Close and dedicated monitoring of exposure continued
- In Q2 two existing NPLs resolved, two new NPLs
- After reporting date, further major reduction of Italian NPLs concluding de-risking initiative, additionally one US NPL resolved
 - ➤ NPL-ratio reduced to 4.9%







¹⁾ Figures as of 30/06/21 less three NPLs derecognised in 07/21 and 08/21

²⁾ RĔF portfolio of € 29.2 bn as at 31.07.2021

Segments



Vaccination is speeding up normalisation vs. Delta variant and inflation

Business Environment

General observations

- Rate of vaccinations against Covid-19 is speeding up across the globe, with some countries (e.g. GER, CAN, UK, USA) showing share of fully vaccinated people of ~50% or above
- Delta is a risk. However, vaccinations protecting effectively against severe course of illness
- Inflation increasing markedly in the US but also in the EU, in parts due to transitory supply-demand mismatches
- Economic growth forecasts remain strong for 2021, as well as for 2022
- Real estate values are stabilizing in most markets, with first initial signs of slightly increasing values due to favourable economic outlooks positively impacting rents and yields
- Individual declines can however not be fully excluded, yet, and are also subject to any unforeseen new restrictions and developments
- Transaction volumes for CRE showed a strong Q2, in particular in June underscoring the initial signs of an improving sentiment in the industry



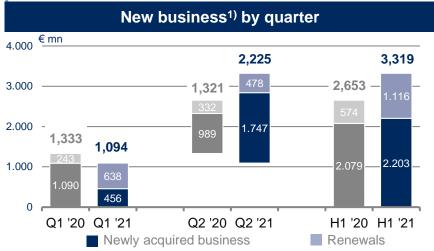
Investment markets

North America	 More than 50% of the US-adult population have received the full vaccination Since YE 2020 3¼ m jobs were created: 70% of lost jobs under Corona were recovered GDP will have reached its pre-corona level by end of Q2 2021 Inflation increased in June to more than 5% on an annual basis Fed shows first cautious signs of tightening bond buying programs US transaction market for CRE rebounding strongly due to very high activities in Q2
Continental Europe	 Strong economic recovery despite Delta variant GDP growth rates > 4% expected in 2021/22; Pre-Corona level to be reached in 2022 ECB published new strategy, but still a very expansive monetary policy; inflation has increased but is much lower than in the US Positive CRE transaction development in Q2, H1 still moderately negative
UK	 Most Covid-19 related restrictions were lifted on 19. July Initial surge in Covid-19 cases due to Delta, but last days showed a reversal of this trend Strong economic recovery expected due good to domestic demand UK average prime yields continue with their slight downward trend After a longer period as Europe's number two, London was back in pole position in terms of CRE transactions (volume) by end of H1 2021
Asia / Pacific	 China's GDP reached its Pre-Corona-Level at the end of 2020 already. For Australia a strong increase in domestic demand is expected for 2021 Cross-border investments have started to increase again, albeit at a slow pace



New business and promising deal pipeline support growth

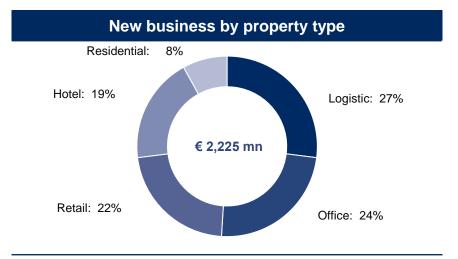
plan



Newly acquired business in Q2

- Pre-FX margins of ~205 bps leading to an Ø-YtD margin of ~215 bps in line with FY plan
- Conservative Ø-LTV of 55% on post-Covid valuations leading to an average LtV of 56% in H1
- Portfolio transactions at 63%, Cross-border-share at 23% resulting in a high granularity and diversification by regions
- First green loans governed by our "Green Finance Framework" totalling € ~220 mn







¹⁾ New business = newly acquired business + renewals

Green Finance – important milestones reached in Q2

Climate transparency improved, Green Lending put into place, ongoing preparations for inaugural Green Bond

√ Climate transparency in CREF portfolio enhanced (→ Green Asset Pool)

- Continuously identifying green assets within existing / new lending engagements
- ESG-data fields in IT-Systems implemented to accommodate documentation of relevant climate-performance data
- Aareal involved in international initiative to calculate financed emissions (PCAF¹))

✓ Aareal Green Lending successfully launched (→ Green Loans)

- "Aareal Green Finance Framework <u>Lending</u>" confirmed through Second Party Opinion (SPO) by Sustainalytics
- Explicit customer demand for Aareal Green Lending internationally identified
- Loan qualifies for Aareal Green Lending if property meets Aareal's green building definition <u>and</u> customer agrees to maintain the requirements from "Aareal Green Finance Framework – Lending" during the term of the loan
- Aareal provided first Green Loans of € ~220 mn in
 - Australia
 - UK
 - USA

✓ Issuance of Green Bond envisaged for 2nd half year 2021 (→ Green Bonds)

- "Aareal Green Finance Framework <u>Liabilities</u>" currently assessed by Sustainalytics (SPO confirmed 08/21)
- Preparations for inaugural green bond under way



¹⁾ Partnership for Carbon Accounting Financials (PCAF)

Continuing to strive towards greater ESG-transparency

Target KPI to be derived when robust environmental data for our global CREF portfolio are available

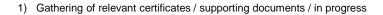
What we have already achieved:

- With our clients we have enhanced portfolio-transparency relating to environmental performance of properties
- We have ESG-data fields in our IT-Systems in place to accommodate gathered documentation of relevant climate-performance data
- For approximately 60%¹⁾ of our CREF portfolio we have identified building certificates (i.e. DGNB, BREEAM, HQE, LEED, NABERS) or energy-performance certificates or both

Our way forward:

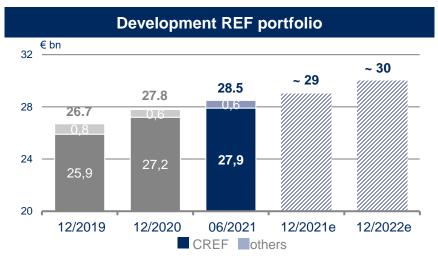
- 1. Gather robust environmental data (E) for CREF-portfolio
- 2. Foster financing of green assets
- 3. Derive target KPI (e.g. "Share of green assets in CREF portfolio")
- 4. Improve extent, level of detail and quality of ESG-data (full transparency by end of 2022)
- 5. Regularly report on progress

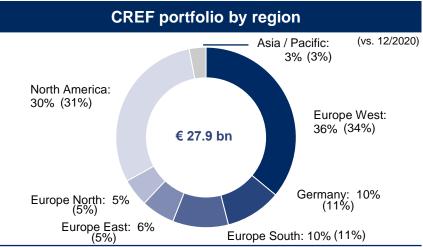






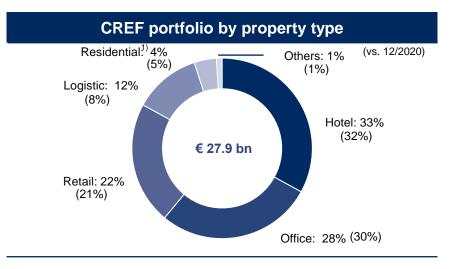
Portfolio further increased towards target size





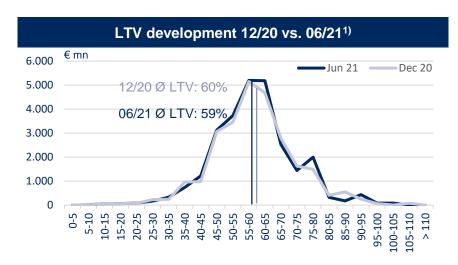
1) Incl. Student housing (UK & Australia only)

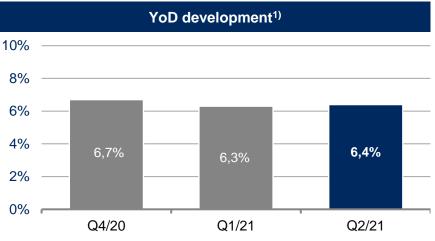
- REF-Portfolio further increased to € 29.2 bn by end of July with KPIs at or better than plan
- Targeted portfolio of € ~29 bn by YE 2021 more than realistic
- Sticking to overall country and asset diversification with increasing importance of logistics financings, as well as portfolios for risk improvement due to cross collateralisation
- Acquisition pipeline well filled with KPIs at or better than plan





Stabilising values



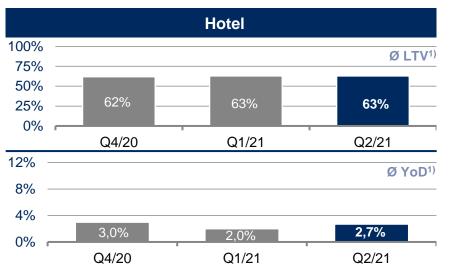


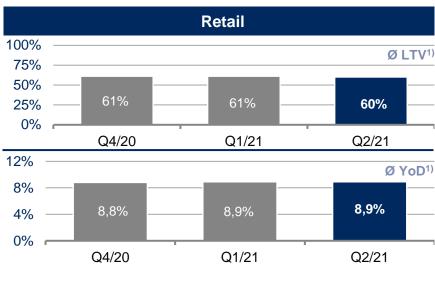
- LTVs are stabilising or even slightly improving
- Ø-portfolio LTV¹⁾ at 59% vs. 60% at YE 2020
- Ø-portfolio YoD¹⁾ at 6.4% slightly up as a consequence demand for additional liquidity support is slowing down
- Declining Covid-19 related demand for liquidity lines and postponements of amortisation in Q2/21: € 44 mn (Q1/21: € 53 mn, Q4/20: € 79 mn, Q3/20: € 27 mn, Q2/20: € 160 mn))



¹⁾ Performing CREF-portfolio only (exposure)

Update on hotel- and retail portfolio





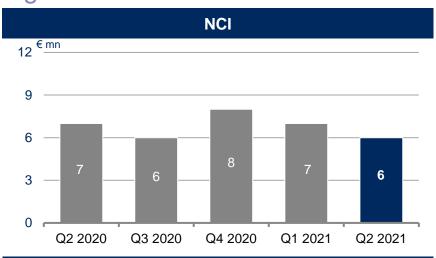
- Markets with early vaccination role-outs already showing good levels of recovery, particularly in the US (i.e. New York occupancy for June was 67% within the Aareal portfolio)
- Overall, LTVs remained stable compared to the end of Q4/20
- YoD's are still below the YE-level of 2020, though a slight increase is visible quarter over quarter.
 Accordingly, it is expected that YoD will further increase in the next quarters
 - 1) Performing CREF-portfolio only (exposure)

- Development of recovery still dependent on rolling out of vaccination and spreading of further variants such as Delta
- Assets re-opened with good recovery due to catch-up effects with both, online and offline sales, partially exceeding 2019 level
- Updated valuations proofed overall stabilisation of LTV level
- YoD reflecting an overall stable NOI



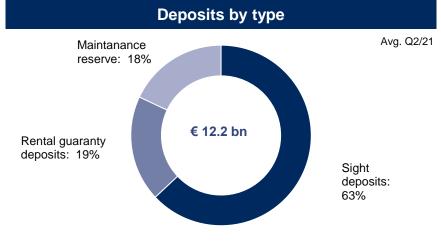
Segment: Banking & Digital Solutions

NCI stable considering BGH-ruling regarding fees, deposits at high level



NCI stable considering BGH-ruling

- H1-NCI further increase to € 13 mn in 2021
 vs. € 12 mn in H1/20
- Q2 slightly decreased due to BGH-ruling



Deposits at high level in Q2

- Deposits from rental guarantees and maintenance reserves further increased
- Stickiness during crises continuously proven over the last decades



Segment: Aareon

M&A activities and Products / Markets

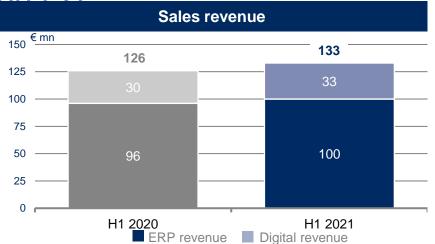
Progr	ess on M&A activities and the development of products, markets				
M&A activities	 Forceful execution of communicated strategic M&A roadmap – M&A activities are expected to provide additional upside potential beyond the 2025 Adj. EBITDA target 				
	 Twinq, NL, acquired in May – market-leading software specialist for privately owned housing market – complementing the offering of Aareon Nederland to capture attractive adjacent niche in Dutch residential market; adding ~700k units and catering top- and bottom-line growth in NL 				
	 Acquisitions in the UK tap into a fast growing adjacent market for property management (PM) in the small and medium-sized business (SMB) segment. Foundation for potential pan-European expansion to drive market penetration. 				
	 Arthur, UK, acquired in January, serves with its best-in-class SaaS PM-Software and experienced leadership team as the nucleus for the private SMB market expansion 				
	 Fixflo (Tactile), UK, acquired in May, leading provider of property repairs and maintenance software in the UK – exploit cross-sell opportunities with Arthur and unlock strategic value opportunity for broader Aareon portfolio; adding ~1m units 				
	 Tilt, UK, acquired in July: support consolidation of fragmented UK market and increase of Arthur portfolio by providing higher client-value upgrades to further strengthen the UK market position 				
Products / Markets	 In Germany start of campaign to Subscription, SaaS and higher client value product bundles. 340 customers already bought into Wodis Yuneo since YE 2020 representing almost 33% of total Wodis customer base with 42% of total Wodis units 				
	 New Products: Marketing Launch of Digital Agency (platform for complete tenant life cycle) and of PrediMa (Germany). PrediMa uses synergies with digital solution AiBATROS (CalCon) for predictive maintenance 				
	Digital Event Aareon Live in Germany with more than 1,000 participants				

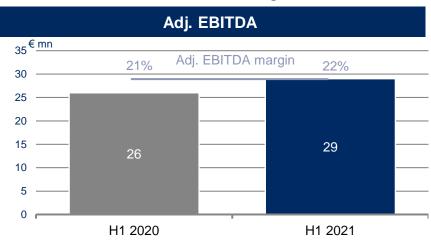


Segment: Aareon

Adj. EBITDA and sales revenues increased – Covid-19 effects mainly

on PS1)





- Sales revenues increased by € 7 mn to € 133 mn (+6% yoy) despite Covid-19 interference,
 Q1/20 revenues (almost) unaffected from the crisis
- Digital revenues ex PS¹⁾ up 17% yoy (incl. PS up 11%)
- ERP revenues ex PS¹⁾ up 6% yoy (incl. PS up 4%)
- Strong organic growth and acquired SaaS-business from Arthur, Twinq, and Fixflo (Tactile) revenues were key drivers in order to raise share of recurring business;
 >68% of total revenues (last 12 months, prev. quarter: 67%)
- Adj. EBITDA increased by € 3 mn to € 29 mn (+9% yoy)
 margin increased by 100 bps yoy
- EBITDA H1/21 adjusted by € 11 mn (H1/20: € 3 mn) from ramping-up strategic M&A roadmap and investments in New Products and VCP strategy
- FY 2021 outlook regarding Adj. EBITDA confirmed despite ongoing Covid-19 impact on PS¹⁾ revenues

Note: Numbers not adding up refer to rounding

1) PS (Professional Services) = Consulting business

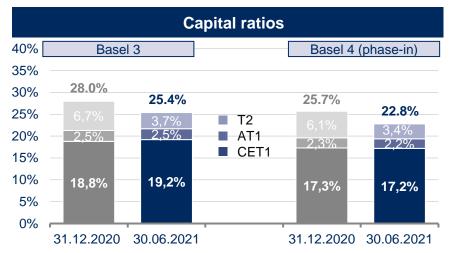


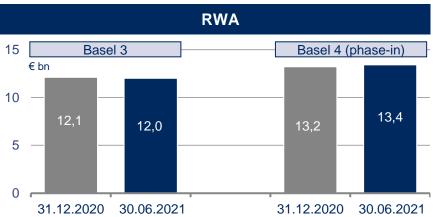
Capital, Funding & Liquidity



Capital

Solid capital position



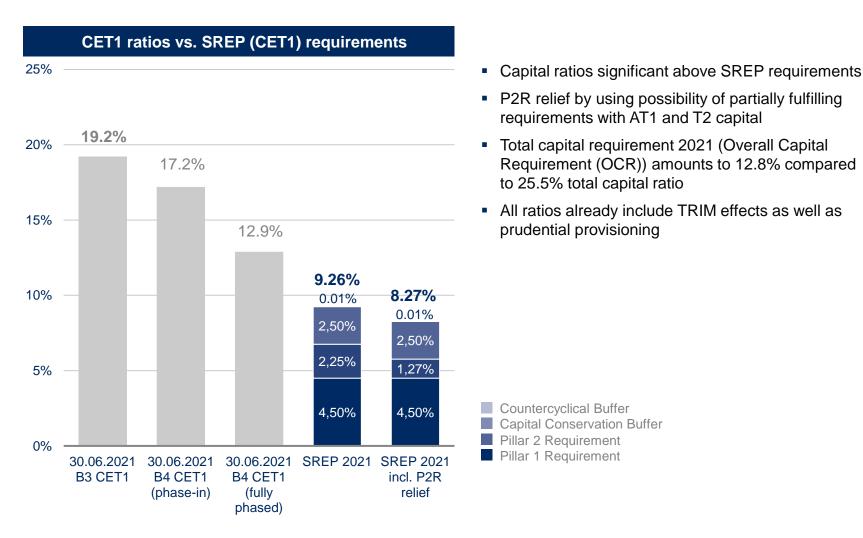


- CET1 ratios largely stable vs. 31.12.2020
- Portfolio growth in Q2 and related RWA increase resulting in slightly reduced CET1 ratios vs. 31.03.2021 (B3 CET1: 19.5% and B4 CET1: 17.7%)
- Redemption of € 300 mn Tier 2 Notes in Q1 reflected in total capital ratios, further optimisation potential
- Solid T1-Leverage ratio at 5.7% despite TLTRO participation
- Remaining regulatory uncertainties (models, ICAAP, ILAAP, B4, etc.)
- Stress test results confirming solid capital position even under extreme scenario of CRE values further down > 30% vs. YE 2020



SREP (CET 1) requirements

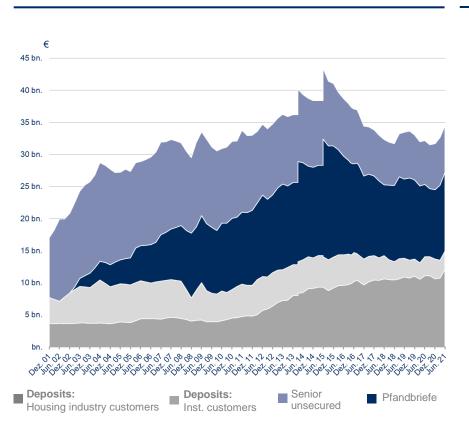
Demonstrating conservative and sustainable business model





Funding & Liquidity

Diversified funding sources and distribution channels



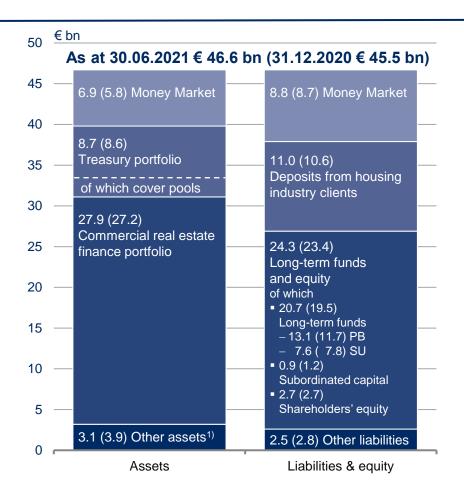
- Sustainable and strong housing industry deposit base part of well diversified funding mix
- Successful funding activities of more than € 2.2 bn in 2021 incl. e.g.

 - \$ 750 mn Benchmark Pfandbrief
 - Inaugural SONIA linked £ 500 mn Pfandbrief
 - € 250 mn increase of outstanding Senior preferred Bond (Nov/2027) to new notional amount of € 750 mn
- Liquidity ratios significantly over fulfilled:
 - NSFR > 100%
 - LCR >> 100%



B/S structure according to IFRS

Well balanced



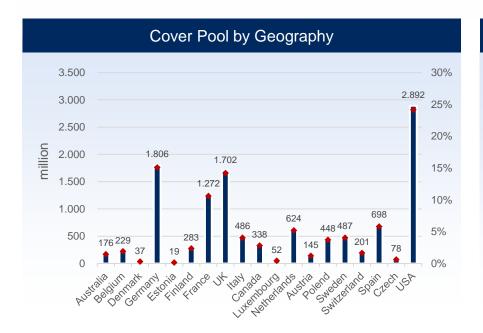
¹⁾ Other assets includes € 0.3 bn private client portfolio and WIB's € 0.3 bn public sector loans



Mortgage Cover Pool

Well diversified regarding Geography and Property Type

- Cover pool of € 12.8 bn including € 0.8 bn substitute assets diversified over 19 countries
- High quality of assets: first-class mortgage loans (mortgage-lending-value 55.2%)
- Mortgage-lending-value with high discount from market-value
- Ø LTV of the mortgage cover pool 33.2%
- Moody's has calculated a 'Aaa' supporting over-collateralisation ratio of 18.0% on a PV basis
- Over-collateralisation on a PV basis as of 30.06.2021: 21.5%
- High diversification within property types





(23% in Q1 2021)





properties

24%

(25% in Q1

2021)

Funding

Favourable market environment used for strong funding activities

Capital markets refinancing activities in 2021



Acreal Bank Group

0.010%

EUR 500.000.000 Hypothekenpfandbrief

7 Years Maturity 01.02.2028 ISIN: DE000AAR0280

Lead Manager BNPP, Commerzbank, LBBW, SocGen, UniCredit

January 2021



Acreal Bank Group

0.625%

USD 750.000.000 Hypothekenpfandbrief

4 Years Maturity 14.02.2025 ISIN: XS2297684842

Lead Manager Citigroup, Deutsche Bank, HSBC. LBBW. NatWest

February 2021



Acreal Bank Group

0.250%

TAP EUR 200mn to 500mn Senior Preferred

7 Years

Maturity 13.11.2027 ISIN: DE000A289LU4

Lead Manager Commerzbank, DekaBank, DZ Bank, GS, HSBC

February 2021



Aareal Bank Group

SONIA +31bps GBP 500.000.000 Hypothekenpfandbrief

4 Years Maturity 29.04.2025 ISIN: XS2337339977

Lead Manager Deutsche Bank, HSBC, NatWest, Nomura

April 2021



Aareal Bank Group

0.250%

TAP EUR 250mn to 750mn Senior Preferred

> 7 Years Maturity 13.11.2027 ISIN: DE000A289LU4

Lead Manager Commerzbank, DekaBank, GS. HSBC

July 2021



Aareal Bank Group

0.05%

EUR 500.000.000 Senior Preferred

5 Years Maturity 02.09.2026 ISIN: DE000AAR0296

Lead Manager BNPP, Citi, Commerzbank, DekaBank, DZ Bank

September 2021

Capital markets refinancing activities 2020



Aareal Bank Group

0.500%

EUR 500.000.000 Senior Preferred

7 Years

Maturity 07. Apr 2027 ISIN: DE000AAR0264

Lead Manager BayernLB, Deka Bank, DZ Bank, HSBC, Natixis

September 2020



Aareal Bank Group

0.010%

EUR 500.000.000 Hypothekenpfandbrief

6 Years Maturity 03. Aug 2026 ISIN: DE000AAR0272

Lead Manage BNP Paribas, Commerzbank, Deutsche Bank, Helaba, UniCredit

October 2020



Acreal Bank Group

0.250%

EUR 300.000.000 Senior Preferred

7 Years Maturity 13.11.2027 ISIN: DE000A289LU4

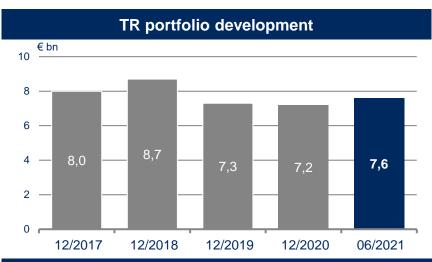
Sole-Lead Manager Goldman Sachs

November 2020

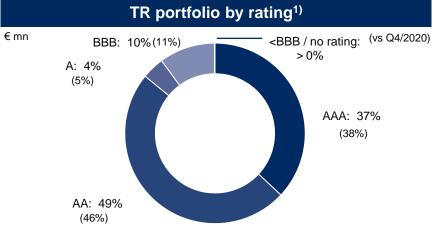


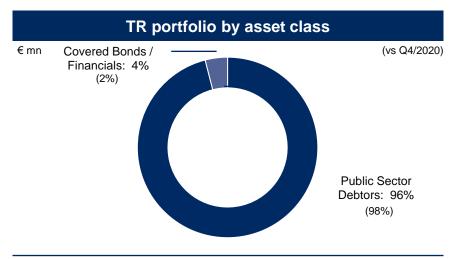
Treasury portfolio

€ 7.6 bn of high quality and highly liquid assets



- Portfolio further diversified with additional investments in new agencies and Covered Bonds
- Investments in Covered Bonds supporting spread improvement
- Slight increase of total TR-portfolio due to increased ECB collateral requirements for the existing TLTRO





As at 30.06.2021 – all figures are nominal amounts

1) Composite Rating



Outlook 2021



Outlook 2021

Operating profit target confirmed

	METRIC	2020	OUTLOOK 2021 ¹⁾
Group	 Net interest income Net commission income LLP Admin expenses 	€ 512 mn € 234 mn € 344 mn € 469 mn	€ 550 - 580 mn € 250 - 270 mn € 125 - 200 mn € 520 - 540 mn
	Operating profitEarnings per share (EPS)	€ -75 mn € -1.50	€ 100 - 175 mn € ~0.40 - ~1.20 ²⁾

	Aareal Next Level		METRIC	2020	OUTLOOK 2021 ¹⁾
nts	"Activate"	Structured Property Financing	REF PortfolioNew business	€ 27.8 bn € 7.2 bn	€ ~29 bn³) € 7 bn - € 8 bn
Segments	"Elevate"	Banking & Digital Solutions	Deposit volumeNCI	€ 11.0 bn € 26 mn	€ ~11 bn € ~28 mn
	"Accelerate"	Aareon	RevenuesAdj. EBITDA	€ 258 mn € 62 mn	€ 276 mn - € 280 mn € 63 mn - € 65 mn

¹⁾ Based on "Swoosh" scenario. In the current environment, this forecast is subject to significant uncertainty, especially with regard to the assumed duration and intensity of the crisis, the pace of recovery and the associated effects on our clients, as well as prevailing unclear regulatory and accounting provisions, and the possibility that individual loan defaults cannot be reliably predicted.



²⁾ EPS calculation based on expected FY-tax ratio between 50% and 60%

³⁾ Subject to FX development

Key Takeaways



Aareal

Key takeaways

Significant profit increase in Q2

- Net interest income at the highest level for almost four years
- Revenues up by 14% yoy
- Significantly lower LLP yoy, despite one-off effects from the successful conclusion of the accelerated de-risking measures in Italy
- Operating profit increased to € 41 mn; € 52 mn excl. adverse non-recurring tax related effect

Growth initiatives start paying off



- Structured Property Financing:
 Strong new business, green lending successfully launched, portfolio volume further increased
- Banking & Digital Solutions: On-going positive development
- Aareon: Growth supported by successful M&A activities

Operating profit confirmed, second dividend tranche planned in Q4



- 'Swoosh-shaped' economic recovery continues to be intact
- Sticking to conservative LLP-guidance, due to persistent pandemic-related uncertainty
- After positive business development in H1, operating profit target of € 100 mn € 175 mn confirmed
- Continuing to intend distributing a second dividend tranche of € 1.10 per share, if the communicated conditions
 are met¹⁾



Following a corresponding announcement by the European Central Bank on 23 July, Aareal Bank continues to intend
distributing a second dividend tranche of €1.10 per share for the 2020 financial year, provided that the communicated
conditions are met, which is the Bank's current expectation. In the absence of material adverse developments,
Aareal Bank plans to convene an extraordinary General Meeting in the fourth guarter, to decide on the dividend proposal.

Group results Q2 / H1 2021

Appendix

Aareal

Results Q2 2021

	01.04 30.06.2021	01.04 30.06.2020 € mn	Change
Profit and loss account	€ mn	€mn	
Net interest income	142	122	16%
Loss allowance	33	48	-31%
Net commission income	59	54	9%
Net derecognition gain or loss	8	9	-11%
Net gain or loss from financial instruments (fvpl)	-3	-17	-82%
Net gain or loss on hedge accounting	1	1	0%
Net gain or loss from investments accounted for using the equity method	-1	0	
Administrative expenses	118	109	8%
Net other operating income / expenses	-14	-10	40%
Operating Profit	41	2	1950%
Income taxes	29	-7	-514%
Consolidated net income	12	9	33%
Consolidated net income attributable to non-controlling interests	1	0	
Consolidated net income attributable to shareholders of Aareal Bank AG	11	9	22%
Earnings per share (EpS)			
Consolidated net income attributable to shareholders of Aareal Bank AG ¹⁾	11	9	22%
of which: allocated to ordinary shareholders	8	5	60%
of which: allocated to AT1 investors	3	4	-25%
Earnings per ordinary share (in €) ²⁾	0.13	0.07	86%
Earnings per ordinary AT1 unit (in €) ³⁾	0.03	0.04	-25%

³⁾ Earnings per AT1 unit (based on 100,000,000 AT1 units with a notional amount of 3 € each) are determined by dividing the earnings allocated to AT1 investors by the weighted average of AT1 units outstanding during the financial year. Earnings per AT1 unit (basic) correspond to (diluted) earnings per AT1 unit.



¹⁾ The allocation of earnings is based on the assumption that net interest payable on the AT1 bond is recognised on an accrual basis.

²⁾ Earnings per ordinary share are determined by dividing the earnings allocated to ordinary shareholders of Aareal Bank AG by the weighted average of ordinary shares outstanding during the financial year (59,857,221 shares). Basic earnings per ordinary share correspond to diluted earnings per ordinary share.

Results Q2 2021 by segments

	Prop	Structured Property Financing		ing & ital tions	Aar	eon		idation/ ciliation	Aareal Bank Group		
	01.04 30.06. 2021	01.04 30.06. 2020	01.04 30.06. 2021	01.04 30.06. 2020	01.04 30.06. 2021	01.04 30.06. 2020	01.04 30.06. 2021	01.04 30.06. 2020	01.04 30.06. 2021	01.04 30.06. 2020	
€mn											
Net interest income	133	113	11	10	-2	-1	0	0	142	122	
Loss allowance	33	48	0		0	0			33	48	
Net commission income	2	1	6	7	54	49	-3	-3	59	54	
Net derecognition gain or loss	8	9							8	9	
Net gain or loss from financial instruments (fvpl)	-3	-17		0		0			-3	-17	
Net gain or loss on hedge accounting	1	1							1	1	
Net gain or loss from investments accounted for using the equity method			-1		0	0			-1	0	
Administrative expenses	50	49	17	17	54	46	-3	-3	118	109	
Net other operating income / expenses	-15	-11	0	0	1	1	0	0	-14	-10	
Operating profit	43	-1	-1	0	-1	3	0		41	2	
Income taxes	30	-8	-1	0	0	1		-	29	-7	
Consolidated net income	13	7	0	0	-1	2	0	0	12	9	
Allocation of results											
Cons. net income attributable to non-controlling interests	0	0	0	0	1	0			1	0	
Cons. net income attributable to shareholders of Aareal Bank AG	13	7	0	0	-2	2	0	0	11	9	



Results H1 2021

	01.01 30.06.2021	01.01 30.06.2020 € mn	Change
Profit and loss account	€ mn	€ mn	
Net interest income	280	245	14%
Loss allowance	40	106	-62%
Net commission income	118	111	6%
Net derecognition gain or loss	8	16	-50%
Net gain or loss from financial instruments (fvpl)	-4	-7	-43%
Net gain or loss on hedge accounting	-2	2	-200%
Net gain or loss from investments accounted for using the equity method	-1	0	
Administrative expenses	268	238	13%
Net other operating income / expenses	-18	-10	80%
Operating Profit	73	13	462%
Income taxes	40	-3	-1433%
Consolidated net income	33	16	106%
Consolidated net income attributable to non-controlling interests	2	1	100%
Consolidated net income attributable to shareholders of Aareal Bank AG	31	15	107%
Earnings per share (EpS)			
Consolidated net income attributable to shareholders of Aareal Bank AG ¹⁾	31	15	107%
of which: allocated to ordinary shareholders	24	7	243%
of which: allocated to AT1 investors	7	8	-13%
Earnings per ordinary share (in €) ²⁾	0.40	0.11	264%
Earnings per ordinary AT1 unit (in €) ³⁾	0.07	0.08	-13%

³⁾ Earnings per AT1 unit (based on 100,000,000 AT1 units with a notional amount of 3 € each) are determined by dividing the earnings allocated to AT1 investors by the weighted average of AT1 units outstanding during the financial year. Earnings per AT1 unit (basic) correspond to (diluted) earnings per AT1 unit.



¹⁾ The allocation of earnings is based on the assumption that net interest payable on the AT1 bond is recognised on an accrual basis.

²⁾ Earnings per ordinary share are determined by dividing the earnings allocated to ordinary shareholders of Aareal Bank AG by the weighted average of ordinary shares outstanding during the financial year (59,857,221 shares). Basic earnings per ordinary share correspond to diluted earnings per ordinary share.

Results H1 2021 by segments

	Prop	Structured Property Financing		ing & ital tions	Aar	eon		idation/ ciliation	Aareal Bank Group		
	01.01 30.06. 2021	01.01 30.06. 2020	01.01 30.06. 2021	01.01 30.06. 2020	01.01 30.06. 2021	01.01 30.06. 2020	01.01 30.06. 2021	01.01 30.06. 2020	01.01 30.06. 2021	01.01 30.06. 2020	
€mn											
Net interest income	260	226	22	20	-2	-1	0	0	280	245	
Loss allowance	40	106			0	0			40	106	
Net commission income	4	3	13	12	107	102	-6	-6	118	111	
Net derecognition gain or loss	8	16							8	16	
Net gain or loss from financial instruments (fvpl)	-4	-7		0		0			-4	-7	
Net gain or loss on hedge accounting	-2	2							-2	2	
Net gain or loss from investments			-1		0	0			-1	0	
accounted for using the equity method					U				•	•	
Administrative expenses	134	117	36	35	104	92	-6	-6	268	238	
Net other operating income / expenses	-20	-11	0	0	2	1	0	0	-18	-10	
Operating profit	72	6	-2	-3	3	10	0	0	73	13	
Income taxes	40	-5	-1	-1	1	3			40	-3	
Consolidated net income	32	11	-1	-2	2	7	0	0	33	16	
Allocation of results											
Cons. net income attributable to non-controlling interests	0	0	0	0	2	1			2	1	
Cons. net income attributable to shareholders of Aareal Bank AG	32	11	-1	-2	0	6	0	0	31	15	



Results – quarter by quarter

	St		red P nancii	roperi ng	ty			ng & l Iutio	Digital ns			А	areoi	า				olidat oncilia			,	Aareal	Bank	Grou	p
	Q2 20	Q1	Q4	Q3 2020	Q2	Q2 20	Q1	Q4	Q3 2020	Q2	Q2 20	Q1	Q4	Q3 2020	Q2	Q2	Q1 21	Q4	Q3 2020	Q2	Q2 20	Q1	Q4	Q3 2020	Q2
€mn	20	21		2020		20	Z1		2020		20	21		2020		20	21		2020		20	21		2020	
Net interest income	133	127	129	119	113	11	11	10	9	10	-2	0	0	0	-1	0	0	0	0	0	142	138	139	128	122
Loss allow ance		7		61	48	- 11	- 11	0		10	0	0	0		0	U	U	0	0	0	33	7	177	61	48
	33			01		0																			
Net commission income	2	2	4	1	1	6	7	8	6	7	54	53	58	53	49	-3	-3	-4	-3	-3	59	59	66	57	54
Net derecognition gain or loss	8	0	9	3	9																8	0	9	3	9
Net gain / loss from fin. instruments (fvpl)	-3	-1	-21	-4	-17					0			0	0	0						-3	-1	-21	-4	-17
Net gain or loss on hedge accounting	1	-3	2	2	1																1	-3	2	2	1
Net gain / loss from investments acc. for using the equity method			2			-1					0	0	-1	0	0						-1	0	1	0	0
Administrative expenses	50	84	54	56	49	17	19	18	15	17	54	50	50	46	46	-3	-3	-5	-3	-3	118	150	117	114	109
Net other operating income / expenses	-15	-5	-3	0	-11	0	0	0	0	0	1	1	3	0	1	0	0	-1	0	0	-14	-4	-1	0	-10
Operating profit	43	29	-109	4	-1	-1	-1	0	0	0	-1	4	10	7	3	0	0	0	0	0	41	32	-99	11	2
Income taxes	30	10	-18	9	-8	-1	0	1	-1	0	0	1	4	2	1						29	11	-13	10	-7
Consolidated net income	13	19	-91	-5	7	-1	-1	-1	1	0	-1	3	6	5	2	0	0	0	0	0	12	21	-86	1	9
Cons. net income attributable to non-controlling interests	0	0	0	0	0	0	0	0	0	0	1	1	3	1	0						1	1	3	1	0
Cons. net income attributable to ARL shareholders	13	19	-91	-5	7	0	-1	-1	1	0	-2	2	3	4	2	0	0	0	0	0	11	20	-89	0	9

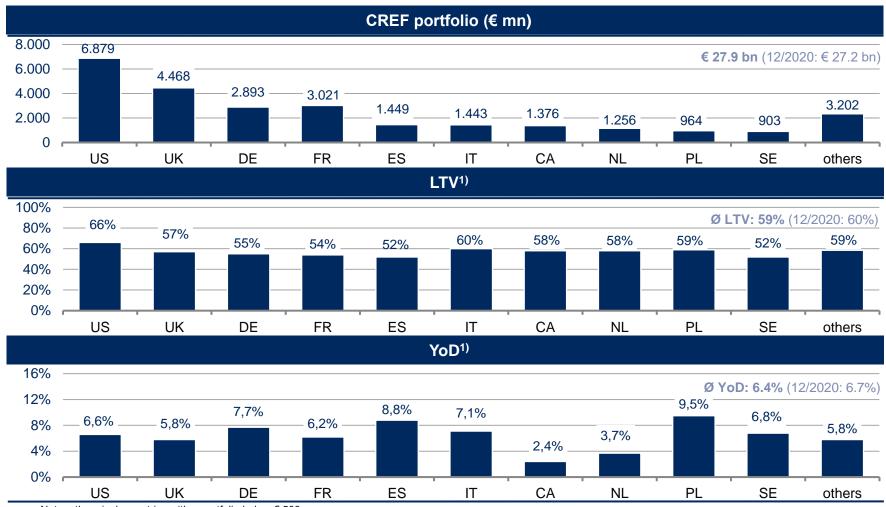


Asset quality

Aareal

CREF portfolio by country

€ 27.9 bn highly diversified



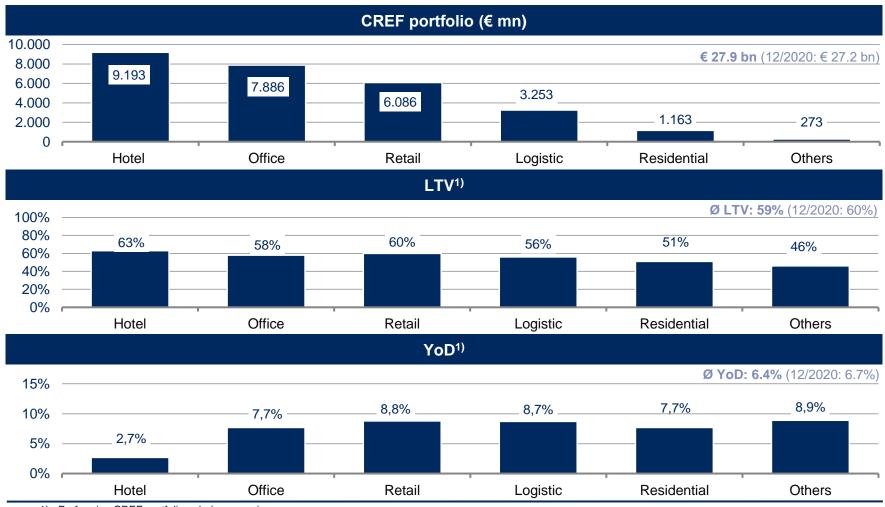
Note: others incl. countries with a portfolio below € 500 mn

1) Performing CREF-portfolio only (exposure)



CREF portfolio by property types

€ 27.9 bn highly diversified

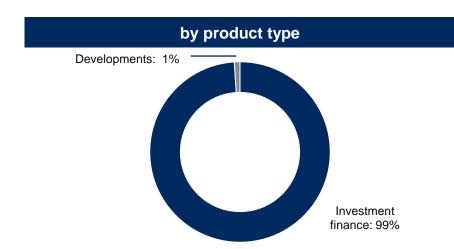


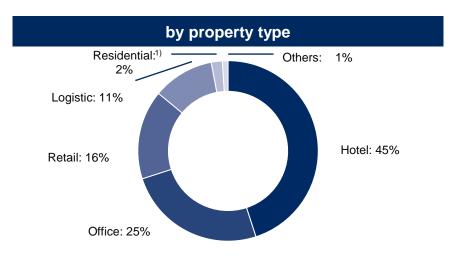
¹⁾ Performing CREF-portfolio only (exposure)

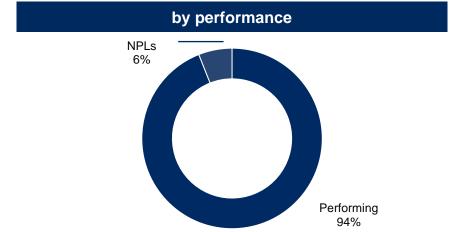


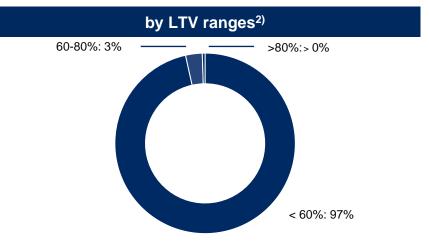
Western Europe (ex Germany) CREF portfolio

Total volume outstanding as at 30.06.2021: € 10.0 bn









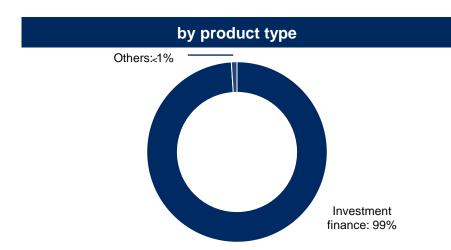


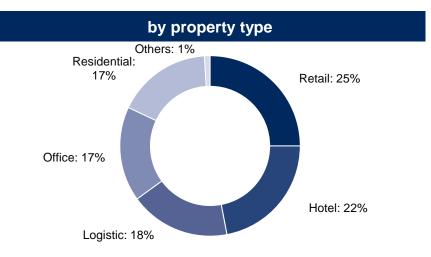
¹⁾ Incl. Student housing (UK & Australia only)

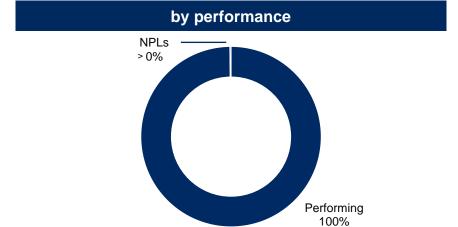
²⁾ Performing CREF-portfolio only (exposure)

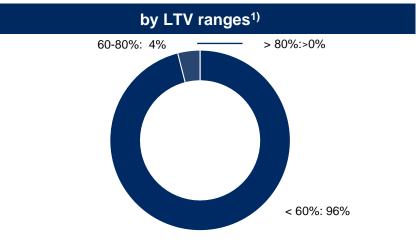
German CREF portfolio

Total volume outstanding as at 30.06.2021: € 2.9 bn







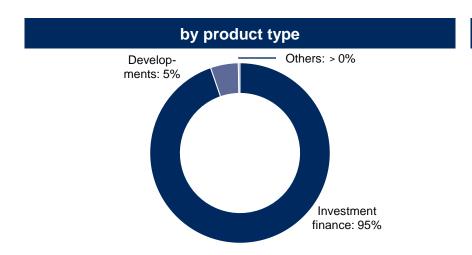


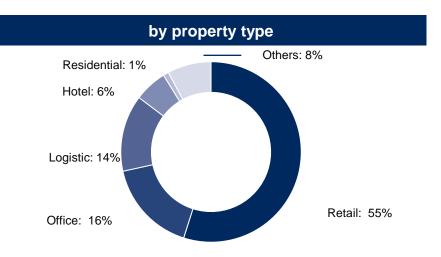


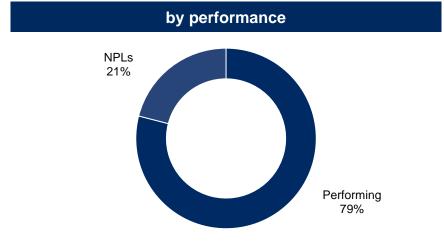
¹⁾ Performing CREF-portfolio only (exposure)

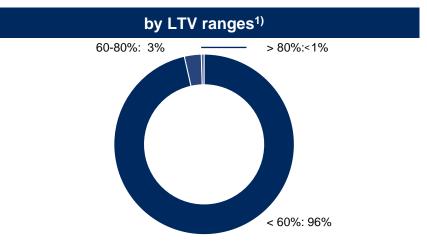
Southern Europe CREF portfolio

Total volume outstanding as at 30.06.2021: € 2.9 bn







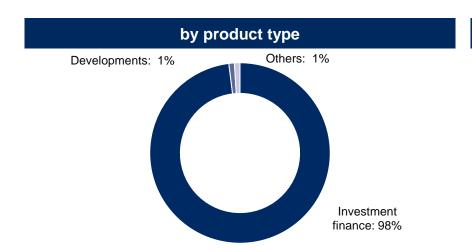


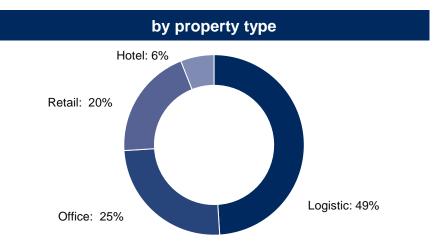


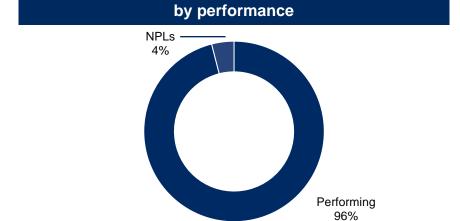
¹⁾ Performing CREF-portfolio only (exposure)

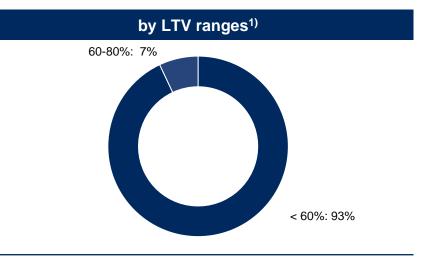
Eastern Europe CREF portfolio

Total volume outstanding as at 30.06.2021: € 1.5 bn











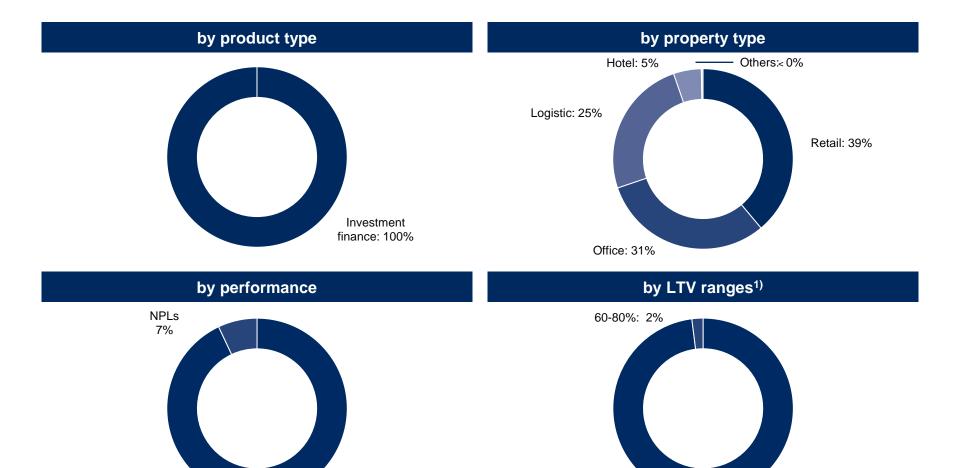
¹⁾ Performing CREF-portfolio only (exposure)

Northern Europe CREF portfolio

Total volume outstanding as at 30.06.2021: € 1.4 bn

Performing

93%



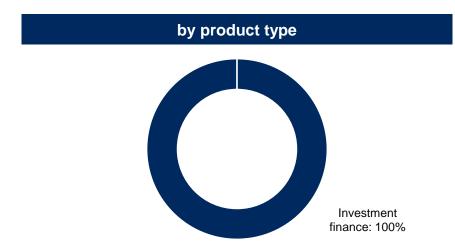


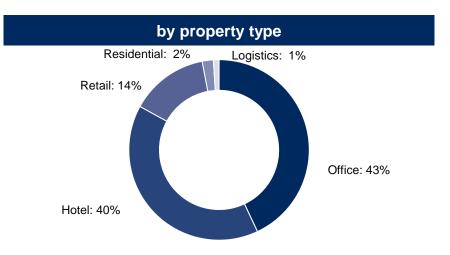
< 60%: 98%

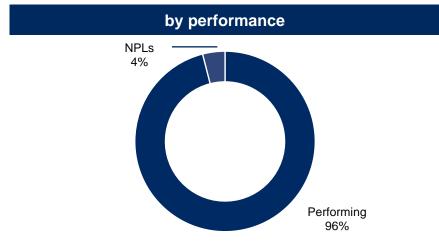
¹⁾ Performing CREF-portfolio only (exposure)

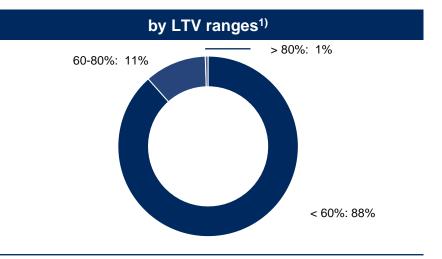
North America CREF portfolio

Total volume outstanding as at 30.06.2021: € 8.3 bn







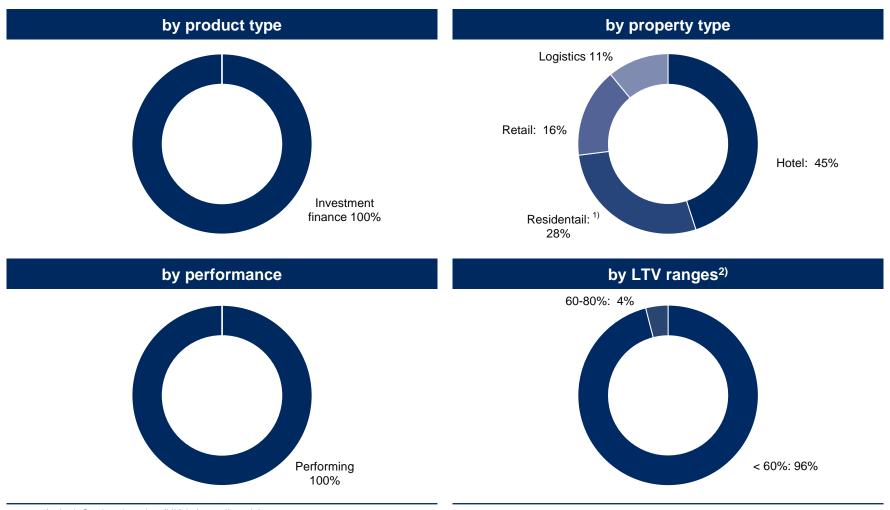




¹⁾ Performing CREF-portfolio only (exposure)

Asia / Pacific CREF portfolio

Total volume outstanding as at 30.06.2021: € 0.9 bn



¹⁾ Incl. Student housing (UK & Australia only)



²⁾ Performing CREF-portfolio only (exposure)

Segment: Structured Property Financing

Aareal Bank provided first Green Loans as part of expanding a risk-conscious and ESG-orientated portfolio

Eligibility criteria to qualify as green asset¹⁾ [acc to Aareal's green building definition]

1. EU taxonomycompliant and / or

Property meets the EU Taxonomy criteria

Existence of a reputable green building certificate with an above-average rating:

BREEAM:

"Outstanding", "Excellent"

and "Very Good"

2. Green building certification

(top level)

LEED: "Platinum, and "Gold"

DGNB: "Platinum" and "Gold" HQE: "Exceptionnel" and "Excellent"

Green Star: "6 Stars" and "5 Stars" NABERS:

"6 Stars", "5 Stars" and

"4 Stars"

and / or

3. High energy efficiency of the property

Property meets the national requirements for a nearly zero-energy building (nZEB) and / or property falls below the maximum energy reference values

- 75 kWh/m² p.a. Residential
- 140 kWh/m² p.a. Office, Hotel, Retail
- 65 kWh/m² p.a. Warehouse / Logistics

1. "Aareal Green Finance Framework -Lending"

- ✓ Put in place (June 2021)
- ✓ SPO by Sustainalytics



Evaluation Summary:

"Sustainalytics is of the opinion that the Aareal Bank Green Finance Framework is credible and impactful and aligns with the core components of the Green Bond Principles 2018 and Green Loan Principles 2020."

Aareal Bank provided first Green Loans in a total volume of € ~220 mn:

- ✓ Australia
- ✓ UK
- ✓ USA



¹⁾ If a modernisation / renovation measure results in the financed building meeting the defined criteria according to the "Aareal Green Finance Framework - Lending" after completion, it qualifies as an energy efficiency upgrade, and hence the loan that is partially used to finance this renovation qualifies as green lending

Segment: Aareon

Aareal

Segment: Aareon

P&L and other KPIs

P&L Aareon segment - Industry format¹) € mn	Q2'20	H1'20	Q2'21	H1'21	∆ Q2 '21/'20	Δ H1 '21/'20
Sales revenue Thereof ERP Thereof Digital	61 <i>47</i> <i>15</i>	126 96 30	67 50 17	133 100 33	9% 8% 14%	6% 4% 11%
Costs ²⁾ • Thereof material	-51 -12	-102 -23	-60 -13	- 115 <i>-</i> 26	17% 12%	13% 10%
EBITDA	10	24	7	18	-27%	-25%
Adjustments ²⁾	-2	-3	-7	-11	>100%	>100%
Adj. EBITDA	12	26	14	29	22%	9%
EBITDA	10	24	7	18	-27%	-25%
D&A / Financial result	-7	-13	-8	-15	29%	15%
EBT / Operating profit	3	10	-1	3	<-100%	-76%

R&D, RPU and operating cashflow	
Revenue per unit (RPU) – LTM (€)	24
R&D spend as % of software revenue – YTD	22%
YTD Operating Cash Flow (€ mn)	14

- RPU (last 12 months) flattish at 24 €
- R&D spend picking up in line with communicated pattern of gradual increase in the short term up to 25%
- VCP- as well as M&A-related investments led to higher costs growth in relation to revenue growth as planned
- Operating Cash Flow at € 14mn (H1/20: € 20 mn) mainly driven by lower operating result due to higher investments
- Adjustments and Financing costs have an impact of € 8 mn in Q2/21



¹⁾ Calculation refers to unrounded numbers

²⁾ Incl. New product, VCP, Ventures, M&A and one-offs

Aareal Next Level – 360°-review

Appendix

Aareal

Aareal enters into first stage evolution of 'Aareal Next Level'



Operating profit target of € ~300 mn to be achieved already in 2023¹⁾

January 2020

 We introduced our strategy 'Aareal Next Level' with three strategic pillars ACTIVATE!, ELEVATE! and ACCELERATE!

Q4 2020

- Management initiated a 360° review of 'Aareal Next Level' in the context of Covid-19 and its mid term structural implications supported by McKinsey
- Key focus of 360° review: i) create sustainable shareholder value in a new normal after Covid-19 with the aim of earning our CoE mid-term¹⁾ and ii) resume our track record as reliable dividend payer²⁾

Early 2021

- 360° review confirms 'Aareal Next Level' remaining a successful and attractive strategy even in a post Covid-19 environment. Thus, we will enter into first stage evolution of 'Aareal Next Level'
- We identified 1 2 3 4 5 additional levers within the 'Aareal Next Level' strategic framework to significantly improve our successful performance in the future
- We envisage to achieve an operating profit target of € ~300 mn already in 2023³⁾ which translates into a return on equity after taxes of ~8%¹⁾ on Group as well as on Bank level
- Free capital retained for either M&A and/or capital management



^{1) 15%} CET 1 reference ratio (Basel IV, phase-in, revised IRBA) exceeding the market average as a reference; excluding any potential acquisitions; subject to the Covid 19 crisis being fully overcome by then

²⁾ Subject to ECB approval

³⁾ Excluding any potential acquisitions, and subject to the Covid-19 crisis being fully overcome by then Note: All 2020 figures preliminary and unaudited

'Aareal Next Level' strategy confirmed as successful and attractive

Operating profit target of € ~300 mn to be achieved already in 2023¹⁾



Strategy and business model confirmed, being successful in a normalised environment post Covid-19



First evolution of 'Aareal Next Level' enables utilising market opportunities in Covid-19 environment and increase efficiency in organisation, of processes and infrastructure



Operating profit target of € ~300 mn to be achieved already in 2023¹¹ translating into a RoE after taxes of ~8%²¹ on Group and Bank level

Transformation, innovation and investment budgets

- Aareal Bank: i) transformation budget of € 10 mn fully financed by related positive one-offs and ii) innovation budget for growth initiatives of on avg. € ~2 mn p.a. (2021 - 2023) to boost NCI in Banking & Digital Solutions³⁾
- Additional investment budget⁴⁾ for Aareon with growth costs in context of VCP implementation (2021: € ~8 mn) leading to a temporary dilution of EBT
- 1) Excluding any potential acquisitions, and subject to the Covid-19 crisis being fully overcome by then
- 2) 15% CET 1 reference ratio (Basel IV, phase-in, revised IRBA) exceeding the market average as a reference; excluding any potential acquisitions; subject to the Covid 19 crisis being fully overcome by then
- 3) Formerly known as Consulting / Services Bank: has been renamed effective from Jan. 2021
- 4) Excluding costs for Aareon M&A and M&A financing Note: All 2020 figures preliminary and unaudited



ACTIVATE! Structured Property Financing

Take advantage of market opportunities, grow book and optimize funding

We continue to leverage on expanded origination, structuring and exit opportunities – "Play the Matrix" i.e. countries, property types and structures

Lever First stage evolution of 'Aareal Next Level'

Targets



Continue to pursue risk-conscious and ESG conform, organic expansion of financing business based on attractive margins to increase our on-balance credit portfolio

REF portfolio: YE 21: € ~29 bn

 As done in Q4, utilizing market opportunities in the Covid-19 environment with attractive risk / return profiles building on our USPs YE 22: € ~30 bn

- Increase our NII, leverage our platform and enhance profitability through RoE accretive business, syndication capability is continuously used to improve structure of new business and profitability / return
- We will continue to further develop our asset light strategy

2

Optimisation of funding mix and capital structure to enhance profitability and return

- Review and fine-tune our liquidity and ALM strategy, but maintain prudent liquidity ratios
- Enhance our funding mix regarding new products e.g. establishing a CP programme and optimize funding costs, by speeding up our cover pool process
- Optimize our regulatory capital structure

Q1 21:

Termination of T2 € 300 mn

YE 22:

Executed ALM / liquidity strategy



ACTIVATE! We continue to strive towards greater ESG-transpared

Preliminary data on climate performance for about 85% of our existing CREF portfolio has been collected – pursuit of further data ongoing



Improvement of ESG-Transparency

- Together with our clients we are striving to achieve maximum transparency relating to the environmental performance of our commercial real estate finance portfolio
- Through an ongoing dialogue with our clients and research in external databases we have been able to gather preliminary data on about 85% of our CREF portfolio
- For approximately 65% of our CREF portfolio we know of robust building certificates (i.e. DGNB, BREEAM, HQE, LEED, NABERS) or energyperformance certificates or both
- We continue our effort in improving the extent, level of detail and quality of our ESG-data together with our clients
- At the same time we are implementing further enhancements to our IT-Systems in order to accommodate documentation of relevant climate-performance data

Our target remains to achieve full transparency relating to climate performance in 2022

External recognition BREEAM Energy



ELEVATE! Banking & Digital Solutions¹⁾

Leverage on our deeply embedded customer integration and increase

We continue to leverage and grow our housing and adjacent industries business through elevation and expansion of our product suite with focus on NCI based income and take opportunities in cooperation with customers and other partners

First stage evolution of 'Aareal Next Level' Lever **Targets** Increase our opportunities for a further expansion with a particular focus on Ø 23: Deposit our net commission income in our Digital Solutions business volume of € >11 bn Sharpening our strategic profile and enhance our development capabilities Continue to leverage and grow our housing and adjacent industries business through **Grow NCI with** a CAGR of 13% cross selling with an increasing contribution of our innovation portfolio until 2023 grow NCI with a CAGR of 13% until 2023 On top: Innovation budget for growth initiatives of on average € ~2 mn p.a. between **Ambition to** 2021 and 2023 together with pursuing selected M&A opportunities with the ambition double NCI

We reconfirm the attractiveness of our deposit base in our Banking business which is deeply imbedded in our clients' processes

 Sticky deposit base at attractive terms and costs from group perspective, further upside in a rising rate environment and the opportunity of additional cross selling



until 2025

to double NCI until 2025

¹⁾ Formerly known as Consulting / Services Bank: has been renamed effective from Jan. 2021

ACCELERATE! Aareon

VCP to increase mid-term adj. EBITDA target to € 135 mn, M&A on top

We continue to strengthen Aareon's position as the leading and independent software company for the property industry with a strong value proposition

Lever First stage evolution of 'Aareal Next Level'



VCP, developed with Advent, Aareon and Aareal, to increase mid-term adj. EBITDA target from € >110 mn to € 135 mn and M&A on top

- Accelerate investment in developing new digital products and offerings to add to Aareon's growing portfolio of Digital Solutions
- Go to market excellence and accelerate "new logo" wins
- Leveraging Aareon's core ERP installed base to upsell / cross sell new modules and digital solutions from Aareon's Smart World
- Additional investment budget¹) for Aareon with growth costs in context of VCP implementation (2021: € ~8 mn) leading to a temporary dilution of EBT

Targets

YE 23: VCP with add. positive EBT impact (organic)

YE 25: Increase adj. EBITDA from € >110 mn to € ~135 mn; achieve Rule of 40²)



Implementing Aareon's strategic M&A roadmap

- Execution of strategic M&A roadmap and EBITDA contribution from M&A activities on top
- Initially up to € 250 mn debt funding of M&A roadmap negotiated
- Recent acquisition of SaaS company Arthur being the first evidence of the successful partnership with Advent

EBITDA from M&A on top



¹⁾ Excluding costs for Aareon M&A and M&A financing

²⁾ Rule of 40: Sum of Aareon's annual revenue growth and adj. EBITDA margin will at least reach 40%



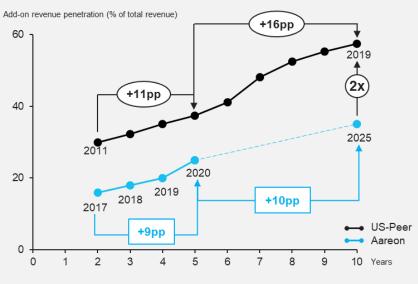
Aareon unmatched growth opportunity

Substantial upside unlocked through a combination of RPU growth and unit expansion

- Highly integrated digital ecosystem Aareon Smart World
- End-to-end product suite and roadmaps, from ERP to Digital Solutions
- Strong pan-European M&A roll-up platform

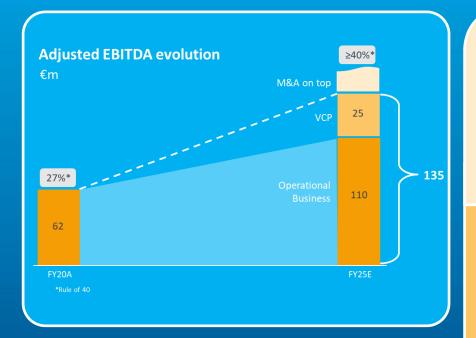


Increase RPU – Following the US Market experience





Aareon elevated to a "Rule of 40 company"



Operational business (as presented at Investor Day)

- ERP 2025: Ambitious continuation of implementation of new ERP product generations
- Offer Digital Solutions, continued investment in developing innovative and competitive digital products
- Employee Engagement Program: Empower people for success

Well structured M&A process

- Highly attractive M&A platform, with opportunity to further scale internationally
- New M&A and PMI teams implemented
- Sharpened & expanded M&A pipeline is systematically pursued – considering mature business & high growth ventures
- Financing structure for M&A has been negotiated (€250m)

Value Creation Program

- Go-To-Market: Improve GTM excellence with focus on targeting new logos and driving up-/cross-sell. Opportunity to extend value based packages to customers while driving digitalisation of industry
- SaaS Acceleration: Drive SaaS to realise higher share of recurring revenues
- Software Implementation Efficiency: Accelerate growth from recurring software through highly efficient software implementations
- Operations Excellence: Leverage potential organisational value creation levers that could support growth
- 36One: Provide a data lake for reporting excellence. Improve back office performance and automation



Aareon further increased strong financial outloo

Despite Covid-19 pandemic KPIs remained rather solid in 2020

	2020A	Former Mid- Term	2025E
Revenue growth	2%	7-9%	10%*
% Recurring revenues of total revenue	67%	-	70%
Revenue per unit (RPU) in €	24	35-40	40
Adj. EBITDA in €m (without M&A)	62	110	135
Rule of 40	27%	-	≥40%
% R&D spend** (of software revenue)	22%	20%	20%
**short-term up to 25%			*CAGR 20/25

^{*}CAGR 20/



Organisation: Implementation of group wide efficiency measures

Maintaining strict cost discipline and implement further efficiency measu

Lever First stage evolution of 'Aareal Next Level'

5

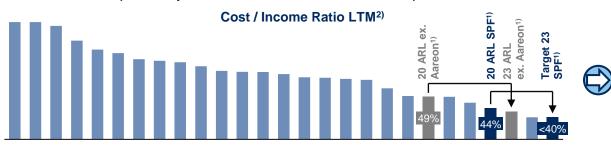
Objective of further efficiency measures in organisation, processes & infrastructure

- IT Next Level: Further reduction of specific internal developments and implementation of standardized applications in our S4 Hana environment will i) further reduce complexity of Aareal's IT platforms and ii) enable cloud-based business and IT operating models. Thus, leading to lower running and change costs
- Efficiency measures optimising marginal costs of portfolio expansion, i.e. automatisation of the credit and adjacent processes as well as reporting procedures
- Campus: i) recalibrate workfloor concepts to address new way of working, ii) optimise self-owned real estate incl. residential development realising a related capital gain of € ~10 mn and iii) create an attractive source of income for our CTA (pensions)
- Implementation of young talent programme already started in 2020; first positive effects already achieved
- Cost reduction through streamlining of management structure: number of members of first management level (Managing Director) to be reduced by 15 percent; Supervisory Board to consider size and composition of Executive Board

Targets

YE 23: SPF CIR of <40%¹⁾

Transformation budget financed by related one off effects



Continued cost discipline, additional efficiency measures and growth at low marginal costs underlines our compared to peers best in class Cost/Income Ratio

1) Excluding bank levy; 2020 ARL ex Aareon incl. bank levy 54% / 2020 ARL SPF incl. bank levy 48%

2) Euro StoxxBanks plus Deutsche Pfandbriefbank as of 15.02.2021, total non-interest expense LTM divided by revenue before loan losses LTM (excluding unusual Items like goodwill impairments, restructuring costs etc.); Source: S&P Capital IQ



'Aareal Next Level': Our KPIs and targets

Operating profit target of € ~300 mn to be achieved already in 2023¹⁾

	On track to achieve 'Aareal Next Level'		Our KPIs a	nd targets		
	2020	objectives (February 2020)	2023	2025		
Aareal Bank Group						
■ Revenues ²⁾	€ 746 mn	✓	Mid-single digit growth CAGR			
Operating profit	€ -75 mn		€ ~300 mn ¹⁾ Incl. positive impact of VCP			
 RoE post tax Group 	-3.5%		~8% ³⁾			
Dividend policy	Announced	Unchanged, 50% base	e dividend plus 20-30% sup	plementary dividend ⁴⁾		
Aareal Bank						
• CIR SPF ⁵⁾	44%		<40%			
<u>Aareon</u>						
 Revenue 	€ 258 mn	✓	10% (CAGR		
 Adj. EBITDA 	€ 62 mn	✓				
•			EBITDA from M&A on top			

- 1) Excluding any potential acquisitions, and subject to the Covid-19 crisis being fully overcome by then
- 2) Net interest income and net commission income
- 3) 15% CET 1 reference ratio (Basel IV, phase-in, revised IRBA) exceeding the market average as a reference; excluding any potential acquisitions; subject to the Covid-19 crisis being fully overcome by then
- 4) Subject to ECB approval according to conditions mentioned on page 68
- 5) Excluding bank levy

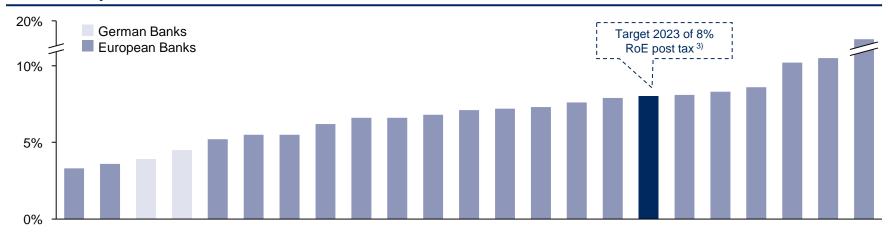


2023 Target RoE post tax above peers...

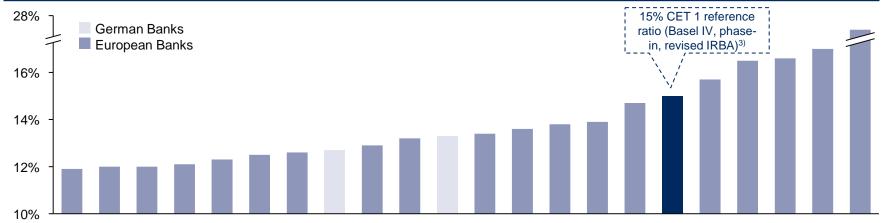
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...despite higher CET1 Ratio

2023 RoE post tax - Broker estimates¹⁾



2023 CET1 Ratio - Broker estimates²⁾



- 1) Euro Stoxx Banks as of 18.02.2021, Average FactSet Consensus, where available: EPS divided by average book value per share (Source: Factset)
- 2) Euro Stoxx Banks as of 18.02.2021, Average FactSet Consensus, where available: (Source: Factset)
- 3) 15% CET 1 reference ratio (Basel IV, phase-in, revised IRBA) exceeding the market average as a reference; excluding any potential acquisitions; subject to the Covid 19 crisis being fully overcome by then

Agreal



Published Feb 2021

Strengthening ESG as an integral part of our DNA by refining our strategy and setting ambitious goals and targets

		by 2021	and beyond
	Strategy Development & Implementation	■ ESG targets for long-term compensation schemes in place	Quantitative measures ¹⁾
+ KPIs)		by 2021	and beyond
Selected Examples (Action Areas + Measures + KPIs)	Attractive Employer	 Feedback Culture: Frequent employee surveys and disclosure Young Talent Management Lifelong learning: Learning@Aareal 	External recognition ¹⁾ Top-Employer, Fair Pay, Gender Equality
Areas +		by 2021	and beyond
tion /	Green Offering	■ ESG product offering (lending, funding)	No. of products ¹⁾
ss (Ac	U ≣	Establish Expand	
Example		by 2022	and beyond
elected	Transparency	 Continued improvement of extent, level of detail and quality of ESG-data for our CREF portfolio together with our clients 	Full ESG transparency ¹⁾

¹⁾ e.g. Building certificates (i.e. DGNB, BREEAM, HQE, LEED, NABERS) or energy-performance certificates based on an ongoing dialogue with our clients as well as research in external databases



Dividend Policy

Appendix

Dividend Policy and BVPS-development

Base Dividend¹⁾

Distribute **approx. 50%** of the earnings per ordinary share (EpS) as base dividend

Potential Supplementary Dividend¹⁾

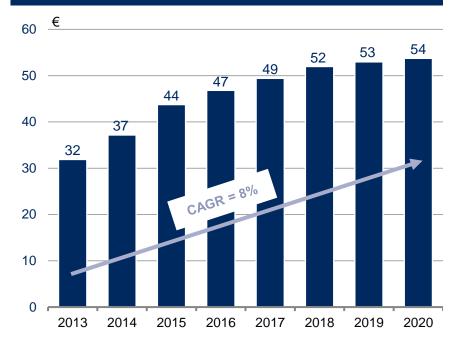
A supplementary dividend **up to 20 - 30%** of the EpS to be considered, if

- No material deterioration of the environment (with longer-term and sustainably negative effects) and
- No material changes in regulation incl. sufficient capital buffers in a forward looking perspective and
- No attractive investment opportunities and
- No positive growth environment beyond current planning

For FY 2021, payable in 2022:

Further development of Covid-19 and above-mentioned factors to be considered regarding supplementary dividend

Significant book value per share growth incl. dividend





Attractive dividend policy and significant book value growth created sustainable value for Aareal and hence our shareholders





AT1: ADI of Aareal Bank AG

Aareal

Interest payments and ADI of Aareal Bank AG

Available Distributable Items (as of end of the relevant year)

€ mn		31.12. 2017		31.12. 2019	31.12. 2020
Net Retained Profit Net income Profit carried forward from previous year Net income attribution to revenue reserves	122 122 - -	147 147 -	126 126 -	120 120 -	90 90 - -
+ Other revenue reserves after net income attribution	720	720	720	720	840
= Total dividend potential before amount blocked ¹⁾	842	870	846	840	930
 ./. Dividend amount blocked under section 268 (8) of the German Commercial Code ./. Dividend amount blocked under section 253 (6) of the German Commercial Code 	235 28	283 35	268 42	314 40	320 43
= Available Distributable Items ¹⁾	579	552	536	486	566
+ Increase by aggregated amount of interest expenses relating to Distributions on Tier 1 Instruments ¹⁾	46	32	24	23	21
 Amount referred to in the relevant paragraphs of the terms and conditions of the respective Notes as being available to cover Interest Payments on the Notes and Distributions on other Tier 1 Instruments¹⁾ 	625	584	560	509	587

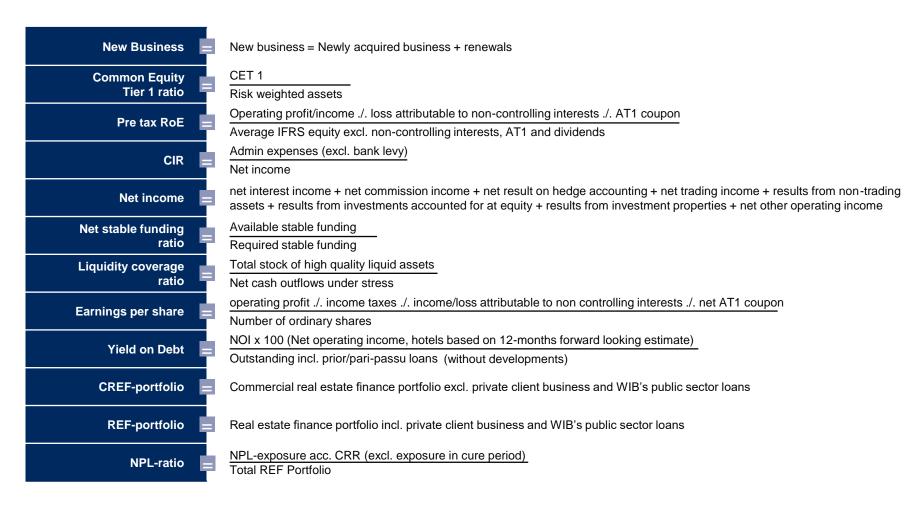


¹⁾ Unaudited figures for information purposes only

Definitions and contacts



Definitions





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Thank you.

