

Fixed Income Presentation Preliminary 2019 results

February 26nd, 2020



Agenda

- Introduction of Aareal Bank
- Business Segment Performance
- Preliminary Figures 2019
- Asset quality
- Outlook 2020
- Aareal Next Level
- Group Results
- Preliminary Group Results 2019 in detail
- Commercial Real Estate Finance Portfolio
- Aareal Next Level

- Regulation
- > AT1: ADI`s
- Sustainability Performance
- Contacts



Highlights 2019

Targets achieved – strategic decisions taken

Aareal Bank Group

Successful business development

Consolidated operating profit of €248 million within the range communicated at the beginning of the year, despite expenditure for accelerated de-risking – all KPIs within their respective target range

Attractive payout

Proposed dividend of € 2.00 per share, corresponding to a payout ratio of 83% – in line with the dividend policy – and a dividend yield of 7.1%¹⁾

Risks reduced

Accelerated de-risking executed successfully, at reasonable expense – risk exposure to Italy down by one-third in H2 2019, total NPL volume lowered by around 40 per cent since their peak in mid-2019

Convincing strategy

"Aareal Next Level" has set the strategic orientation for the years to come, following successful implementation of "Aareal 2020" – focus on exploring new growth potential and enhanced strategic options

Confident outlook

Overall, Aareal Bank expects to maintain its stable business performance during 2020, despite manifold uncertainty factors and persistent pressure from interest rates and regulation

1) Based on XETRA® closing price 25.02.2020: 28.25€



Highlights 2019: Financial targets

Delivered as promised ... despite accelerated de-risking

	Prelim 2019	(Orig.) Guidance 02/19	Comment
Operating profit (€ mn)	248	240 - 280	
Pre-tax RoE (%)	8.7	8.5 - 10.0	
New business origination (€ bn)	7.7	7 - 8	
CREF newly acquired business margins (bp)	~195	180 - 190	
REF portfolio (€ bn)	26.7	26 - 28	
B4 CET1 (%)	13.5	~12.5	
Operating profit Aareon (€ mn)	37	35 - 41	





Introduction of Aareal Bank



Aareal Bank Group

Key messages

- Aareal is a leading finance and service provider to international property markets offering tailor-made products to a stable customer base within its two pillar business model focusing on
 - Structured Property Financing (SPF):
 Aareal provides low-risk commercial real estate financing solutions focusing on different property types in Europe, North-America and Asia/Pacific
 - Consulting/Services (C/S):
 Within the C/S segment Aareal is #1 provider of ERP solutions to the German and European institutional housing industry and additionally offering transaction banking services to the German housing market and related industries
- Aareal's balance sheet has a sound structure with a high quality and a well diversified credit portfolio, a stable deposit base and a sustainable long-term refinancing mix as well as a solid capital base
- Aareal is an independent publicly listed (MDAX) mid-sized company with high flexibility and adaptability
- The Aareal business model provides stable revenues and a risk management with a positive track record even under in an adverse market environment



Aareal Bank Group

One Bank – two segments



Structured Property Financing

International presence and business activities on three continents: Europe, North America, Asia / Pacific

Providing commercial real estate financing solutions in more than 20 countries and different property types (hotel, logistic, office, retail, residential, student housing)

Additional industry experts in hotels, logistics and retail properties

Total real estate finance portfolio¹): ~ € 27 bn

Consulting / Services for the property industry

Market-leading IT systems for the management of residential and commercial properties in Europe

Integrated payment transaction system for the housing industry (market-leading) and the utility sector

More than 10 mn units under management in Europe, thereof ~ 6 mn in the key market Germany

International presence: France, the Netherlands, the UK and Scandinavia



¹⁾ REF-portfolio incl. private client business (€ 0.4 bn) and WIB's public sector loans (€ 0.4 bn)

Aareal Bank Group

One Bank – two segments – three continents



International property financing in more than 20 countries – Europe, North America and Asia / Pacific



Structured Property Finance

Specialist for specialists

Aareal Bank Group Structured Property Finance

- Cash-flow driven collateralised business
 - Focus on senior lending
 - Based on first-ranking mortgage loans
- Typical products, e.g.:
 - Single asset investment finance
 - Portfolio finance (local or cross-border /-currency)
 - Value add-finance
- In-depth know-how in local markets and special properties
 - Local expertise at our locations
 - Additional industry expertise (head offices)
- International experience with employees from more than 30 nations





Consulting / Services

High customer overlap with substantial cross-selling effects

Aareal Bank Group Consulting / Services

Aareon Group: IT Services

- Market-leading European IT-system house for the (ERP based) management of residential and commercial property portfolios
- ~ 60% market share in German key market with ~6 mn units under management
- Comprehensive range of integrated services and consulting

Aareal Bank: Transaction Banking

- Market-leading integrated payment transaction systems for the housing industry
- Key clients: large size property owners / managers and utility companies
- ~100 mn transactions p.a. (volume: ~€ 50 bn)
- Ø deposit volume of € 10.7 bn in 2019





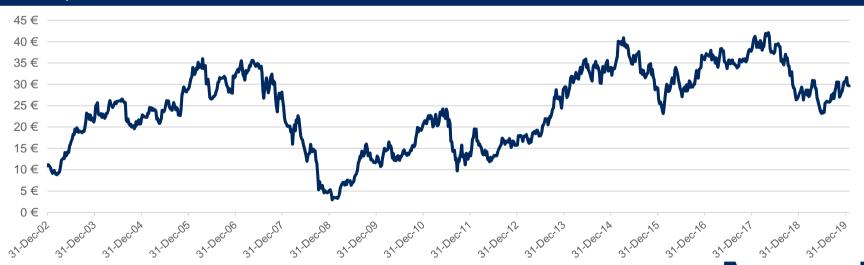
Aareal's ownership structure

100% Free Float

Aareal Bank AG

- Listed in the German MDAX
- 59,857,221 outstanding shares
- 100% free float
- 2,827 employees
- Balance Sheet: 41.1 bn €
- Flat hierarchies

Stock performance since 01. Jan 2003



Aareal Bank Ratings



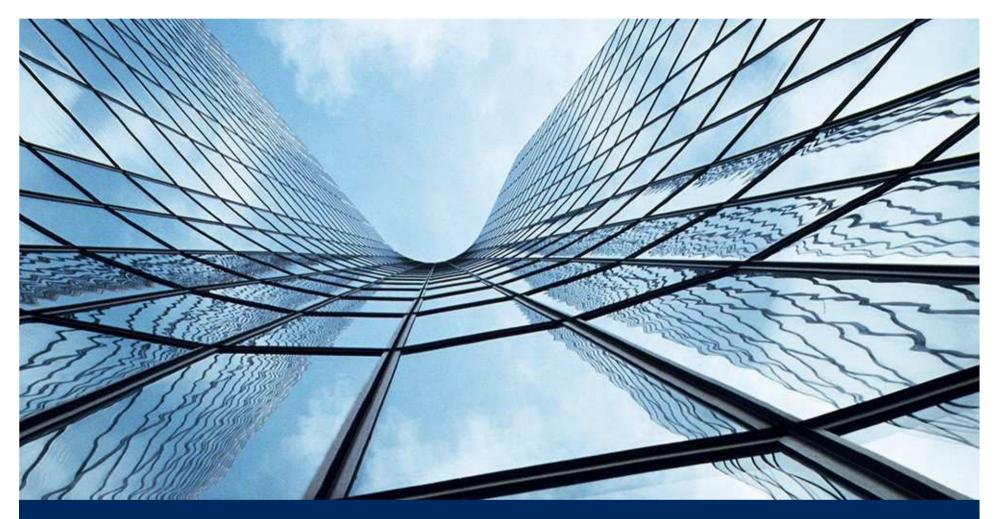


Issuer Default Rating 1)	BBB+
Short-term	F2
Deposit Rating ¹⁾	A-
Senior Preferred 1)	A-
Senior non Preferred 1)	BBB+
Viability Rating 1)	bbb+
Subordinated Debt 1)	BBB-
Additional Tier 1 1)	ВВ

Issuer Rating	A3
Short-term Issuer Rating	P-2
Bank Deposit Rating	A3
Baseline Credit Assessment	baa3
Mortgage Pfandbriefe	Aaa







Business Segment Performance



Financing

Highlights 2019

Structured Property Financing

Strong new business origination

- Total volume at upper end of guided range
- Despite conservative risk policy ("Quality over Quantity") originally planned margins overachieved

Successful de-risking initiative

- Meaningful reduction of the total Italian exposure (CREF- and TR-portfolio)
- Despite additional FY-LLP at reasonable expense for the reduction of the NPL portfolio operating profit within originally guided range

Asset quality further improved

- Back-book LTV improved
- BBB exposure within the treasury portfolio significantly reduced

Stable NII

Although challenged by an adverse interest rate environment as well as further increased competition

Düsseldorfer Hypothekenbank

Integration of DHB successfully concluded

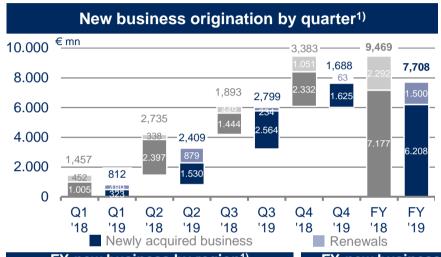
Capital ratios and funding

- Solid capital ratios supported by asset quality improvements
- Funding structure optimised

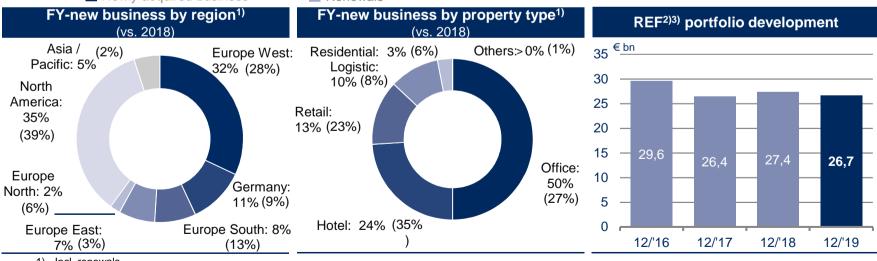


Structured Property Financing

New business origination in line with target portfolio size



- Newly acquired business:
 - FY-margins of ~195 bp (planned 180-190 bp)
 - Q4-margins of ~200 bp
 - LTV stable on sound level yoy (59%)
- Back book LTV improved yoy from 58% to 57%
- Year-end portfolio size slightly down due to
 - Strong Q4-syndication activities
 - Accelerated de-risking



- 1) Incl. renewals
- 2) 2019-REF-portfolio incl. private client business (€ 0.4 bn) and WIB's public sector loans (€ 0.4 bn)
- 3) 2018-REF-portfolio incl. private client business (€ 0.6 bn) and WIB's public sector loans (€ 0.5 bn)



Consulting / Services

Highlights 2019

Consulting / Services

Aareon Group

- Steady revenue growth in line with mid-term targets
- Increased EBT even incl. strategic investments
- CalCon acquisition: Successful self-funded M&A activity, further accelerating growth
- Aareon Investor Seminar¹⁾ increased transparency

Deposit taking business

- Housing industry deposits remained on high level
- Increased modelled volumes and maturities resulting from optimised deposit base structure to be invested in CREF business, supporting Group NII - Partly offsetting lower-for-longer
- plusForta acquisition:
 Germany's market leading broker of tenant deposit guarantees strengthens the digital solution offering
- Net commission income up by 25% y-o-y, also reflecting plusForta acquisition

¹⁾ https://www.aareal-bank.com/fileadmin/downloadlist/DAM_Content/IR/Praesentationen/2019/aareon-investment-seminar-20192805.pdf



Consulting / Services

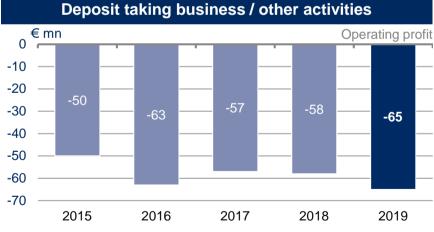
Aareon: Sales revenue continuously significant above previous year's levels, first strategic investments

P&L C/S Segment	2018	2019	Change
€ mn			
Net interest income	-12	-16	
Thereof Aareon	0	-1	-
Loss allowance	-1	0	
Thereof Aareon	-1	0	-
Net commission income	212	227	
Thereof Aareon	197	208	6%
 Sales revenue 	237	252	6%
Material costs	40	44	10%
Admin expenses	227	242	
Thereof Aareon	165	173	5%
Net other op. income	4	3	
 Thereof Aareon 	3	4	33%
Operating profit (EBT)	-22	-28	
Thereof Aareon	36	37	3%



Aareon

- Sales revenue +6% to € 252 mn (2018: € 237 mn)
- Increase from growth in all product lines:
 ERP +3%, digital +20%
- Strategic investments (€ 3 mn in H2) started as announced at the Aareon Investor Seminar¹)
- EBT (before strategic investments) up by +11% to € 40 mn (2018: € 36 mn)
- Housing industry deposits remain on high level (Ø Q4 2019: € 10.9 bn)



¹⁾ https://www.aareal-bank.com/fileadmin/downloadlist/DAM_Content/IR/Praesentationen/2019/aareon-investment-seminar-20192805.pdf



²⁾ Before strategic investments (€ -3 mn)



Preliminary Figures 2019



Preliminary results 2019

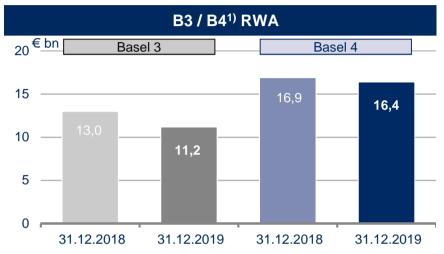
Solid, especially in the light of accelerated de-risking and concluded DHB integration

		0						
€mn	Q4 '18	Q1 '19	Q2 '19	Q3 '19	Q4 '19	FY '18	FY '19	2019-Comments
Net interest income	135	135	134	134	130	535	533	Stable although challenged by an adverse interest rate environment as well as further increased competition
Derecognition result	8	16	11	15	22	24	64	Reflects TR-portfolio adjustments
Loss allowance	39	5	23	27	35	72	90	Incl. accelerated de-risking
Net commission income	63	53	57	54	65	215	229	Aareon on track
FV- / hedge-result	-1	6	-7	2	-4	-4	-3	€ -22 mn from NPLs
Admin expenses	118	144	112	114	118	462	488	Reversals of provisions (€ 5 mn vs. € 19 mn in 2018), DHB transformation (€ 11 mn), Aareon growth (€ 8 mn)
Others	14	0	1	0	2	25	3	
EBT pre neg. goodwill	62	61	61	64	62	261	248	Solid results
Negative goodwill DHB	55					55		2018: Acquisition of Düsseldorfer Hypothekenbank AG
Operating profit (EBT)	117	61	61	64	62	316	248	
Income taxes	22	21	20	24	20	90	85	34% FY-tax ratio
Minorities / AT1	4	5	4	5	4	18	18	
Consolidated net income allocated to ord. shareholders	91	35	37	35	38	208	145	
Earnings per share (€)	1.51	0.59	0.61	0.60	0.62	3.48	2.42	

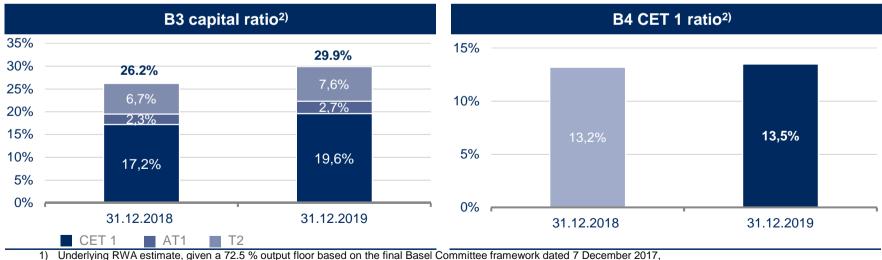


Capital

Solid capital ratios already incl. TRIM effects & prudential provisioning... but a decade of regulatory changes to be continued



- B3 capital ratios significantly above SREP requirements
- Fulfilling B4 from day 1
- Solid capital ratios supported by asset quality improvements (mainly from accelerated de-risking)
- T1-Leverage ratio: 6.3%
- Remaining regulatory uncertainties (models, ICAAP, ILAAP, B4 etc.): modelled RWA's may further inflate



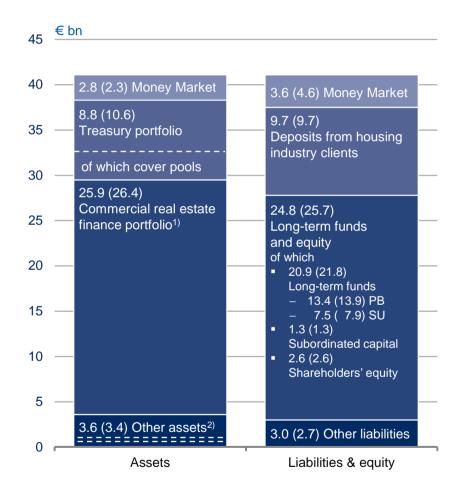
calculation subject to outstanding EU implementation as well as the implementation of further regulatory requirements When calculating own funds, annual profits were taken into account, based on the Management Board's proposal for appropriation

of profits for the 2019 financial year. The appropriation of profits is subject to approval by the Annual General Meeting. The expected relevant impact of the TRIM exercise on commercial property financings, and of the SREP recommendations concerning ECB's NPL guidelines (NPL stock), were taken into account for determining regulatory indicators for 2019.



B/S structure according to IFRS

As at 31.12.2019: € 41.1 bn (31.12.2018: € 42.7 bn)



- Treasury Portfolio: Increase of € 1.7 bn³⁾ in 2018 due to the acquisition of DHB completely reversed and hereinafter overall portfolio structure optimised
- CREF-portfolio temporary down due to syndication activities and accelerated de-risking; resulting in a short-time increase of Money Market assets
- Stable housing industry deposits
- More efficient use of deposits allows for reduced Pfandbrief (PB)- and senior unsecured (SU) funding



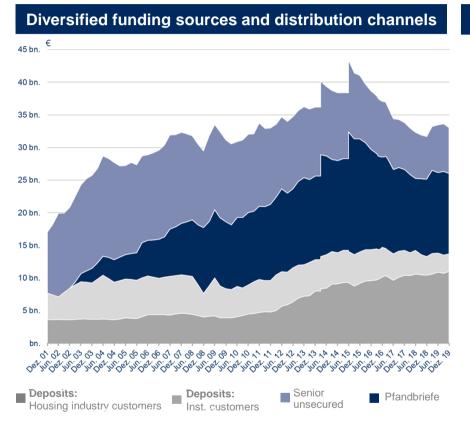
¹⁾ CREF-portfolio only, private client business (€ 0.4 bn) and WIB's public sector loans (€ 0.4 bn) not included

²⁾ Other assets includes € 0.4 bn private client portfolio and WIB's € 0.4 bn public sector loans

^{3) € 1.4} bn nominal value

Funding

Diversified funding position



Highlights 2019

- Sustainable and strong housing industry deposit base counts for more than 30% of well diversified funding mix
- Successful issuances of EUR 2.9 bn incl.
 - EUR 750 mn Pfandbrief, 5 years
 - EUR 500 mn Pfandbrief, 8 years
 - USD 600 mn Pfandbrief, 2 years
 - EUR 500 mn Senior Preferred Benchmark, 5 years
- MREL significantly over fulfilled
- NSFR/ LCR well above 100% due to comfortable liquidity position



Funding

Favourable market environment used for strong funding activities

Capital markets refinancing activities 2019



0.125% EUR 750.000.000 Hypothekenpfandbrief

> 5 Years Maturity 01.02.2024 ISIN: DE000AAR0249

Lead Manager Commerzbank, Deka Bank, DZ Bank, Natixis, UniCredit

January 2019



Aareal Bank Group

0.125% EUR 250.000.000 Aufstockung auf € 750 Mio. Hypothekenpfandbrief

> 4 Years Maturity 01.02.2023 ISIN: DE000AAR0231

Lead Manager BayernLB, Commerzbank, Deka Bank, DZ Bank, HSBC, LBBW

March 2019h



Aareal Bank Group

2.625% USD 600.000.000 Hypothekenpfandbrief

> 2 Years Maturity 15.07.2021 ISIN: XS1983343838

Lead Manager Citigroup, Goldman Sachs, HSBC. NatWest Markets

April 2019



Aareal Bank Group

0.375% EUR 500.000.000 Senior Preferred

> 5 Years Maturity 10.04.2024 ISIN: DE000A2E4CQ2

Lead Manager Commerzbank, Deka Bank, DZ Bank, Nomura

April 2019



Aareal Bank Group

0.01% EUR 500.000.000 Hypothekenpfandbrief

8 Years Maturity 08.07.2027 ISIN: DE000AAR0256

Lead Manager Deka Bank, DZ Bank, HSBC, NordLB. UniCredit

June 2019

Capital markets refinancing activities 2018



Acreal Bank Group

0.125%

EUR 500.000.000 Hypothekenpfandbrief

4 Years Maturity 01.02.2023 ISIN: DE000AAR0231

Lead Manager BayernLB, Commerzbank, DZ Bank, HSBC, UniCredit

November 2018



Agreal Bank

Group

1.500% **GBP** 250.000.000 Hypothekenpfandbrief

4 Years Maturity 16.06.2022 ISIN: XS1883300292

Lead Manager Goldman Sachs, HSBC, Nomura

September 2018



Agreal Bank Group

0.125% **EUR** 500.000.000 Hypothekenpfandbrief

5 Years Maturity 31.07.2023 ISIN: DE000AAR0223

Lead Manager DekaBank, Deutsche Bank, GS. HSBC. UniCredit

September 2018



Aareal Bank Group

0.375%

EUR 500.000.000 Hypothekenpfandbrief

7 Years Maturity 15.07.2025 ISIN: DE000AAR0215

Lead Manager DZ Bank, LBBW, Natixis. NordLB. Societe Generale

August 2018



Agreal Bank Group

0.375%

EUR 500.000.000 Hypothekenpfandbrief

6 Years Maturity 30.07.2024 ISIN: DE000AAR0207

Lead Manager BavernLB, BNP, DekaBank, Commerzbank, UniCredit

March 2018



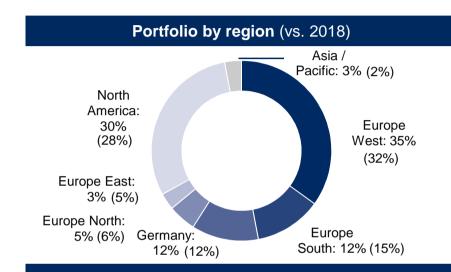


Asset Quality

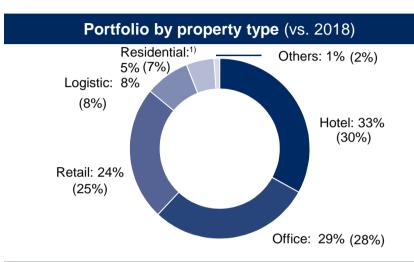


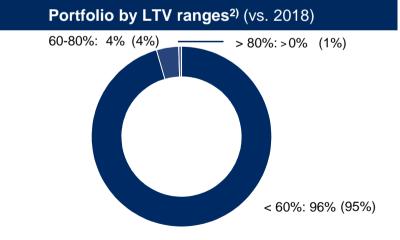
Commercial real estate finance portfolio (CREF)

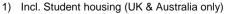
€ 25.9 bn highly diversified and sound



Developments: 1% (2%) Investment finance: 99% (98%)





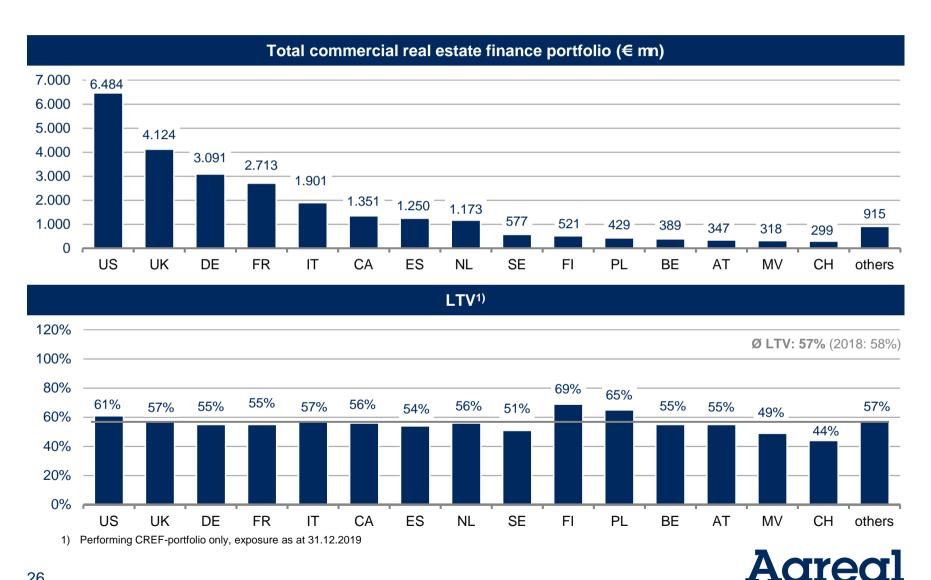


2) Performing CREF-portfolio only, exposure as at 31.12.2019



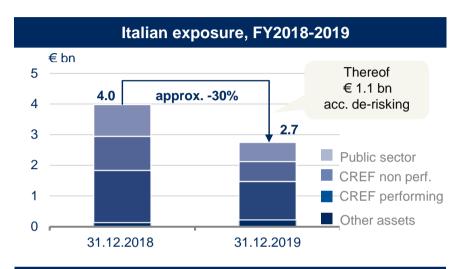
Commercial real estate finance portfolio (CREF)

LTV levelling out due to active portfolio management and acc. de-risking



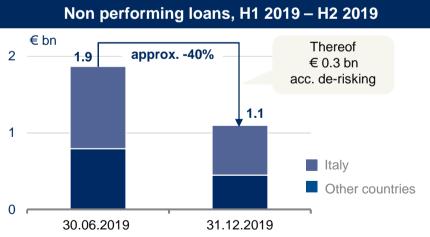
Accelerated de-risking

40% NPL reduction achieved in H2



Accelerated de-risking

- Program with focus on Italian portfolio, continued in Q4 with Italian credit risk further down by approx. € 0.6 bn (thereof € 0.3 bn NPL, € 0.3 bn single borrower risk)
- Total effect from accelerated de-risking of approx.
 € 1.2 bn¹¹) Italian credit risk in 2019
- P&L burden 2019 of approx. € 50 mn (€ ~15 mn in Q4)



NPL reduction

- In H2 2019 total NPL volume down by approx. 40%
- Italian NPL also down by approx. 40% in 2019 (incl. a foreclosed Italian asset of approx. € 90 mn taken on own book for future development, not part of acc. de-risking)

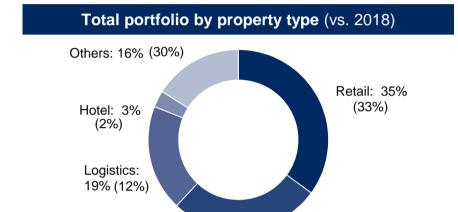


thereof € 350 mn NPL (in FY 2019, of which € 310 mm in H2 2019), € 350 mn single borrower risk, € 410 mn BTPs, € 80 mn NPL provisioned for future reduction

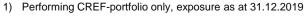
Spotlight: Italy

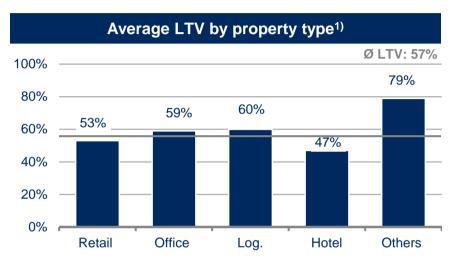
CREF portfolio down from € 2.8 bn to € 1.9 bn

Office: 27% (23%)









Comments (vs. 2018)

Accelerated de-risking led to substantial improvements

- Portfolio down by 30% down to € 1.9 bn, thereof NPL reduction of € 0.5 bn to € 0.6 bn
- Significant LTV improvement from 68% to 57%
- Performing residential nearly completely reduced
- YoD increased from 7.9% to 8.3% (Q3 2019: 7.6%)



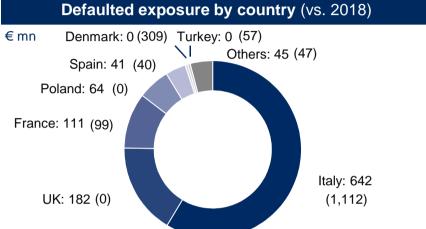
Defaulted exposure

Significant reduction of NPL portfolio





Defaulted exposure

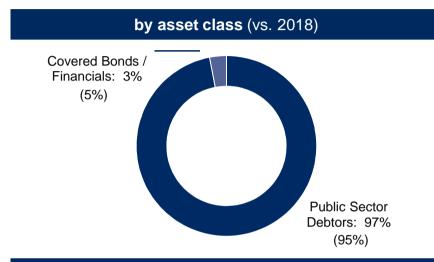


- Meaningful NPL reduction (by ~40% from € 1.9 bn mid 2019 to € 1.1 bn) by accelerated de-risking
- As already indicated four UK-shopping centers (formerly on watch) became non-performing in 2019
- Further accelerated de-risking opportunities will be assessed if they emerge

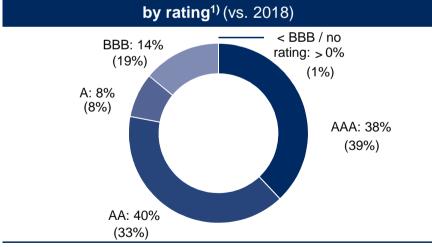


Treasury portfolio

€ 7.3 bn (2018: € 8.7 bn) of high quality and highly liquid assets



- Increase of € 1.4 bn²⁾ in 2018 due to the acquisition of DHB completely reversed and hereinafter overall portfolio structure optimised
- Accelerated de-risking by significant reducing BBB exposure (e.g. BTP down by ~40%)
- Reinvestments in highly liquid AAA / AA assets



As at 31.12.2019 - all figures are nominal amounts



¹⁾ Composite Rating

^{2) € 1.7} bn book value

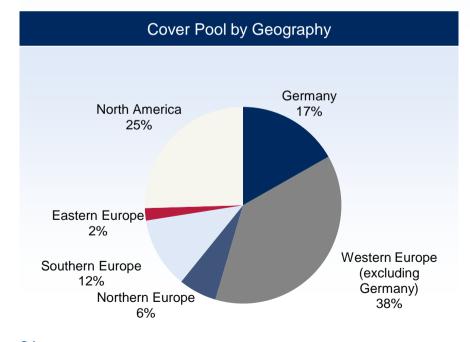
Mortgage Cover Pool

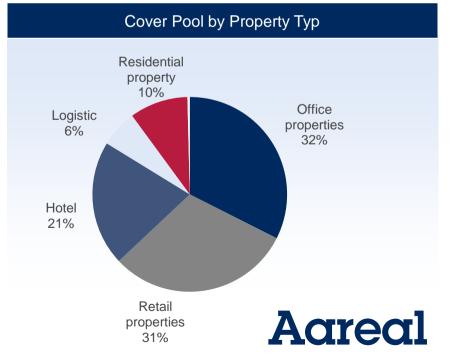
Well diversified regarding Geography and Property Type

- Cover pool of € 11.9 bn including € 0.9 bn substituteassets diversified over 18 countries
- High quality of assets: first-class mortgage loans (mortgage-lending-value 55.5%)
- Mortgage-lending-value with high discount from market-value
- Ø LTV of the mortgage cover pool 33.7%
- Moody's has calculated a 'Aaa' supporting over-collateralisation ratio of 10.5% ¹⁾ on a PV basis
- Over-collateralisation on a PV basis as of 31.12.2019: 14.8%
- High diversification within property types



1) as of December 13th 2019







Outlook 2020



Outlook 2020: Environment

New uncertainties, continued low interest rates and increasing volatility

	Outlook 2018 (February 2018)		ook 2019 (February 2019)	Current environment	
GDP dynamics	•		Slowdown of growth in key regions		Continued slowdown of growth in key regions (additional virus impact?)
Interest rates			Rather stable interest rate environment	0	Lower for longer interest rate environment
Funding costs			Secondary trading on higher credit spreads	0	Credit spread tightening on secondary trading
Brexit	"One year ahead"	?	"Hard Brexit" as relevant option	?	"Brexit": what does that mean
Italy		?	High political and fiscal uncertainty	?	High political and fiscal uncertainty
Regulatory requirements (Aareal Bank)	Basel IV anticipated	TRIM	, NPL guidelines anticipated	?	ICAAP to become new constraint for European banks EBA guideline on internal models
Tech-/Software Sector	Still pockets of sh	nare of wa	al estate industry compared to tallet growth by penetration and ports of the dynamic and low interest ra	orocess o	ptimisation



Outlook 2020: Stable in an adverse environment

Establishing a new reporting of three segments starting Q1/2020

	METRIC	2019	OUTLOOK 2020			
	• NII + NCI	• € 762 mn	Stable, increasing Aareon contribution			
	LLP (net)	■ € 90 mn ¹⁾	 Down to slightly below avg. risk costs of 30 bp (effects from potential further acc. de-risking opportunities not included) 			
G roup ■ Adm	Admin Expenses	■ € 488 mn	 Slight increase, Aareon growth overcompensating reduction in Bank 			
	 Operating Profit 	■ € 248 mn	 Stable on previous year's level (effects from potential further accelerated de-risking opportunities not included) 			
	 Net income attributable to ordinary shareholders 	• € 145 mn	Stable on previous year's level (including effects from potential further accelerated de-risking opportunities)			

Segments		"NEXT	LEVEL"	METRIC	2019	OUTLOOK 2020
	SPF	"Activate"	Structured Property Financing	 Portfolio size New business²⁾ 	■ € 26.7 bn ■ € 7.7 bn	 € 26 bn - € 28 bn € 7 bn - € 8 bn
	တ	"Elevate"	Consulting / Services (Bank)	Deposit volumeNCI	■ € 10.7 bn ■ € 23 mn	€ 10 bn - € 11 bnapprox. +15%
	C/S	"Accelerate"	Aareon	 Revenues Adj. EBITDA³⁾ 	■ € 252 mn ■ € 64 mn	 € 272 mn - € 276 mn € 68 mn - € 71 mn

- 1) Additional € 22 mn from NPLs booked in fvpl line
- 2) Incl. renewals
- 3) excl. strategic investments, after segment adjustment



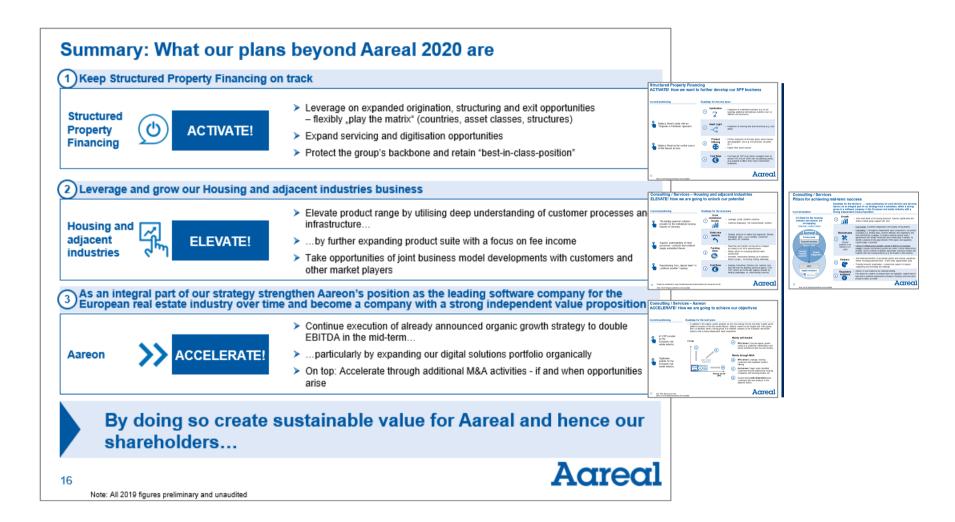


Aareal Next Level KPIs and targets



Aareal Next Level

Three strategic pillars, as presented in January 2020



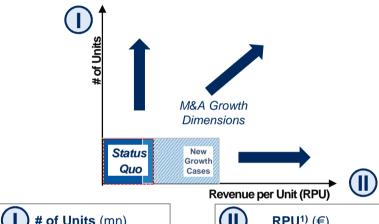


Aareon: Our value creation levers

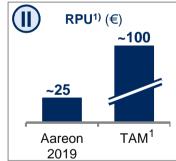
Value creation levers...

Strengthen our leading European position Grow digital product business on installed customer base significantly Drive RPU based on installed customer base and new markets Leverage Aareon products along vertical industry expansion Develop software as a service business and manage cloud strategy beyond Germany

...and their potential impact









- Aareon organic growth plan as presented in May 2019 well on track
- New classification of Aareon as industrial holding allows additional M&A activities on our own and / or including partner(s)



¹⁾ TAM and RPU figures rough company estimations, describing the expected entire future market potential

Our KPIs and targets

	2019	Stabilisation and investment phase (2020 - 2022)	Reaping the rewards phase (Mid-term)		
Revenues Group ¹⁾	€ 762 mn	Low single digit growth (CAGR)			
o/w Aareon	7 - 9% CAGR r	revenues // 22 - 25% CAGR d	igital revenues		
Adi EDITDA Agraga ²⁾	€ 64 mn		€ >110 mn		
Adj. EBITDA Aareon ²⁾	€ 64 mn	EBITDA fron	n M&A on top		
Capitalisation		~12.5% B4 CET1 ratio			
Pre tax RoE	8.7%	Stable (through investment phase)	12% (more supportive environment)		
Dividend policy	50% base div	idend plus 20-30% suppleme	ntary dividend		



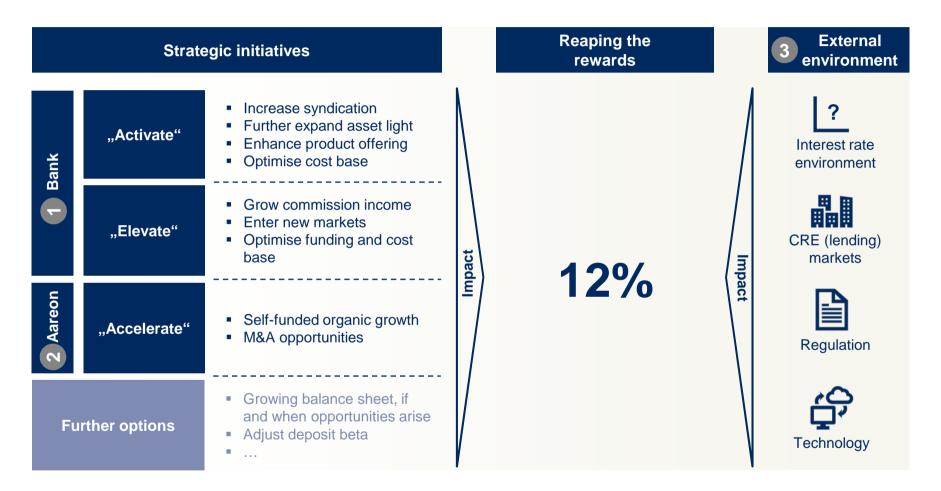
- Further development and investments into three strong business propositions
- Shift in earnings and value contribution towards capital light and digital business



¹⁾ Revenues Group = NII + NCI

^{2) 2019 +} stabilisation and investment phase excl. strategic investments; Reaping the rewards phase incl. strategic investments

Three main contributors to achieve a 12% pre tax RoE (mid-term)





Summary Aareal Next Level

Highlights



We have clear visions of how to develop further our individual business activities in order to strengthen their respective independent profiles



Regardless of the continuous adverse environment and due to our confidence in the consistency of our strategic measures, we feel comfortable with confirming our highly attractive dividend policy with a payout ratio of 50% base plus 20-30% supplementary dividend



By investing in our businesses, we will significantly increase profitability and further enhance strategic optionalities. In a more supportive environment we aim a 12% pre tax RoE





Key Takeways



Key takeaways

Stable development

We are in a robust condition and continue to focus on stability.

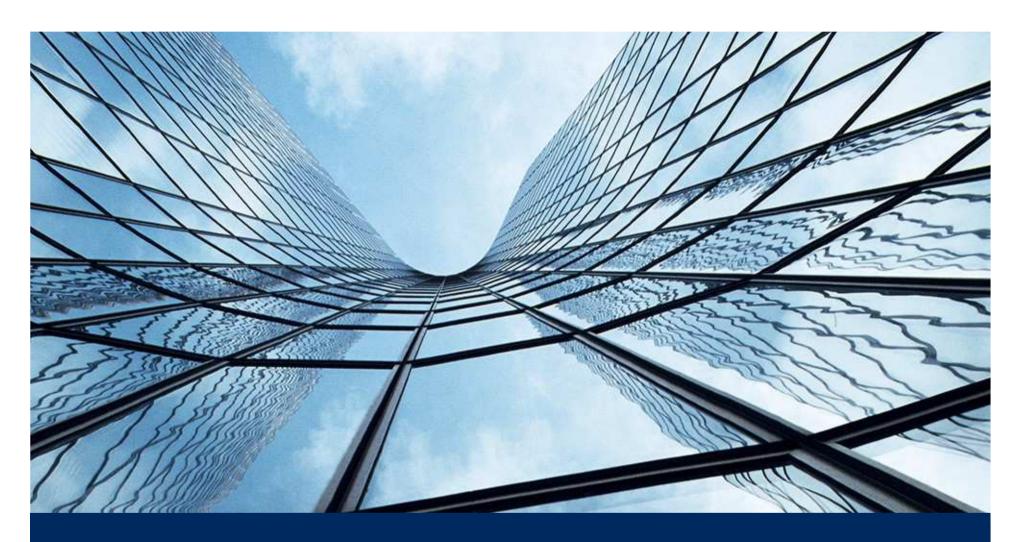
Convincing strategy

We explore new potential and enhanced strategic options.

Clear commitment

We create sustainable value for all of our stakeholders - today and in the future!





AppendixGroup Results



Results 2019

	01.01 31.12.2019 € mn	01.01 31.12.2018 € mn	Change
Profit and loss account	<u> </u>		
Net interest income	533	535	0%
Loss allowance	90	72	25%
Net commission income	229	215	7%
Net derecognition gain or loss	64	24	167%
Net gain or loss from financial instruments (fvpl)	1	-2	-150%
Net gain or loss on hedge accounting	-4	-2	100%
Net gain or loss from investments accounted for using the equity method	1	-	
Administrative expenses	488	462	6%
Net other operating income / expenses	2	25	-92%
Negative goodwill from acquisitions	-	55	
Operating Profit	248	316	-22%
Income taxes	85	90	-6%
Consolidated net income	163	226	-28%
Consolidated net income attributable to non-controlling interests	2	2	
Consolidated net income attributable to shareholders of Aareal Bank AG	161	224	-28%
Earnings per share (EpS)			
Consolidated net income attributable to shareholders of Aareal Bank AG ¹⁾	161	224	-28%
of which: allocated to ordinary shareholders	145	208	-30%
of which: allocated to AT1 investors	16	16	
Earnings per ordinary share (in €) ²⁾	2.42	3.48	-30%
Earnings per ordinary AT1 unit (in €) ³⁾	0.16	0.16	

- 1) The allocation of earnings is based on the assumption that net interest payable on the AT1 bond is recognised on an accrual basis.
- 2) Earnings per ordinary share are determined by dividing the earnings allocated to ordinary shareholders of Aareal Bank AG by the weighted average of ordinary shares outstanding during the financial year (59,857,221 shares). Basic earnings per ordinary share correspond to diluted earnings per ordinary share.
- 3) Earnings per AT1 unit (based on 100,000,000 AT1 units with a notional amount of 3 € each) are determined by dividing the earnings allocated to AT1 investors by the weighted average of AT1 units outstanding during the financial year. Earnings per AT1 unit (basic) correspond to (diluted) earnings per AT1 unit.



Results 2019 by segments

	Structured Property Financing		Property		Consu Serv	_	Consoli Recond		Aareal Gro	
	01.01 31.12. 2019	01.01- 31.12. 2018	01.01 31.12. 2019	01.01- 31.12. 2018	01.01 31.12. 2019	01.01- 31.12. 2018	01.01 31.12. 2019	01.01- 31.12. 2018		
€ mn										
Net interest income ¹⁾	549	547	-16	-12	0	0	533	535		
Loss allowance	90	73	0	-1			90	72		
Net commission income ¹⁾	10	9	227	212	-8	-6	229	215		
Net derecognition gain or loss	64	24					64	24		
Net gain or loss from financial instruments (fvpl)	1	-2	0	0			1	-2		
Net gain or loss on hedge accounting	-4	-2					-4	-2		
Net gain or loss from investments accounted for using the equity method	1	0	0				1	0		
Administrative expenses	254	241	242	227	-8	-6	488	462		
Net other operating income / expenses	-1	21	3	4	0	0	2	25		
Negative goodwill from acquisitions		55						55		
Operating profit	276	338	-28	-22	0	0	248	316		
Income taxes	95	99	-10	-9			85	90		
Consolidated net income	181	239	-18	-13	0	0	163	226		
Allocation of results										
Cons. net income attributable to non-controlling interests	0	0	2	2			2	2		
Cons. net income attributable to shareholders of Aareal Bank	181	239	-20	-15	0	0	161	224		



As of this reporting year, interest on deposits from the housing industry is shown under the net interest income of the Consulting/Services segment (previously included in net commission income).
 The previous year's figures were adjusted accordingly

Results – quarter by quarter

		Structu Fii	red Pronancin			С	onsulti	ng / Se	ervices	5			olidati oncilia			,	Aareal	Bank (Group	
	Q4	Q3 201	Q2 19	Q1	Q4 2018	Q4	Q3 20 ⁻	Q2 19	Q1	Q4 2018	Q4	Q3 20	Q2 19	Q1	Q4 2018	Q4	Q3 20 ²	Q2 19	Q1	Q4 2018
€mn																				
Net interest income ¹⁾	135	138	138	138	138	-5	-4	-4	-3	-3	0	0	0	0	0	130	134	134	135	135
Loss allowance	35	27	23	5	40	0	0	0	0	-1						35	27	23	5	39
Net commission income ¹⁾	4	2	2	2	3	64	54	57	52	62	-3	-2	-2	-1	-2	65	54	57	53	63
Net derecognition gain or loss	22	15	11	16	8											22	15	11	16	8
Net gain or loss from financial instruments (fvpl)	-4	5	-6	6	-1	0				0						-4	5	-6	6	-1
Net gain or loss on hedge accounting	0	-3	-1	0	0											0	-3	-1	0	0
Net gain or loss from																				
investments accounted for using	1				0				0							1	0		0	0
the equity method																				
Administrative expenses	59	55	53	87	59	62	61	61	58	61	-3	-2	-2	-1	-2	118	114	112	144	118
Net other operating income / expenses	-1	-1	1	0	12	2	1	0	0	2	0	0	0	0	0	1	0	1	0	14
Negative goodwill from acquisitions					55															55
Operating profit	63	74	69	70	116	-1	-10	-8	-9	1	0	0	0	0	0	62	64	61	61	117
Income taxes	21	27	23	24	22	-1	-3	-3	-3	0						20	24	20	21	22
Consolidated net income	42	47	46	46	94	0	-7	-5	-6	1	0	0	0	0	0	42	40	41	40	95
Cons. net income attributable to non-controlling interests	0	0	0	0	0	0	1	0	1	0						0	1	0	1	0
Cons. net income attributable to shareholders of Aareal Bank AG	42	47	46	46	94	0	-8	-5	-7	1	0	0	0	0	0	42	39	41	39	95



As of this reporting year, interest on deposits from the housing industry is shown under the net interest income of the Consulting/Services segment (previously included in net commission income).
 The previous year's figures were adjusted accordingly

Results Q4 2019

	01.10 31.21.2019	01.10 31.12.2018	Change
Profit and loss account	€ mn	€ mn	
	400	405	40/
Net interest income	130	135	-4%
Loss allowance	35	39	-10%
Net commission income	65	63	3%
Net derecognition gain or loss	22	8	175%
Net gain or loss from financial instruments (fvpl)	-4	-1	
Net gain or loss on hedge accounting	0	0	
Net gain or loss from investments accounted for using the equity method	1	0	
Administrative expenses	118	118	0%
Net other operating income / expenses	1	14	-93%
Negative goodwill from acquisitions	0	55	_
Operating Profit	62	117	-47%
Income taxes	20	22	-9%
Consolidated net income	42	95	-56%
Consolidated net income attributable to non-controlling interests	0	0	
Consolidated net income attributable to shareholders of Aareal Bank AG	42	95	-56%
Earnings per share (EpS)			
Consolidated net income attributable to shareholders of Aareal Bank AG ¹⁾	42	95	-56%
of which: allocated to ordinary shareholders	38	91	-58%
of which: allocated to AT1 investors	4	4	
Earnings per ordinary share (in €) ²⁾	0.62	1.51	-59%
Earnings per ordinary AT1 unit (in €) ³⁾	0.04	0.04	

³⁾ Earnings per AT1 unit (based on 100,000,000 AT1 units with a notional amount of 3 € each) are determined by dividing the earnings allocated to AT1 investors by the weighted average of AT1 units outstanding during the financial year. Earnings per AT1 unit (basic) correspond to (diluted) earnings per AT1 unit.



¹⁾ The allocation of earnings is based on the assumption that net interest payable on the AT1 bond is recognised on an accrual basis.

²⁾ Earnings per ordinary share are determined by dividing the earnings allocated to ordinary shareholders of Aareal Bank AG by the weighted average of ordinary shares outstanding during the financial year (59,857,221 shares). Basic earnings per ordinary share correspond to diluted earnings per ordinary share.

Results Q4 2019 by segments

	Struc Prop Finar		ty Consulting /			idation/ ciliation	Aareal Gro	
	01.10 31.12. 2019	01.10- 31.12. 2018	01.10 31.12. 2019	01.10- 31.12. 2018	01.10 31.12. 2019	01.10- 31.12. 2018	01.10 31.12. 2019	01.10- 31.12. 2018
€ mn								
Net interest income ¹⁾	135	138	-5	-3			130	135
Loss allowance	35	40	0	-1			95	39
Net commission income ¹⁾	4	3	64	62	-3	-2	65	63
Net derecognition gain or loss	22	8					22	8
Net gain or loss from financial instruments (fvpl)	-4	-1	0				-4	-1
Net gain or loss on hedge accounting	0	0					0	0
Net gain or loss from investments accounted for using the equity method	1		0				1	
Administrative expenses	59	59	62	61	-3	-2	118	118
Net other operating income / expenses	-1	12	2	2	0	0	1	14
Negative goodwill from acquisitions		55						55
Operating profit	63	116	-1	1	0	0	62	117
Income taxes	21	22	-1	0			20	22
Consolidated net income	42	94	0	1	0	0	42	95
Allocation of results								
Cons. net income attributable to non-controlling interests	0	0	0	0			0	0
Cons. net income attributable to shareholders of Aareal Bank	42	94	0	1	0	0	42	95



As of this reporting year, interest on deposits from the housing industry is shown under the net interest income of the Consulting/Services segment (previously included in net commission income).
 The previous year's figures were adjusted accordingly



Appendix

Preliminary Group Results 2019 in detail



Net interest income (NII) / Derecognition result (DR)

Stable although challenged by an adverse interest rate environment as well as further increased competition



FY-derecognition result of € 64 mn incl.

- Q1 incl.
 - € 4 mn effects from early repayments
 - € 12 mn from treasury portfolio adjustments
- Q2 incl.
 - € 11 mn effects from early repayments
- Q3 incl.

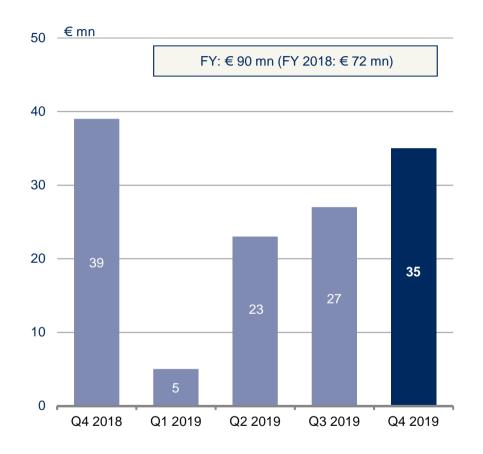
 - € 10 mn from treasury portfolio adjustments
- Q4 incl.
 - € 12 mn effects from early repayments
 - € 10 mn from treasury portfolio adjustments

Net interest incomeDerecognition result



Loss allowance (LLP)

Includes effects from accelerated de-risking



- FY-LLP of ~€ 50 mn for accelerated de-risking
- Original LLP-guidance of € 50 mn € 80 mn adjusted to € 80 mn - € 110 mn in Q3 2019 due to accelerated de-risking initiative with meaningful NPL reduction
 - Focus on Italian portfolio
 - Accelerated reduction of selected, individual NPLs
 - Moving away from pure "collateral collection"
 - Reduction of larger single borrower risks
 - Adjustment of Italian Government bond portfolio (completed, effects on DR and NII)
- Additional € 22 mn from NPLs booked in fvpl-line



Net commission income

Continuously significant above previous year's levels



Aareon

- Q1 sales revenues of € 59 mn
 (Q1 2018: € 55 mn)
- Q2 sales revenue of € 63 mn (Q2 2018: € 57 mn)
- Q3 sales revenue +7% to € 60 mn (Q3 2018: € 56 mn)
- Q4 regularly includes positive seasonal effects sales revenues of € 70 mn (Q4 2018: € 69 mn)



Admin expenses

Stable development, Q1 incl. seasonal effects



FY-admin expenses of € 488 mn incl.

- € 17 mn transformation cost (vs. FY 2018 of € 19 mn)
- € 11 mn DHB integration cost
- € 8 mn Aareon growth
- € 5 mn reversal of provisions (vs. FY 2018 of € 19 mn)



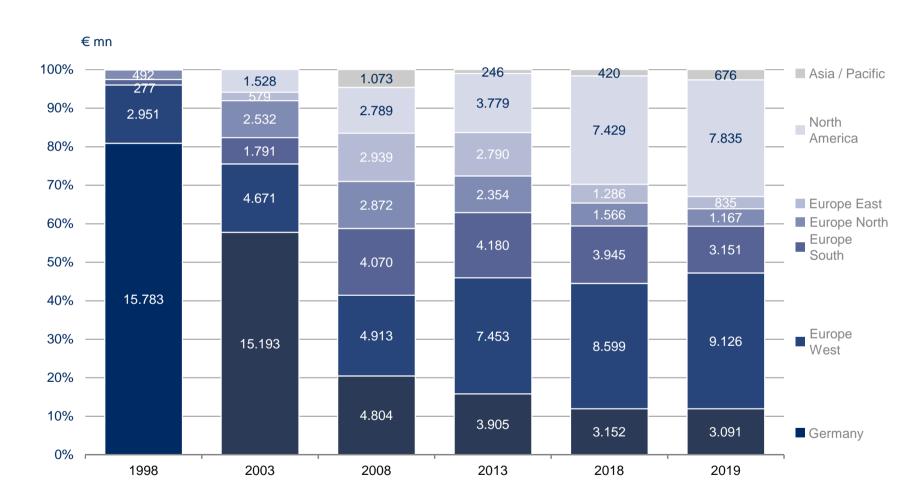


Appendix

Commercial Real Estate Finance Portfolio

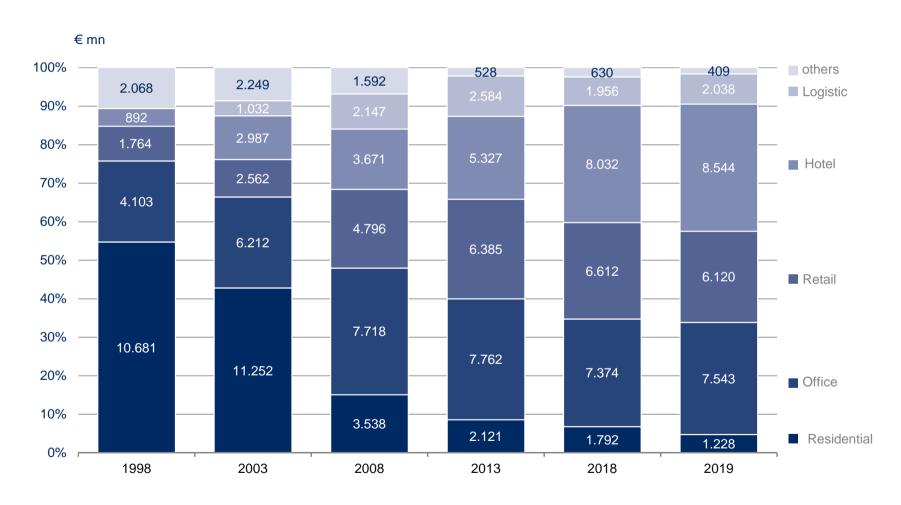


Development commercial real estate finance portfolio By region





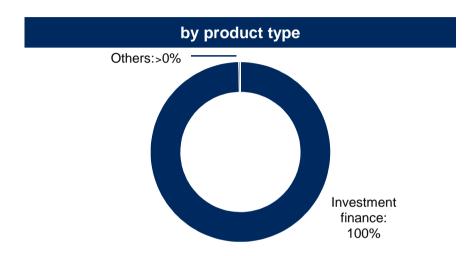
Development commercial real estate finance portfolio By property type

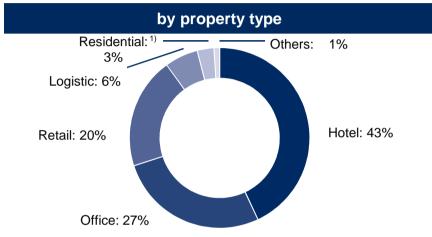


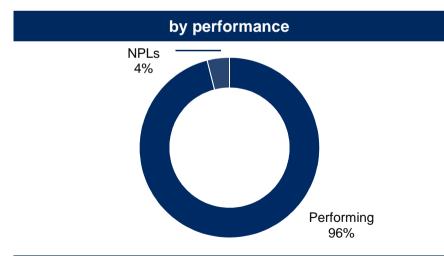


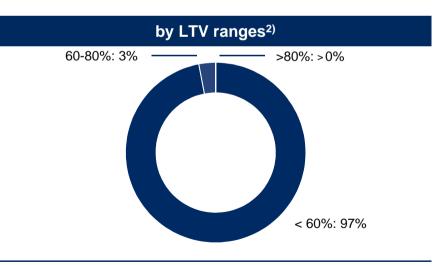
Western Europe (ex Germany) CREF portfolio

Total volume outstanding as at 31.12.2019: € 9.1 bn









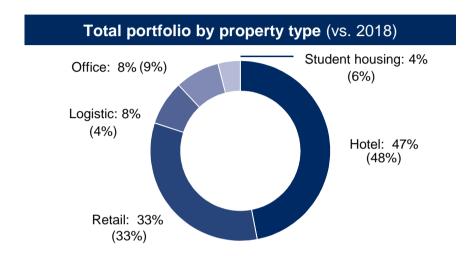


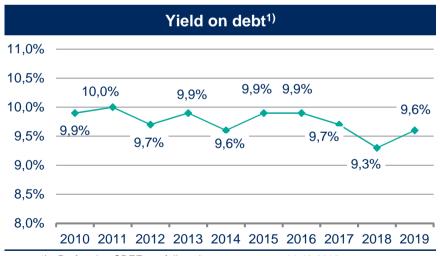
¹⁾ Incl. Student housing (UK only)

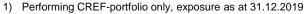
²⁾ Performing CREF-portfolio only, exposure as at 31.12.2019

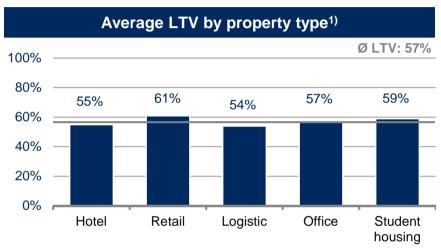
Spotlight: UK CREF portfolio

€ 4.1 bn (~16% of total CREF-portfolio)









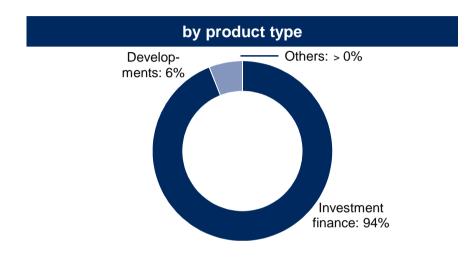
Comments (vs. 2018)

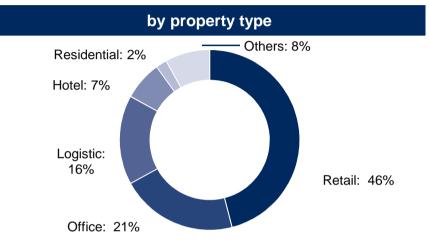
- Cap-rates already reacted on subdued economic outlook. Entire portfolio revalued on that basis in 2019
- Performing:
 - Investment finance only, no developments
 - ~ 60% of total portfolio in Greater London area, emphasising on hotels
 - € 142 mn with LTV > 60%
 - Theoretical stress on property values (-20%): would lead to portfolio LTV of approx. 74%
- Defaulted exposure: € 182 mn (€ 0 mn)

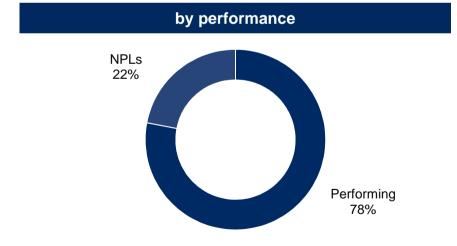


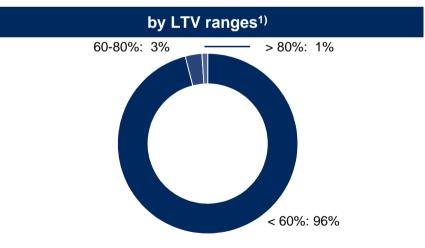
Southern Europe CREF portfolio

Total volume outstanding as at 31.12.2019: € 3.2 bn







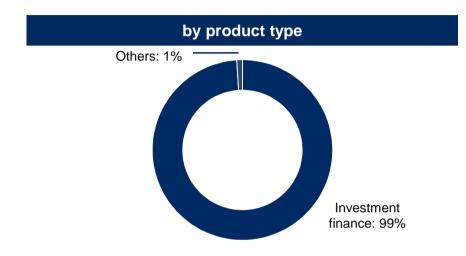


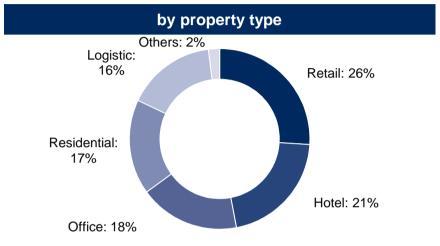


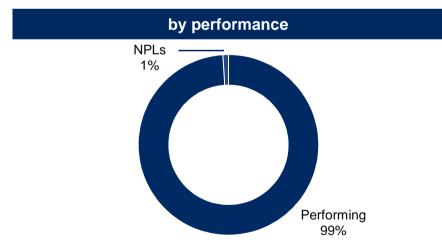
¹⁾ Performing CREF-portfolio only, exposure as at 31.12.2019

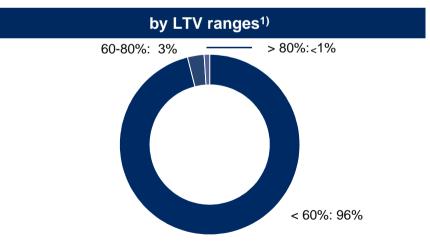
German CREF portfolio

Total volume outstanding as at 31.12.2019: € 3.1 bn







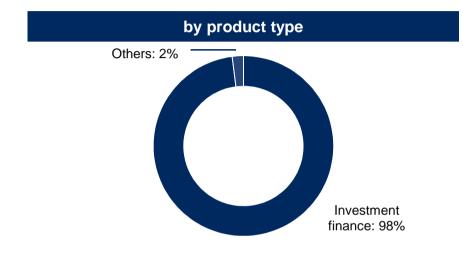


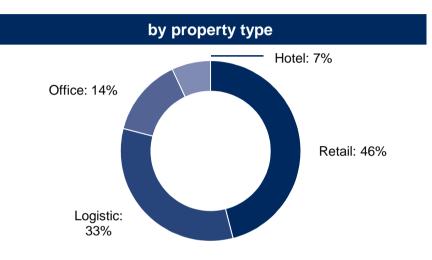


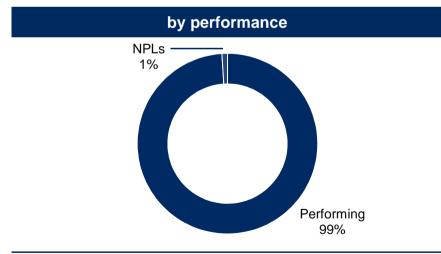
¹⁾ Performing CREF-portfolio only, exposure as at 31.12.2019

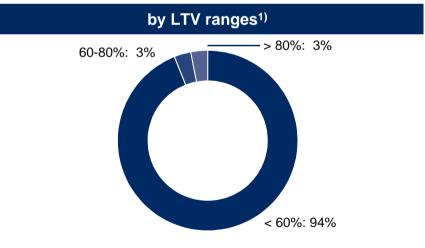
Northern Europe CREF portfolio

Total volume outstanding as at 31.12.2019: € 1.2 bn







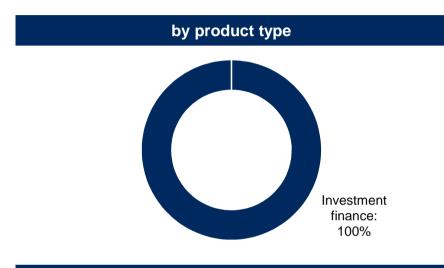


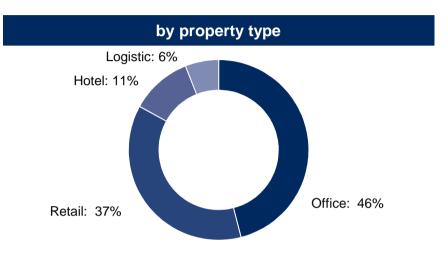


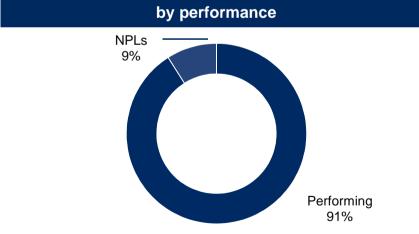
¹⁾ Performing CREF-portfolio only, exposure as at 31.12.2019

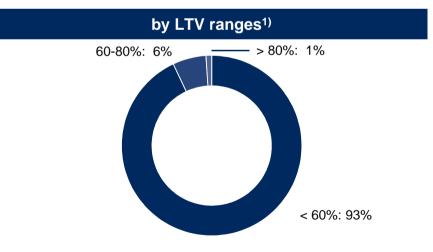
Eastern Europe CREF portfolio

Total volume outstanding as at 31.12.2019: € 0.8 bn







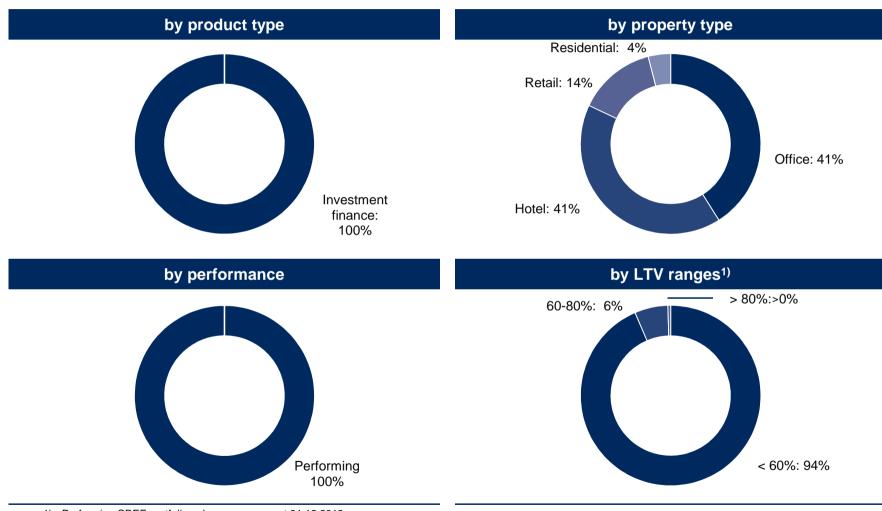


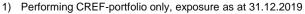


¹⁾ Performing CREF-portfolio only, exposure as at 31.12.2019

North America CREF portfolio

Total volume outstanding as at 31.12.2019: € 7.8 bn

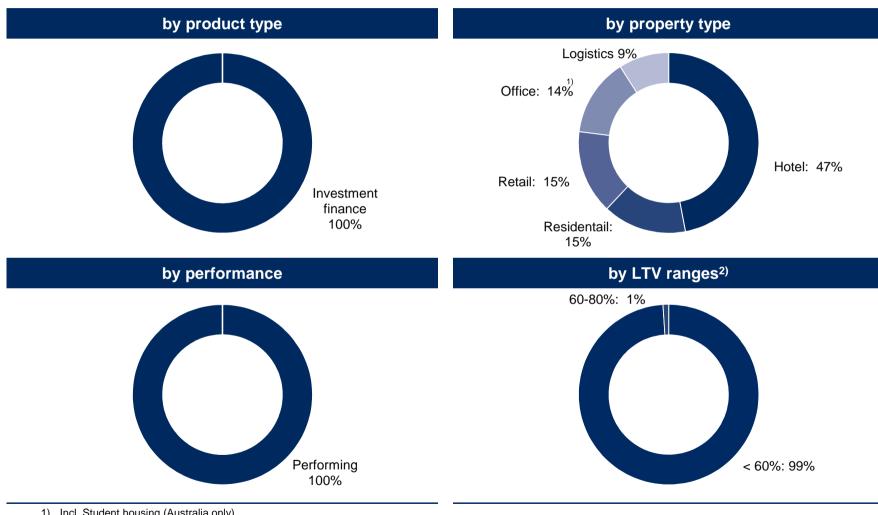






Asia / Pacific CREF portfolio

Total volume outstanding as at 31.12.2019: € 0.7 bn



¹⁾ Incl. Student housing (Australia only)



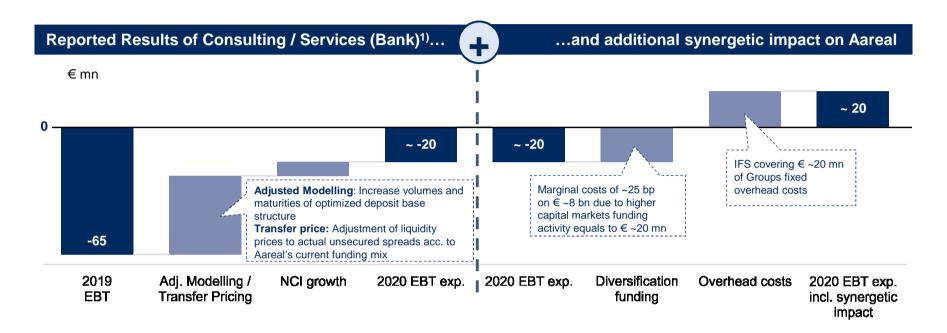
²⁾ Performing CREF-portfolio only, exposure as at 31.12.2019



AppendixAareal Next Level



Consulting / Services (Bank) - More transparency and additional opportunities



Additional opportunities...



- ... sustained growth of NCI: +13% CAGR planned from 2019 to 2022
- ... option on increasing NII if rates rise >0%
- ... diversification of funding mix, well recognized by rating agencies
- ... cross selling between Aareal and Aareon



¹⁾ Pro forma: current division C/S ex. Aareon

Our Dividend Policy – Confirmed despite significant regulatory burdens

Payout ratio of up to 80% confirmed

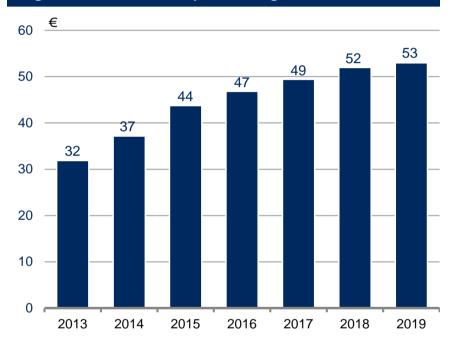
Base Dividend



Supplementary Dividend

- We intend to distribute approx. 50% of the earnings per ordinary share (EpS) as base dividend
- In addition, we plan to distribute supplementary dividends of up to 20-30% of the EpS under the following prerequisites:
- No material deterioration of the environment (with longer-term and sustainably negative effects)
- Nor attractive investment opportunities neither positive growth environment

Significant book value per share growth incl. dividend





 Attractive dividend policy and significant book value growth creating sustainable value for Aareal and hence our shareholders



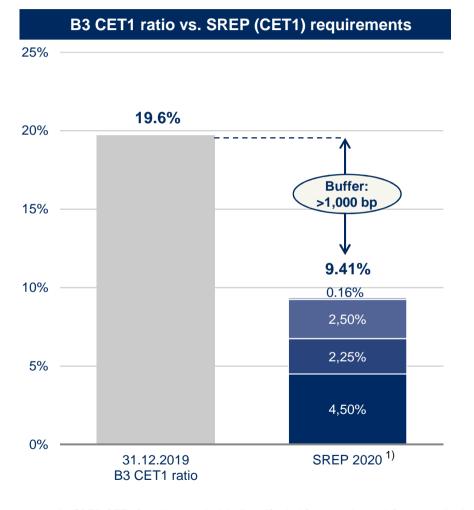


Appendix Regulation



SREP (CET 1) requirements

Demonstrating conservative and sustainable business model



- Corresponding total capital requirement 2019 (Overall Capital Requirement (OCR) incl. buffers) amounts to 12.9%
- As of 31. December 2019 total capital ratio amounts to 29.9% and includes TRIM effects as well as prudential provisioning

Countercyclical Buffer
 Capital Conservation Buffer
 Pillar 2 Requirement
 Pillar 1 Requirement



¹⁾ SREP-CET1 Requirements incl. buffers (Capital Conservation and Countercyclical)

Economic ICAAP the next focus on the regulatory agenda – our reading and take away

House of ICAAP according to ECB ICAAP Guidelines

Maintaining capital adequacy on an ongoing basis over the medium term from 2 complementary internal perspectives

Regulatory capital ratios

Normative internal perspective

- Ongoing fulfilment of all relevant regulatory requirements and external constraints
- Medium-term projections for at least three years:
- Ensure the ongoing fulfillment of OCR plus P2G in the baseline, and TSCR in adverse scenarios
- Takes into account all material risks (not limited to Pillar 1 risks)
- Considers upcoming changes in the legal / regulatory / accounting framework
- Adequate and consistent internal methods to quantifying impacts on Pillar 1 ratios
- Additional management buffers determined by the institutions

Economic ICAAP

Economic internal perspective

- Risks that may cause economic losses are covered by internal capital¹⁾
- Capital adequacy concept based on economic value considerations (e.g. net present value approach)
- Internal definition of capital
- Point-in-time risk qualification of the current situation feeding into medium-term assessment covering future developments
- Adequate and consistent internal risk quantification methods
- Internal indicators, thresholds and management buffers.

1 Economic ICAAP on SSM priority list 2020

- Ongoing discussions regarding interpretation of requirements
- Different methods currently used throughout Europe to estimate future volatility (scenario based vs. VAR models)
- ICAAP Guidelines published end of 2018 are very conservative regarding holding period and confidential interval
- ECB aims for future harmonization (equal to TRIM?) and potential tightening
- AT1 with normative triggers will no longer be eligible under Economic ICAAP:

Regulatory capital ratios: Future treatment appears to be more generous, although decisions will be taken on a case by case basis

P2R could be partly covered by AT1 (and/or T2)

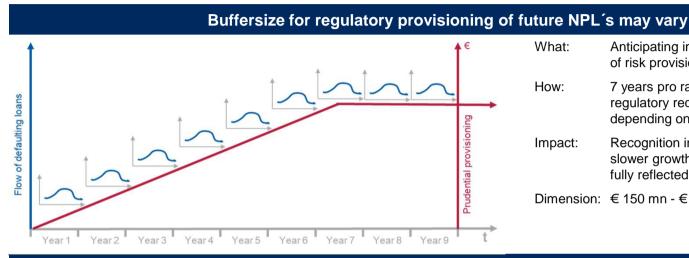
Economic ICAAP: Future requirements will be tightened

- AT1 with normative triggers not accountable any more (see ECB feedback statement; question 208)
- Interim grandfathering of existing AT1 (issued, cut off date?) not decided yet, but unlikely from our point of view
- AT1 in the economic ICAAP, currently and presumably in future no alternative instruments (beside CET1) available to fulfil ECB requirements (economic triggers instead of normative)
- Economic ICAAP to become the new capital constraint for European banks?
- 1) Different risk categories regarding regulatory capital ratios and economic ICAAP



Regulatory capital

What may come: future NPL regulatory provisioning



Anticipating impact of ECB guidelines What:

of risk provisioning for future NPL

7 years pro rata build-up of buffer for How:

regulatory required prudential provisioning

depending on PD/LGD/fc period

Recognition in regulatory capital: Impact:

slower growth of (excess) capital but already

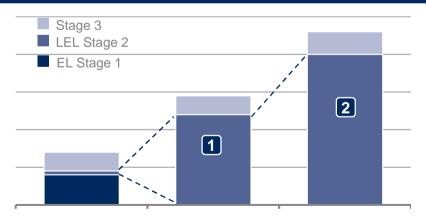
fully reflected in capital planning

Dimension: € 150 mn - € 250 mn

Modelling theoretical maximum of IFRS 9 Stage 2 sensitivity (CREF business)

What:

How:



IFRS 9 Stage 2 maximum shift,

LLP dimension depending on rating development

1 : Modelling an (unrealistic) theoretical case of 100% loan volume migrating to stage 2

2 : Additional shift of 1-2 rating classes

Recognition in P/L Impact:

Dimension: Even in the absolute extreme scenario "only"

€ 150 – 200 mn additional LLPs would be required, hence all potential macro downturn scenarios digestible

by Aareal's strong profit generation capacity





Appendix

AT1: ADI of Aareal Bank AG



Interest payments and ADI of Aareal Bank AG

Available Distributable Items (as of end of the relevant year)

€mn	_	31.12. 2016	_	_	_
Net Retained Profit Net income Profit carried forward from previous year Net income attribution to revenue reserves	99 99 - -	122 122 - -	147 147 - -	126 126 -	120 120 -
+ Other revenue reserves after net income attribution	720	720	720	720	720
= Total dividend potential before amount blocked ¹⁾	819	842	870	846	840
 ./. Dividend amount blocked under section 268 (8) of the German Commercial Code ./. Dividend amount blocked under section 253 (6) of the German Commercial Code 	287	235 28	283 35	268 42	314 40
= Available Distributable Items ¹⁾	532	579	552	536	486
+ Increase by aggregated amount of interest expenses relating to Distributions on Tier 1 Instruments ¹⁾	46	46	32	24	23
 Amount referred to in the relevant paragraphs of the terms and conditions of the respective Notes as being available to cover Interest Payments on the Notes and Distributions on other Tier 1 Instruments¹⁾ 	578	625	584	560	509

¹⁾ Unaudited figures for information purposes only





Appendix Sustainability Performance



Stands for solidity, reliability and predictability

Doing business sustainably

Development of Return on Equity¹⁾ demonstrates financial strength



19.6% Common Equity Tier 1 ratio²⁾, significantly exceeding the statutory requirements



€ 26.7 bn Valuable Real Estate Finance Portfolio³⁾



Digital solutions boost our client's sustainability records



Above average results in sustainability ratings



Covered Bonds⁴⁾ with best possible ratings also attractive from an ESG point of view⁵⁾







Aareal Bank awarded as top employer for the 12th time in succession



Preparations for future disclosure requirements (EU Action Plan)



- 1) Pre-tax RoE of 8.7% as at 31.12.2019
- 2) Basel 3, as at 31.12.2019
- 3) REF-portfolio includes private client business (€ 0.4 bn) and WIB's public sector loans (€ 0.4 bn), as at 31.12.2019
- 4) Mortgage Pfandbriefe rated Aaa by Moody's



within core business

Doing business sustainably.

Above average ESG-Ratings confirm the company's performance

Environment

- Environmental financing criteria within property valuation
 (e.g. asbestos, energy efficiency, etc.)
- Transparency initiatives on portfolio level
 - (e.g. Climate VaR for new business 2018 looking at extreme weather events, future policy risk costs and 2°C-compatibility; additional CMS-fields for energy efficiency, green building labels)
- Set-up of ESG-opportunity & risk management
 (e.g. we currently work on an Aareal-Green Building Definition (by Q2 2020) and climate reporting (TCFD¹))

Social

- Strong economic performance

 (e.g. contribution to the stability of the property banking sector/financial markets and to restoring trust in the banking industry)
- Contribution to affordable housing (e.g. with our software solution clients benefit from time, cost and efficiency savings)
- Failsafe information security

 (e.g. we undergo voluntary external audits and certification processes)

Governance

- Transparent reporting on remuneration model / details
- High quality ESG-disclosure
 (e.g. based on Global Reporting
 Initiative²⁾ (GRI), assured by PwC,
 anticipating regulatory developments
 (ICAAP), ESG- facts incorporated in
 analyst presentation)
- Structure, composition and diversity of governing bodies (Supervisory Board established five committees in order to perform its supervisory duties in an efficient manner)
- Governance Roadshow

Environmental disclosure (e.g. Aareal's ecological footprint, environmental KPIs (datasheet on

website), CDP reporting, etc.)

Expansion of green electricity

- Expansion of green electricity
 (88% of total electricity consumption as of 12/2018)
- CO₂ compensation (parts of business travel, print materials)

- Fair, performance-oriented remuneration schemes
- Employee surveys
- Management of social matters

 (e.g. Code of Conduct for employees,
 Code of Conduct for business partners,
 Human Rights policy, Diversity Charta,
 etc.)
- CEO-responsibility for ESG matters ("tone from the top")
- ESG-targets for Management Board
- Sustainability matters regularly discussed in Board Meetings
- Groupwide Sustainability Committee established in 2012

- 1) TCFD: Task Force on Climate-related Financial Disclosures
- GRI: Aareal reports material ESG information according to the broader stakeholder focused GRI standard, the other complementary leading sustainability reporting standard besides SASB



on corporate level

Sustainability data

Extends the financial depiction of the Group

Key takeaways at a glance



Transparent Reporting – facilitating informed investment decisions

- "COMBINED SEPARATE NON-FINANCIAL REPORT 2018 FOR AAREAL BANK AG" and SUSTAINABILITY REPORT 2018
 "SETTING MILESTONES. CREATING PROSPECTS." have been published on March 28, 2019
- PwC performed a limited assurance review



Sustainability Ratings – confirming the company's sustainability performance

MSCI Aareal Bank Group with "AA Rating" in highest scoring range for all companies assessed

relative to global peers reg. Corporate Governance practices [as per 06/2019]

ISS-ESG Aareal Bank Group holds "prime status" and ranks with a C+ rating among the top 15% within

the 'Financials/Mortgage & Public Sector Finance' category [since 2012, re-confirmed 08/2019]

Sustainalytics Aareal Bank AG is with a score of 22.9 at medium risk of experiencing material financial impacts

from ESG factors, rank 116 out of 934 rated banks (13th Percentile). [as per 12/2019]

CDP Aareal Bank AG received a C which is in the Awareness band¹⁾. This is same as the Europe-

regional average of C, and same as the Financial services sector average of C. [Report 2019]

imug Aareal Bank was rated "positive B" in the category "Issuer Performance"; rank 6 out of 43 rated

banks [as per 07/2019]



¹⁾ Downgrade due to average consideration of ESG aspects in governance and corporate processes.

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Aareal

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Thank you.

