

Analyst Conference Call

Q1 2021 results May 11, 2021 Marc Hess (CFO)

Christof Winkelmann (CMO)



Agenda

- Highlights
- Group Results
- Segments
- Capital, Funding & Liquidity
- Outlook
- Key Takeaways
- Appendix



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Highlights Solid performance – Outlook confirmed

	Still uncertain environment	 Sticking to swoosh scenario (economic recovery) Positive developments in the US, UK and Asia - Continental Europe still lagging behind triggered by slower vaccination process 								
Aareal Bank Group	Solid performance	 Solid Q1 with operating profit in line with FY-guidance Strong double digit NII growth yoy Low Q1-LLP after Covid-19 related comprehensive risk provisioning in 2020 Growth in all three segments SPF: - New business and promising deal pipeline support growth plan, attractive margins and good LTVs Portfolio further increased towards target size BDS: - Growing NCI Deposit volume at high level Aareon: - Sales revenues further increased yoy despite Covid-19 related burden in Consulting business 								
	Outlook confirmed	 Outlook confirmed AGM dividend¹⁾ proposal of € 0.40 – remaining € 1.10 intended to be paid out after an extraordinary Annual General Meeting which could possibly take place in the fourth quarter 								

 The dividend payment of € 1.50 per share in 2021 for the financial year 2020 would need to be made in two steps. In compliance with the requirements published by the European Central Bank (ECB) on 15 December 2020, the distributable amount is € 0.40 per share. The Management Board will submit a proposal for the appropriation of profits to the ordinary Annual General Meeting in May 2021.
 Depending on the economic developments, the regulatory requirements, the capital position and the risk situation of the bank,

3 Depending on the economic developments, the regulatory requirements, the capital position and the risk situation of the bank, an extraordinary Annual General Meeting, which could possibly take place in the fourth quarter, could then decide on the intended remaining payout of € 1.10 per share.



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Group Results

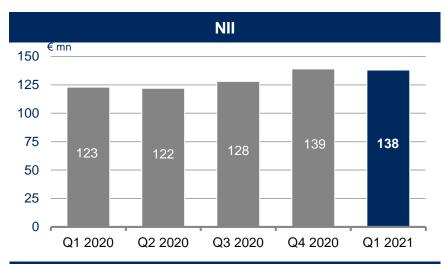
Operating profit in line with FY-guidance, strong double digit NII growth yoy

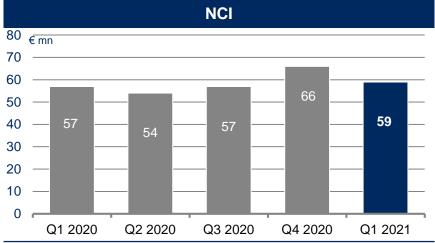
€mn	Q1 '20	Q2 '20	Q3 '20	Q4 '20	Q1 '21	Comments
Net interest income	123	122	128	139	138	Positive impacts from increased portfolio and TLTRO participation
Loss allowance	58	48	61	177	7	Low Q1-LLP after Covid-19 related comprehensive risk provisioning in 2020
Net commission income	57	54	57	66	59	Above last year driven by BDS and Aareon growth despite Covid-19 burdens
Derecognition result	7	9	3	9	0	Positive effects from early loan repayments, de-risking measures (Italian bonds)
FV- / hedge-result	11	-16	-2	-19	-4	Negative hedge-result and minor value adjustments (NPLs)
Admin expenses	129	109	114	117	150	In line with FY-guidance despite higher deposit guarantee fees and bank levy, Q1/20 contained Covid-19 related underspend
Others	0	-10	0	-1	-4	Covid-19 related lower income from own assets
Operating profit (EBT)	11	2	11	-99	32	In line with FY-guidance
Income taxes	4	-7	10	-13	11	
Minorities	1	0	1	3	1	
AT1	4	4	4	4	4	
Consolidated net income allocated to ord. shareholders	2	5	-4	-93	16	
Earnings per share (€)	0.04	0.07	-0.05	-1.56	0.27	



Net interest income (NII) / Net commission income (NCI)

Growth in all three segments reflected in increasing NII and NCI





Positive impacts from increased portfolio and TLTRO participation

- Significant NII increase of 12% vs Q1/20 due to higher portfolio and TLTRO effects
- Solid new business with margins significantly above plan
- REF portfolio further increased towards targeted € ~29 bn by YE 2021

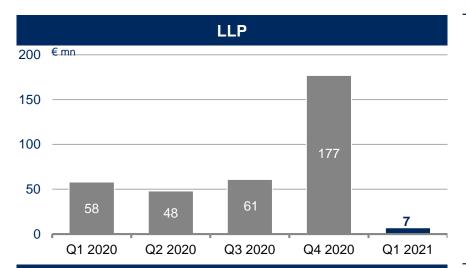
Above last year driven by BDS and Aareon growth despite Covid-19 burdens

- BDS with positive development YoY
- Aareon's contribution further increased despite Covid-19 related burdens
 - Q1/20 virtually unaffected by Covid-19
 - Q4 regularly boosted by seasonal effects



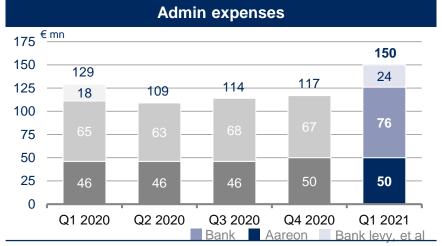
Loan loss provisions (LLP) / Admin expenses

Low LLP, Admin expenses in line with FY-guidance



Low Q1-LLP after Covid-19 related comprehensive risk provisioning in 2020

- Q1 LLP of € 7 mn (Q1/20: € 58 mn). Last years' figures largely impacted by Covid-19 effects
- Due to remaining Covid-19 related uncertainties
 FY-LLP guidance confirmed despite low Q1 figure
- € 2 mn value adjustments of NPLs in FVPL



In line with FY-guidance despite higher deposit guarantee fees and bank levy, Q1/20 contained Covid-19 related underspend Bank:

- Deposit guarantee fees and bank levy higher than plan and previous year (€ +6 mn) due to a deposit protection event (Greensill) and other effects
- Q1/21 incl. € 3 mn from share price increase by ~25% while Q1/20 benefitted from Covid-19 related underspend (€ -10 mn)
- Hence underlying costs € 2 mn better than Q1/20 and in line with FY-target despite unforeseen burdens

Aareon:

 Increased cost base from higher FTE, anticipating further growth. First investments in VCP



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Vaccination is speeding up normalisation

General observations

- Rate of vaccinations against Covid-19 is picking up largely across the globe, though some countries are further progressed than others
- Vaccination passports or proof of recovery from infection and negative tests are to enable normal freedom of movement in- and across borders and to facilitate a return to normality in everyday activities
- Economic forecasts are increased by governments across North America, Europe and Asia-Pacific
- Real estate value declines have slowed significantly or completely stopped, with first signs
 of value recovery in sight due to decreasing Covid-19 restrictions and openings of shopping
 centres and hotels as well as increasing tendencies to return to offices.
 Individual declines can however not be fully excluded, yet, and are also subject to any
 unforeseen new restrictions and developments
- Investor sentiment is improving across the board in respect of travel and tourism such as with Blackstone investing approx. USD 17 bln ytd 2021 buying hotels including Extended Stay America INC, private-jet-operator Signature Aviation Plc and U.K. travel company Bourne Leisure



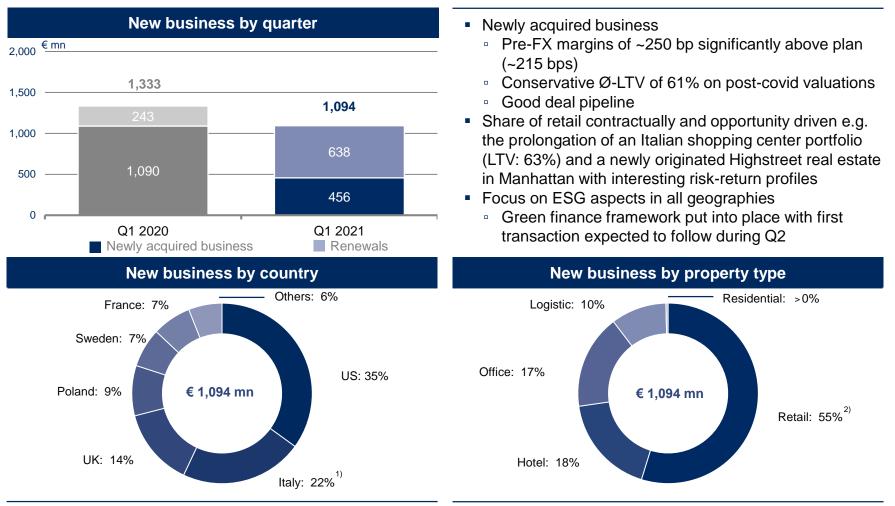
Business Environment

Investment markets

North America	 Close to 50% of the US-adult population have received the vaccine US consumer sentiment in April is at its highest level in 14 months 90% of cinemas are open selling >20% more tickets in Q1/21 vs. Q4/20 CDC has lifted travel warning within the US, number of flights are approaching pre-covid levels NYC is opening up all remaining venues latest on July 1st GDP grew at an annual rate of 6.4% during the first quarter of 2021
Continental Europe	 Lagging behind due to remaining lockdown measures to fight 3rd wave, but vaccination speed is picking up, openings of retail and restaurants are starting in several countries In Germany, Union Investment made a comeback into the hotel market acquiring a 21 storey hotel in Stuttgart with completion by December of this year
UK	 Vaccination ahead continental Europe Reopening of facilities such as retailers, pubs, etc. Restaurants with reservation rates at 80% of April 2019 although open only outside Footfall across all UK shopping destinations was estimated to be up approx. 88% week- on-week during the first week of opening, with footfall across high streets, retail parks and shopping centers up 330% from April 11 to 17 versus the same week in 2020 Recovery is however still at an early stage and is still subject to possible further volatility in individual cases
Asia / Pacific	 China is mostly back to pre-covid activity and in parts already above Travel bubbles established between countries i.e. Australia and New Zeeland



New business with attractive margins and good LTVs, promising deal pipeline



Aarea

1) Renewals only

2) Thereof 40% Italian renewals

Aareal "Green Finance Framework - Lending" put into place

ESG Integration – achievements & next steps

Important milestones reached in expanding a risk-conscious and ESG-orientated portfolio:

Aareal "Green Finance Framework – Lending" put into place

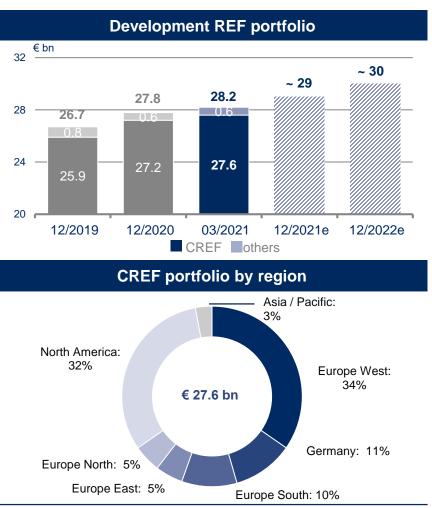
- Aareal's Green Finance Framework confirmed through Second Party Opinion (SPO):
 "Sustainalytics is of the opinion that the Aareal Bank Green Finance Framework is credible and impactful and aligns with the four core components of the Green Bond Principles 2018 and Green Loan Principles 2020."
- Explicit customer demand in Aareal Green Lending internationally identified and interest is high for the new product
- As such first green lending within the new framework expected to have taken place by end of 2nd quarter

Continue to enlarge climate transparency in the portfolio

- Portfolio transparency significantly improved in 2020
- Continue improving for the existing, as well as for new lending engagements
- Aareal involved in international initiatives to calculate financed emissions (PCAF)



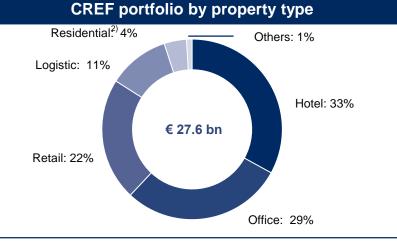
Portfolio further increased towards target size



1) Performing CREF-portfolio only (exposure)

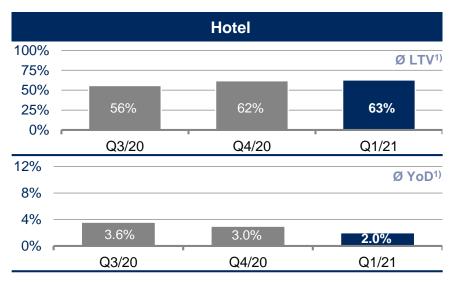
2) Incl. Student housing (UK & Australia only)

- Portfolio further increased towards target size of € ~29 bn by YE 2021
- Ø-portfolio LTV¹⁾ at 60%
- Ø-portfolio YoD¹) at 6.3%
- Covid-19 related demand for liquidity lines and postponements of amortisation remains moderate in Q1/21: € 53 mn (Q2/20: € 160 mn, Q3/20: € 27 mn, Q4/20: € 79 mn)



Aareal

Update on hotel- and retail portfolio

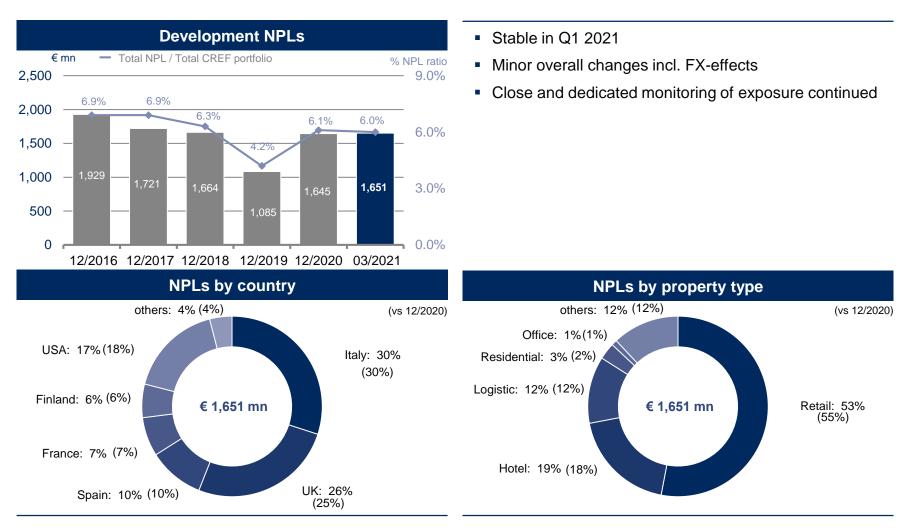


- Retail 100% Ø LTV¹ 75% 50% 59% 61% 61% 25% 0% Q3/20 Q4/20 Q1/21 12% Ø YoD¹⁾ 8% 8.9% 8.8% 4% 8.4% 0% Q3/20 Q4/20 Q1/21
- Hotel values are stabilising, however still affected by longer than expected lockdown measures and travel bans
- Stable LTV ratio with updated valuations and attractive new business opportunities
- YoD expected to pick up, decrease per Q1 due to extended mandated closures in numerous countries
- No additional NPLs

- Recovery gaining momentum with the opening of shopping centers e.g. in UK and the US
- Stable LTV ratio with updated valuations and selective attractive new business opportunities
- YoD already showing gradual re-opening- and amortisation effects, stabilising and increasing slightly to 8.9% overall
- The industry is at an early stage in the recovery with fluctuation in actual performance in individual cases still possible
- No additional NPLs



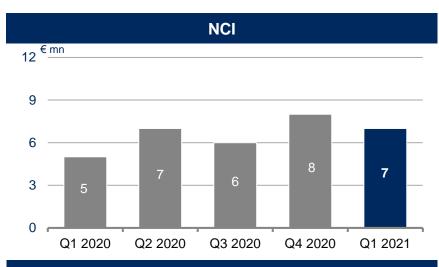
Non performing loans (NPL) Stable NPL portfolio



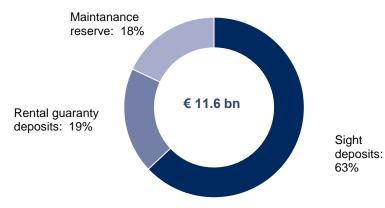
Aareal

Segment: Banking & Digital Solutions

Growing NCI, deposits at high level



Deposits by type



Growing NCI

- NCI increased by ~35% vs. Q1/20 fully in line with FY-guidance
- Further progress in digital solutions
 - Integration of PayPal and credit card payments in Aareal Exchange & Payment Platform
 - Roll-out of Aareal Meter on track
- Further development of product range also via new partnerships

Deposits at high level

- Deposits from rental guarantees and maintenance reserves further increased
- Stickiness during crises proven: Even Corona did not have negative impact on deposits



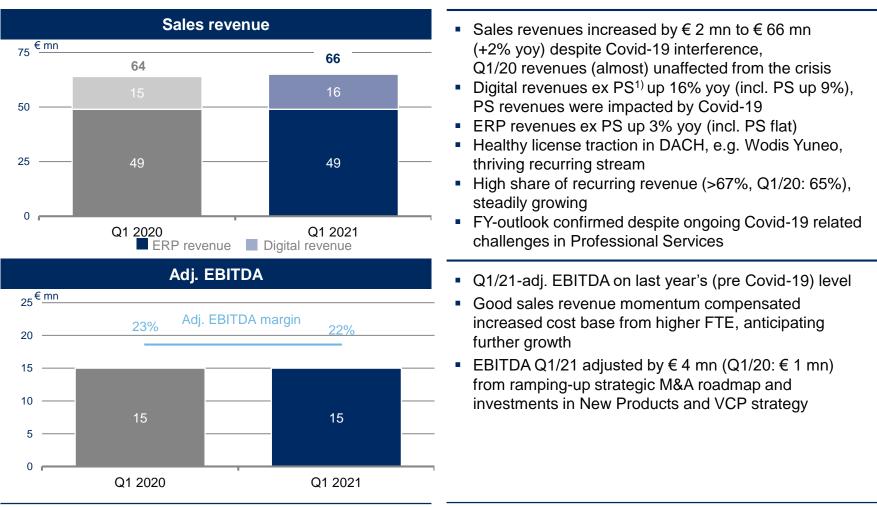
Segment: Aareon M&A activities and Products / Markets

Progr	ess on M&A activities and the development of products, markets
M&A activities	 Signing of Twinq acquisition, Netherlands, in Q2/21 - market-leading software specialist for private owned housing market – complementing the offering of Aareon NL and manifesting its leading position in the market Extensive market screening, numerous opportunities have been identified. They are systematically pursued: The promising M&A pipeline will lead to upside potential on top of communicated mid-term adj. EBITDA-target Credit facility of € 250 mn provided by Aareal to finance M&A Arthur Online Ltd., UK: Transaction successfully closed in January. Post merger integration project has started. Enables Aareon to develop the market for small and medium-sized property managers in the UK
Products/Markets	 High demand for next generation ERP product Wodis Yuneo in Germany with more than 320 customer (30% of Wodis customers) already contracted. Wodis Yuneo has high flexibility due to web-based technology and features with intelligent tools and analytics components as well as optimised user interface Neela AI based Virtual Assistant: First Pilot customers. Marketing Launch in France in January. CalCon – new Logos for new product generation AiBATROS



Segment: Aareon

Increased sales revenue yoy despite Covid-19 effects, Adj. EBITDA stable



Aarea

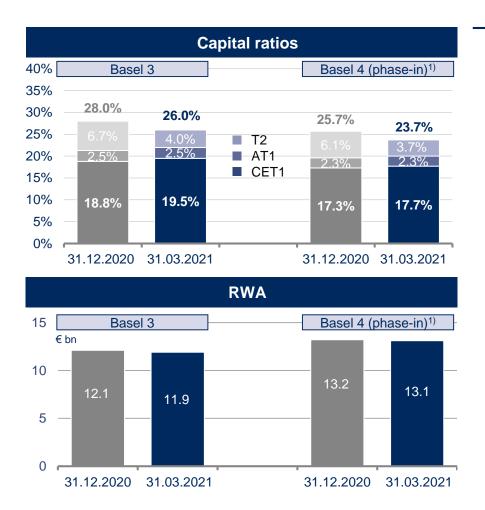
Note: Numbers not adding up refer to rounding 1) PS (Professional Services) = Consulting business

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Capital CET1 ratios in Q1/21 up despite portfolio growth



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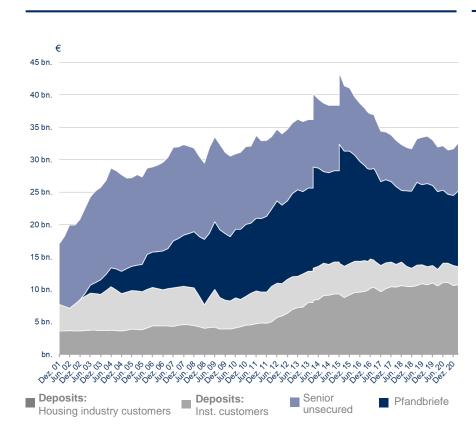
- RWA decrease
 - Quality improvements and relief in operational risk overcompensating effects from portfolio growth
- CET1 increase
 - Mainly due to relief from reduced pension liabilities
 - Intended dividend payout of a total of € 1.50 per share in 2021 for 2020 and pro rata 2021 dividend in line with dividend policy already deducted¹)
- Redemption of € 300 mn Tier 2 Notes in Q1 reflected in total capital ratios, further optimisation potential
- T1-Leverage ratio at 5.7% despite TLTRO participation
- Remaining regulatory uncertainties (models, ICAAP, ILAAP, B4 etc.)

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Funding & Liquidity

Diversified funding sources and distribution channels



- Sustainable and strong housing industry deposit base part of well diversified funding mix
- Successful funding activities in 2021
 - January:

€ 500 mn Pfandbrief Benchmark with a 7 year tenure very successfully placed

• February:

\$ 750 mn Pfandbrief Benchmark with a 4 years maturity and a well oversubscribed orderbook placed mainly outside Germany (GER < 30%)

- April: Inaugural SONIA linked £ 500 mn Pfandbrief predominantly distributed to new UK investors
- First Green bond issuance planned in H2 2021
- Participation in ECB's TLTRO (€ +1 bn) increased to a total of € 5.3 bn
- Overall refinancing activities exceed more than € 2 bn equivalent and is slightly above funding plan
- Liquidity ratios significantly over fulfilled:
 - NSFR > 100%
 - LCR >> 100%

Aareal

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Outlook 2021 Confirmed

	METRIC	2020	OUTLOOK 2021 ¹⁾
Group	 Net interest income Net commission income LLP Admin expenses 	€ 512 mn € 234 mn € 344 mn € 469 mn	€ 550 - 580 mn € 250 - 270 mn € 125 - 200 mn € 520 - 540 mn
	 Operating profit Earnings per share (EPS) 	€ -75 mn € -1.50	€ 100 - 175 mn € 0.70 - 1.50

	Aareal Next Level		METRIC	2020	OUTLOOK 2021 ¹⁾				
ints	"Activate"	Structured Property Financing	REF PortfolioNew business	€ 27.8 bn € 7.2 bn	€ ~29 bn ²⁾ € 7 bn - € 8 bn				
Segments	"Elevate"	Banking & Digital Solutions	Deposit volumeNCI	€ 11.0 bn € 26 mn	€ ~11 bn € ~28 mn				
	"Accelerate"	Aareon	RevenuesAdj. EBITDA	€ 258 mn € 62 mn	€ 276 mn - € 280 mn € 63 mn - € 65 mn				

 Based on "Swoosh" scenario. In the current environment, this forecast is subject to significant uncertainty, especially with regard to the assumed duration and intensity of the crisis, the pace of recovery and the associated effects on our clients, as well as prevailing unclear regulatory and accounting provisions, and the possibility that individual loan defaults cannot be reliably predicted.



23 2) Subject to FX development

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Key takeaways

Strong start into the year: immediate return to profitability

- Earnings in the first quarter of 2021 tripled year-on-year
- Net interest and commission income increased as expected
- Low loan loss provision after comprehensive risk provisioning in 2020
- Increased FY-effect of bank levy considered in Q1

Robust operating performance: growth in all three segments

- SPF: Loan portfolio increased further at attractive margins and good LTVs on track to reach € 29 bn
- BDS: Product portfolio expanded, fee income increased
- Aareon: Revenue increased despite ongoing Covid-19 challenges in Consulting business

Outlook confirmed despite ongoing uncertainties

- Gradual economic recovery expected in the course of 2021 and 2022
- Aareal Next Level: Strategic growth initiatives in all segments well on track
- Operating profit outlook for 2021 confirmed between € 100 mn and € 175 mn



Group results Q1 2021





Aareal Bank Group Results Q1 2021

	01.01 31.03.2021	01.01 31.03.2020	Change
	€ mn	€ mn	
Profit and loss account			
Net interest income	138	123	12%
Loss allowance	7	58	-88%
Net commission income	59	57	4%
Net derecognition gain or loss	0	7	
Net gain or loss from financial instruments (fvpl)	-1	10	-110%
Net gain or loss on hedge accounting	-3	1	-400%
Net gain or loss from investments accounted for using the equity method	0	0	
Administrative expenses	150	129	16%
Net other operating income / expenses	-4	0	
Operating Profit	32	11	191%
Income taxes	11	4	175%
Consolidated net income	21	7	200%
Consolidated net income attributable to non-controlling interests	1	1	
Consolidated net income attributable to shareholders of Aareal Bank AG	20	6	233%
Earnings per share (EpS)			
Consolidated net income attributable to shareholders of Aareal Bank AG ¹⁾	20	6	233%
of which: allocated to ordinary shareholders	16	2	700%
of which: allocated to AT1 investors	4	4	0%
Earnings per ordinary share (in €) ²⁾	0.27	0.04	575%
Earnings per ordinary AT1 unit (in €) ³⁾	0.04	0.04	0%

1) The allocation of earnings is based on the assumption that net interest payable on the AT1 bond is recognised on an accrual basis.

 Earnings per ordinary share are determined by dividing the earnings allocated to ordinary shareholders of Aareal Bank AG by the weighted average of ordinary shares outstanding during the financial year (59,857,221 shares). Basic earnings per ordinary share correspond to diluted earnings per ordinary share.

3) Earnings per AT1 unit (based on 100,000,000 AT1 units with a notional amount of 3 € each) are determined by dividing the earnings allocated to AT1 investors by the weighted average of AT1 units outstanding during the financial year. Earnings per AT1 unit (basic) correspond to (diluted) earnings per AT1 unit.



Aareal Bank Group

Results Q1 2021 by segments

	Prop	tured berty hoing	Bank Dig Solut	ital	Aar	eon	Consoli Recond	idation/ iliation	Aareal Gro	
	01.01 31.03. 2021	01.01- 31.03. 2020								
€mn										
Net interest income	127	113	11	10	0	0	0	0	138	123
Loss allowance	7	58			0	0			7	58
Net commission income	2	2	7	5	53	53	-3	-3	59	57
Net derecognition gain or loss	0	7							0	7
Net gain or loss from financial instruments (fvpl)	-1	10				0			-1	10
Net gain or loss on hedge accounting	-3	1							-3	1
Net gain or loss from investments accounted for using the equity method					0	0			0	0
Administrative expenses	84	68	19	18	50	46	-3	-3	150	129
Net other operating income / expenses	-5	0	0	0	1	0	0	0	-4	0
Operating profit	29	7	-1	-3	4	7	0	0	32	11
Income taxes	10	3	0	-1	1	2			11	4
Consolidated net income	19	4	-1	-2	3	5	0	0	21	7
Allocation of results										
Cons. net income attributable to non-controlling interests	0	0	0	0	1	1			1	1
Cons. net income attributable to shareholders of Aareal Bank AG	19	4	-1	-2	2	4	0	0	20	6



Aareal Bank Group

Results – quarter by quarter

	Structured Property Financing						Banking & Digital Solutions				Aareon							Aareal Bank Group							
	Q1	Q4	Q3	Q2	Q1	Q1	Q4	Q3	Q2	Q1	Q1	Q4	Q3	Q2	Q1	Q1	Q4	Q3	Q2	Q1	Q1	Q4	Q3	Q2	Q1
	2021		20	20		2021		202	20		2021		202	20		2021		202	0		2021		20	020	
€mn																									
Net interest income	127	129	119	113	113	11	10	9	10	10	0	0	0	-1	0	0	0	0	0	0	138	139	128	122	123
Loss allow ance	7	177	61	48	58		0					0	0	0	0						7	177	61	48	58
Net commission income	2	4	1	1	2	7	8	6	7	5	53	58	53	49	53	-3	-4	-3	-3	-3	59	66	57	54	57
Net derecognition gain or loss	0	9	3	9	7																0	9	3	9	7
Net gain / loss from fin. instruments (fvpl)	-1	-21	-4	-17	10				0			0	0	0	0						-1	-21	-4	-17	10
Net gain or loss on hedge accounting	-3	2	2	1	1																-3	2	2	1	1
Net gain / loss from investments acc. for using the equity method		2									0	-1	0	0	0						0	1	0	0	0
Administrative expenses	84	54	56	49	68	19	18	15	17	18	50	50	46	46	46	-3	-5	-3	-3	-3	150	117	114	109	129
Net other operating income / expenses	-5	-3	0	-11	0	0	0	0	0	0	1	3	0	1	0	0	-1	0	0	0	-4	-1	0	-10	0
Operating profit	29	-109	4	-1	7	-1	0	0	0	-3	4	10	7	3	7	0	0	0	0	0	32	-99	11	2	11
Income taxes	10	-18	9	-8	3	0	1	-1	0	-1	1	4	2	1	2						11	-13	10	-7	4
Consolidated net income	19	-91	-5	7	4	-1	-1	1	0	-2	3	6	5	2	5	0	0	0	0	0	21	-86	1	9	7
Cons. net income attributable to non- controlling interests	0	0	0	0	0	0	0	0	0	0	1	3	1	0	1						1	3	1	0	1
Cons. net income attributable to ARL shareholders	19	-91	-5	7	4	-1	-1	1	0	-2	2	3	4	2	4	0	0	0	0	0	20	-89	0	9	6



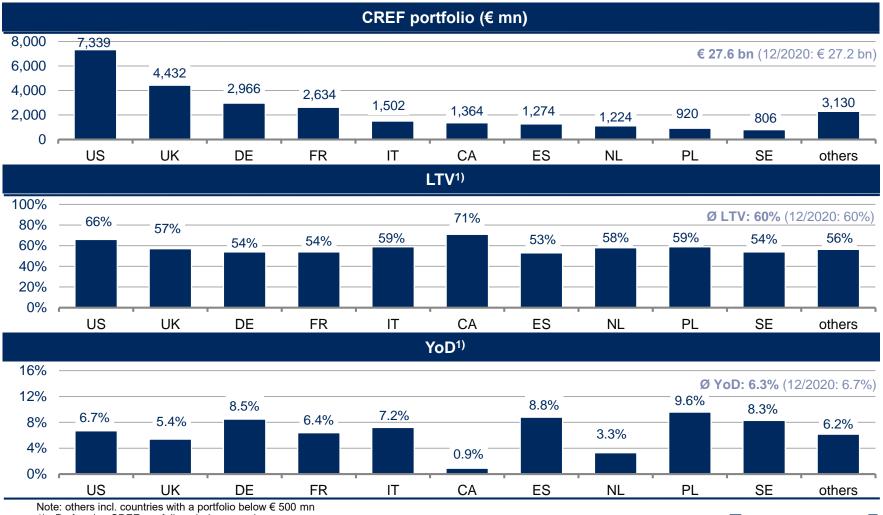
Asset quality





CREF portfolio by country

€ 27.6 bn highly diversified

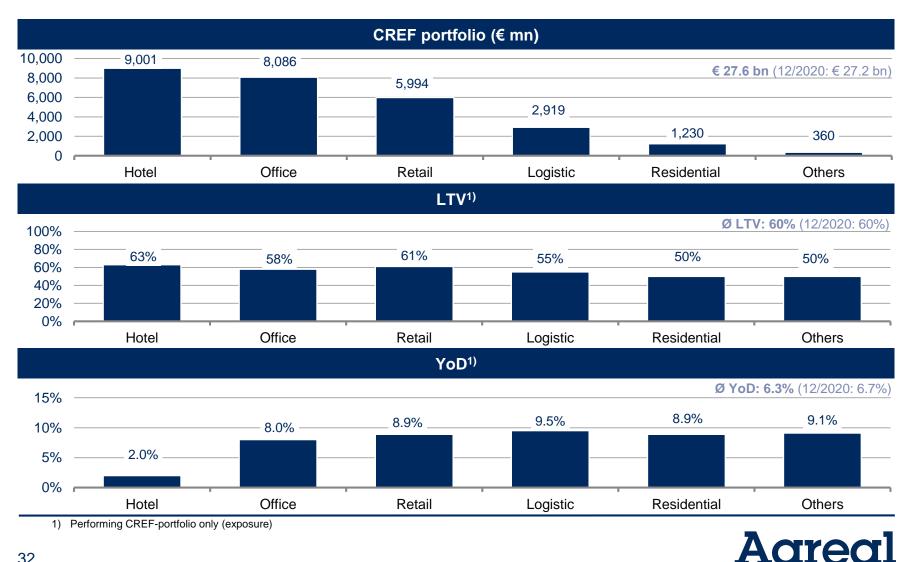


1) Performing CREF-portfolio only (exposure)

Aarea

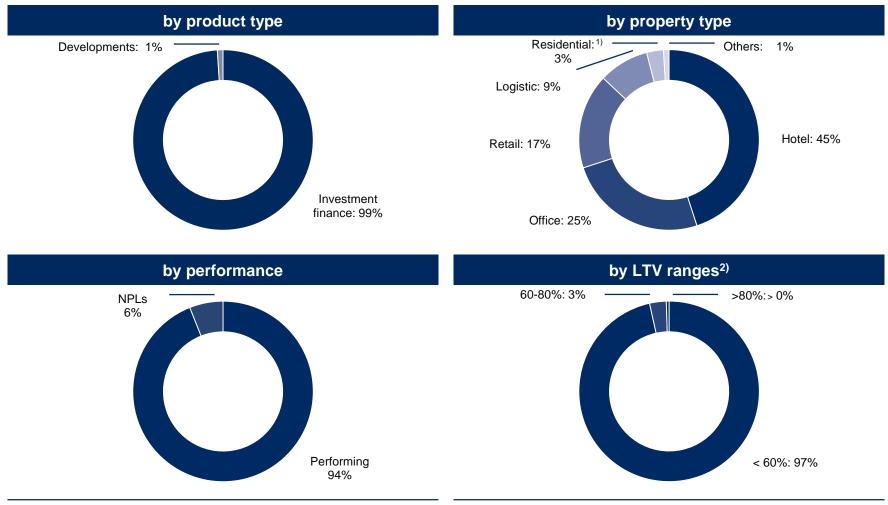
CREF portfolio by property types

€ 27.6 bn highly diversified



Western Europe (ex Germany) CREF portfolio

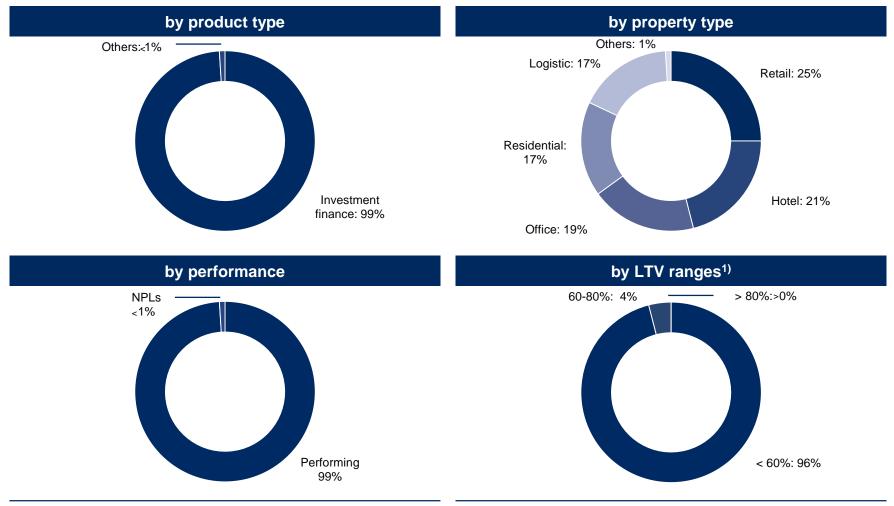
Total volume outstanding as at 31.03.2021: € 9.6 bn



1) Incl. Student housing (UK & Australia only)

German CREF portfolio

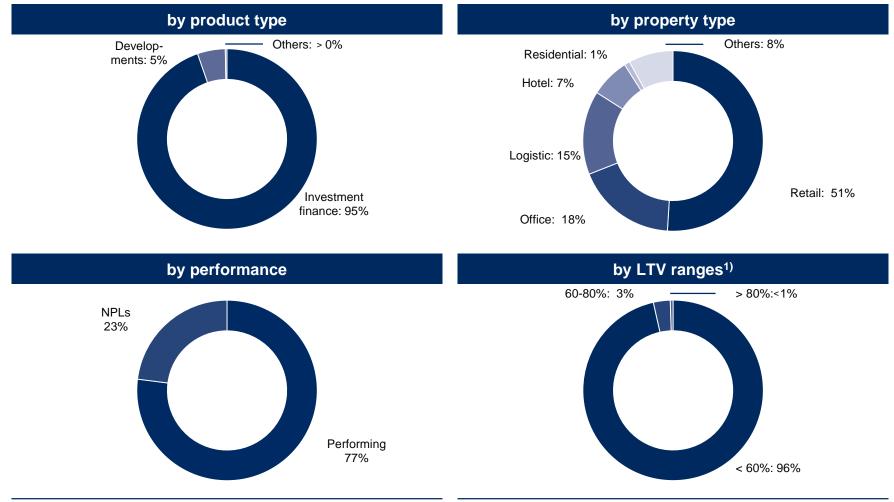
Total volume outstanding as at 31.03.2021: € 3.0 bn



Aareal

Southern Europe CREF portfolio

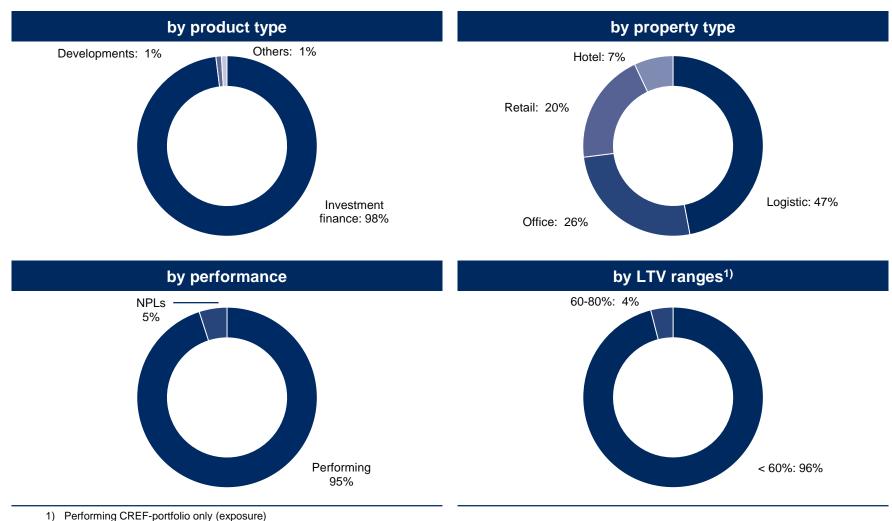
Total volume outstanding as at 31.03.2021: € 2.8 bn





Eastern Europe CREF portfolio

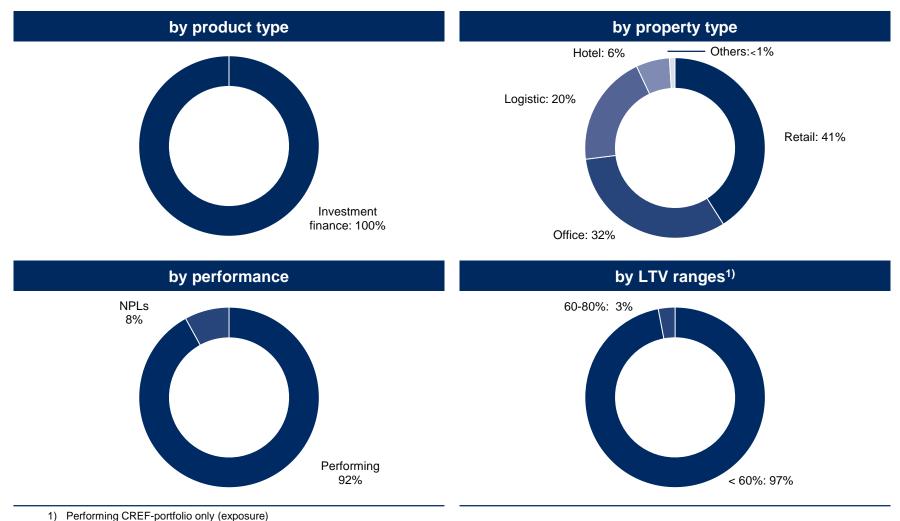
Total volume outstanding as at 31.03.2021: € 1.4 bn





Northern Europe CREF portfolio

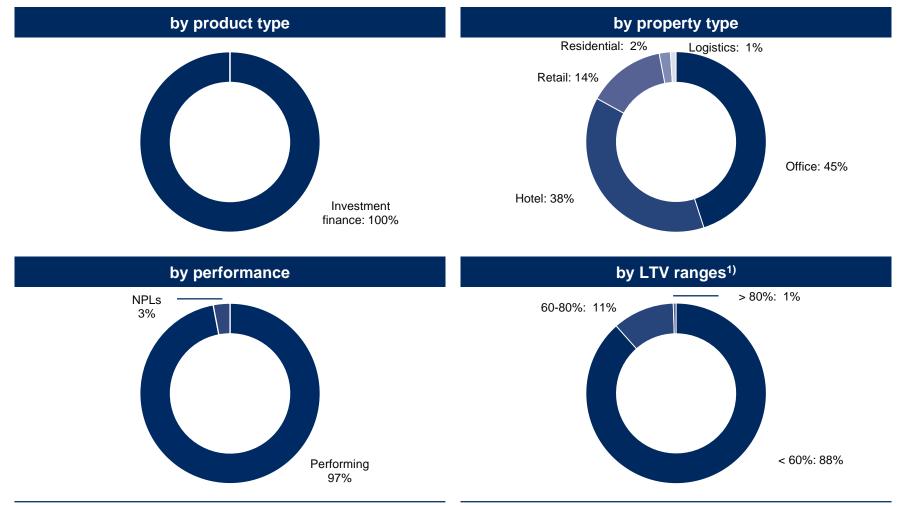
Total volume outstanding as at 31.03.2021: € 1.3 bn





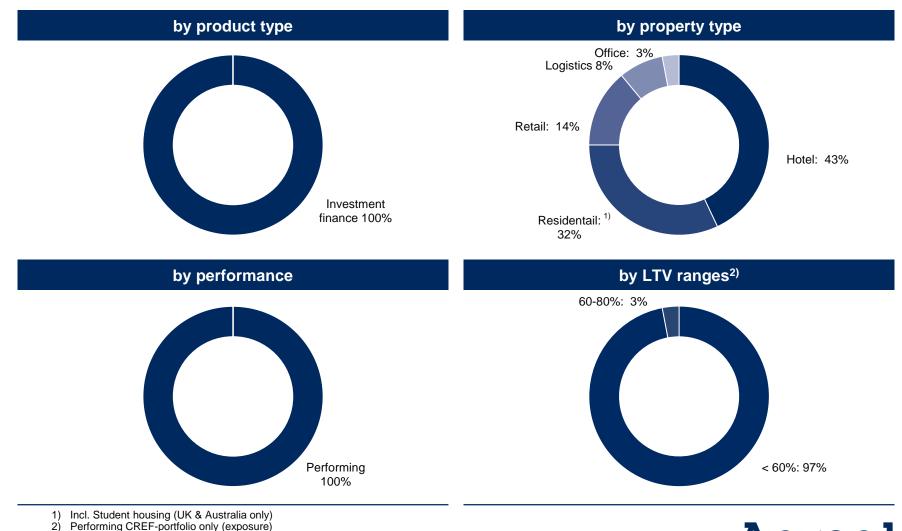
North America CREF portfolio

Total volume outstanding as at 31.03.2021: € 8.7 bn



Asia / Pacific CREF portfolio

Total volume outstanding as at 31.03.2021: € 0.8 bn



Aareal's Green Finance Framework finalised and endorsed through an SPO by Sustainalytics – publication to follow shortly

All of the building(s) securing a loan must fulfil at least one of the following criteria in order for the loan to be classified as green

1. Classification as EU taxonomy compliant	Buildings meet the EU Taxonomy criteria according to the EU Commission Delegated Regulation, Chapter 7.7 "Acquisition and ownership of existing buildings"		
2. Green building certification (type/level)	 Existence of a reputable (referring to the World Green Building Council) green building certificate with an above-average rating, according to the below listed rating categories of the following providers: BREEAM: "Outstanding", "Excellent" and "Very Good" LEED: "Platinum" and "Gold" DGNB: "Platinum" and "Gold" HQE: "Exceptional" and "Excellent" Green Star: "6 Stars" and "5 Stars" NABERS: "6 Stars", "5 Stars" and "4 Stars" 		
3.Energy efficiency of the property	valid at the time of the financin	al requirements for a nearly zero-energy building (nZEB) g commitment and / or naximum energy reference values Residential Office, Hotel, Retail Warehouse / Logistics	

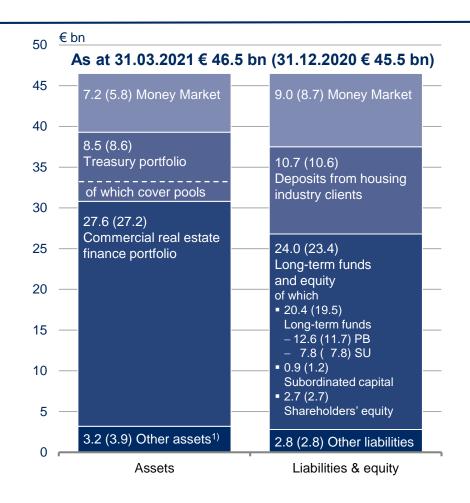
B/S & Treasury Portfolio





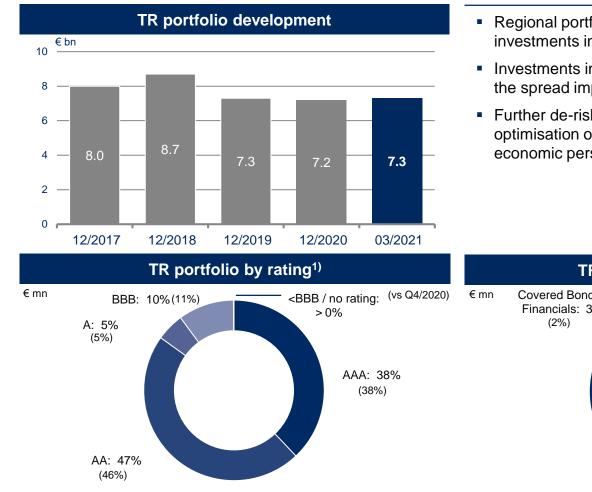
B/S structure according to IFRS

Well balanced

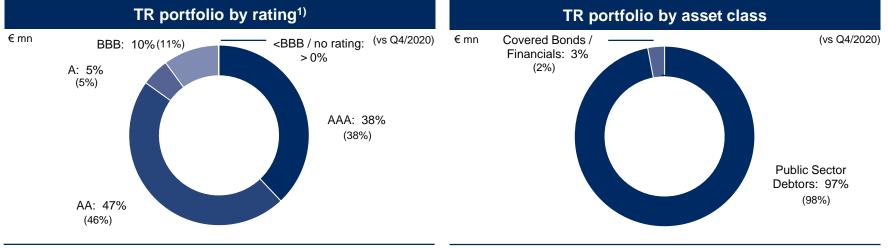


1) Other assets includes € 0.3 bn private client portfolio and WIB's € 0.3 bn public sector loans

Treasury portfolio € 7.3 bn of high quality and highly liquid assets



- Regional portfolio split further diversified with additional investments in France and the Netherlands
- Investments in Covered Bonds significantly supported the spread improvement
- Further de-risking of Italian bonds supporting optimisation of the TR-portfolio regarding the economic perspective



Aarea

1) Composite Rating

As at 31.03.2021 - all figures are nominal amounts

Segment: Aareon





Segment: Aareon P&L and other KPIs

P&L Aareon segment - Industry format ¹⁾ € mn	Q1'20	3M'20	Q2'20	Q3'20	Q4'20	3M'21	∆ Q1 '21/'20	∆ 3M '21/'20
Sales revenue Thereof ERP Thereof Digital	64 <i>4</i> 9 15	64 49 15	61 47 15	63 49 14	70 53 17	66 49 16	2% 0% 9%	2% 0% 9%
Costs ²⁾ Thereof material 	-50 -11	-50 -11	-51 -12	-50 -10	-53 -12	-55 -12	9% <i>8%</i>	9% 7%
EBITDA	14	14	10	13	17	10	-24%	-24%
Adjustments ²⁾	-1	-1	-2	-2	-4	-4	>100%	>100%
Adj. EBITDA	15	15	12	14	21	15	0%	0%
EBITDA	14	14	10	13	17	10	-24%	-24%
D&A / Financial result	-7	-7	-7	-6	-6	-7	1%	1%
EBT / Operating profit	7	7	3	6	10	4	-47%	-47%

R&D, RPU and operating cashflow	
Revenue per unit (RPU) – LTM (€)	24
R&D spend as % of software revenue – YTD Capitalisation ratio (%)	21% 18%
YTD Operating Cash Flow (€ mn)	18

1) Calculation refers to unrounded numbers

2) Incl. New product, VCP, Ventures, M&A and one-offs

Aareal Next Level – 360°-review





Aareal enters into first stage evolution of 'Aareal Next Level'



Operating profit target of \in ~300 mn to be achieved already in 2023¹)

January 2020	 We introduced our strategy 'Aareal Next Level' with three strategic pillars ACTIVATE!, ELEVATE! and ACCELERATE! 			
Q4 2020	 Management initiated a 360° review of 'Aareal Next Level' in the context of Covid-19 and its mid term structural implications supported by McKinsey Key focus of 360° review: i) create sustainable shareholder value in a new normal after Covid-19 with the aim of earning our CoE mid-term¹⁾ and ii) resume our track record as reliable dividend payer²⁾ 			
Early 2021	 360° review confirms 'Aareal Next Level' remaining a successful and attractive strategy even in a post Covid-19 environment. Thus, we will enter into first stage evolution of 'Aareal Next Level' We identified 1 2 3 4 5 additional levers within the 'Aareal Next Level' strategic framework to significantly improve our successful performance in the future We envisage to achieve an operating profit target of € ~300 mn already in 2023³ which translates into a return on equity after taxes of ~8%¹ on Group as well as on Bank level Free capital retained for either M&A and/or capital management 			

1) 15% CET 1 reference ratio (Basel IV, phase-in, revised IRBA) exceeding the market average as a reference; excluding any potential acquisitions; subject to the Covid 19 crisis being fully overcome by then

47 2) Subject to ECB approval

3) Excluding any potential acquisitions, and subject to the Covid-19 crisis being fully overcome by then Note: All 2020 figures preliminary and unaudited



'Aareal Next Level' strategy confirmed as successful and attractive Operating profit target of $\in \sim 300$ mn to be achieved already in 2023¹)



Strategy and business model confirmed, being successful in a normalised environment post Covid-19



First evolution of 'Aareal Next Level' enables utilising market opportunities in Covid-19 environment and increase efficiency in organisation, of processes and infrastructure

Operating profit target of € ~300 mn to be achieved already in 2023¹⁾ translating into a RoE after taxes of ~8%²⁾ on Group and Bank level

Transformation, innovation and investment budgets

- Aareal Bank: i) transformation budget of € 10 mn fully financed by related positive one-offs and ii) innovation budget for growth initiatives of on avg. € ~2 mn p.a. (2021 - 2023) to boost NCI in Banking & Digital Solutions³⁾
- Additional investment budget⁴⁾ for Aareon with growth costs in context of VCP implementation (2021: € ~8 mn) leading to a temporary dilution of EBT

- 3) Formerly known as Consulting / Services Bank: has been renamed effective from Jan. 2021
- 48 4) Excluding costs for Aareon M&A and M&A financing Note: All 2020 figures preliminary and unaudited



¹⁾ Excluding any potential acquisitions, and subject to the Covid-19 crisis being fully overcome by then

 ^{15%} CET 1 reference ratio (Basel IV, phase-in, revised IRBA) exceeding the market average as a reference; excluding any potential acquisitions; subject to the Covid 19 crisis being fully overcome by then

ACTIVATE! Structured Property Financing



Take advantage of market opportunities, grow book and optimize funding.

We continue to leverage on expanded origination, structuring and exit opportunities – "Play the Matrix" i .e. countries, property types and structures

Lever	First stage evolution of 'Aareal Next Level'	Targets REF portfolio: YE 21: € ~29 bn	
1	Continue to pursue risk-conscious and ESG conform, organic expansion of financing business based on attractive margins to increase our on-balance credit portfolio		
	 As done in Q4, utilizing market opportunities in the Covid-19 environment with attractive risk / return profiles building on our USPs 	YE 22: € ~30 bn	
	 Increase our NII, leverage our platform and enhance profitability through RoE accretive business, syndication capability is continuously used to improve structure of new business and profitability / return 		
	 We will continue to further develop our asset light strategy 		
2	 Optimisation of funding mix and capital structure to enhance profitability and return Review and fine-tune our liquidity and ALM strategy, but maintain prudent liquidity ratios Enhance our funding mix regarding new products e.g. establishing a CP programme 	Q1 21: Termination of T2 € 300 mn	
	and optimize funding costs, by speeding up our cover pool process	YE 22: Executed ALM /	
	 Optimize our regulatory capital structure 	liquidity strategy	



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CREF portfolio has been collected – pursuit of further data ongoing

Improvement of ESG-Transparency

Together with our clients we are striving to achieve maximum transparency relating to the environmental performance of our commercial real estate finance portfolio

ACTIVATE! We continue to strive towards greater ESG-transparer

Preliminary data on climate performance for about 85% of our existing

- Through an ongoing dialogue with our clients and research in external databases we have been able to gather preliminary data on about 85% of our CREF portfolio
- For approximately 65% of our CREF portfolio we know of robust building certificates (i.e. DGNB, BREEAM, HQE, LEED, NABERS) or energyperformance certificates or both
- We continue our effort in improving the extent, level of detail and quality of our ESG-data together with our clients
- At the same time we are implementing further enhancements to our IT-Systems in order to accommodate documentation of relevant climate-performance data

climate performance in 2022







Transparency

ELEVATE! Banking & Digital Solutions¹⁾



Leverage on our deeply embedded customer integration and increase Net

We continue to leverage and grow our housing and adjacent industries business through elevation and expansion of our product suite with focus on NCI based income and take opportunities in cooperation with customers and other partners

Increase our opportunities for a further expansion with a particular focus on our net commission income in our Digital Solutions business	Ø 23: Deposit volume of	
 Sharpening our strategic profile and enhance our development capabilities 	€ >11 bn	
 Continue to leverage and grow our housing and adjacent industries business through cross selling with an increasing contribution of our innovation portfolio 	Grow NCI with a CAGR of 13%	
grow NCI with a CAGR of 13% until 2023	until 2023	
 On top: Innovation budget for growth initiatives of on average € ~2 mn p.a. between 2021 and 2023 together with pursuing selected M&A opportunities with the ambition to double NCI until 2025 	Ambition to double NCI until 2025	

which is deeply imbedded in our clients' processes

 Sticky deposit base at attractive terms and costs from group perspective, further upside in a rising rate environment and the opportunity of additional cross selling

1) Formerly known as Consulting / Services Bank: has been renamed effective from Jan. 2021



We continue to strengthen Aareon's position as the leading and independent software company for the property industry with a strong value proposition

Lever	er First stage evolution of 'Aareal Next Level'				
4	VCP, developed with Advent, Aareon and Aareal, to increase mid-term adj. EBITDA target from € >110 mn to € 135 mn and M&A on top	YE 23: VCP with add. positive EBT			
	 Accelerate investment in developing new digital products and offerings to add to Aareon's growing portfolio of Digital Solutions 	impact (organic) YE 25: Increase			
	 Go to market excellence and accelerate "new logo" wins 	adj. EBITDA from			
	 Leveraging Aareon's core ERP installed base to upsell / cross sell new modules and digital solutions from Aareon's Smart World 	€ >110 mn to € ~135 mn; achieve			
	 Additional investment budget¹⁾ for Aareon with growth costs in context of VCP implementation (2021: € ~8 mn) leading to a temporary dilution of EBT 	Rule of 40 ²⁾			
	Implementing Aareon's strategic M&A roadmap	EBITDA from			
M&A	 Execution of strategic M&A roadmap and EBITDA contribution from M&A activities on top 	M&A on top			
	 Initially up to € 250 mn debt funding of M&A roadmap negotiated 				
	 Recent acquisition of SaaS company Arthur being the first evidence of the successful partnership with Advent 				

2) Rule of 40: Sum of Aareon's annual revenue growth and adj. EBITDA margin will at least reach 40%

ACCELERATE! Aareon





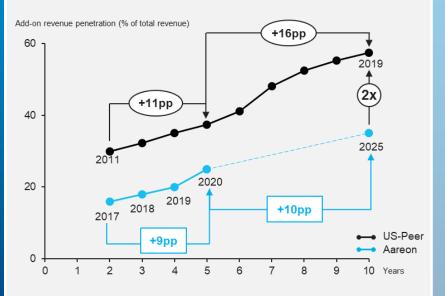
Aareon unmatched growth opportunity

Substantial upside unlocked through a combination of RPU growth and unit expansion

- Highly integrated digital ecosystem Aareon Smart World
- End-to-end product suite and roadmaps, from ERP to Digital Solutions
- Strong pan-European M&A roll-up platform



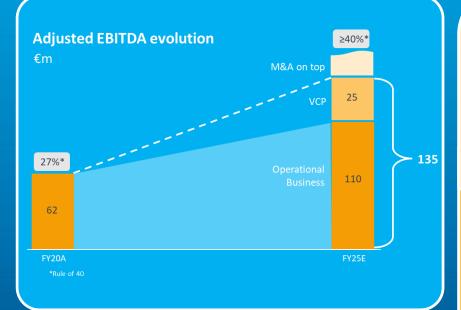
Increase RPU – Following the US Market experience





Aareon elevated to a "Rule of 40 company"





Operational business (as presented at Investor Day)

- ERP 2025: Ambitious continuation of implementation of new ERP product generations
- Offer Digital Solutions, continued investment in developing innovative and competitive digital products
- Employee Engagement Program: Empower people for success

Well structured M&A process

- Highly attractive M&A platform, with opportunity to further scale internationally
- New M&A and PMI teams implemented
- Sharpened & expanded M&A pipeline is systematically pursued – considering mature business & high growth ventures
- Financing structure for M&A has been negotiated (€250m)

Value Creation Program

- Go-To-Market: Improve GTM excellence with focus on targeting new logos and driving up-/cross-sell. Opportunity to extend value based packages to customers while driving digitalisation of industry
- SaaS Acceleration: Drive SaaS to realise higher share of recurring revenues
- Software Implementation Efficiency: Accelerate growth from recurring software through highly efficient software implementations
- Operations Excellence: Leverage potential organisational value creation levers that could support growth
- 36One: Provide a data lake for reporting excellence. Improve back office performance and automation



Aareon further increased strong financial outlo

Despite Covid-19 pandemic KPIs remained rather solid in 2020

	2020A	Former Mid- Term	2025E
Revenue growth	2%	7-9%	10%*
% Recurring revenues of total revenue	67%	-	70%
Revenue per unit (RPU) in €	24	35-40	40
Adj. EBITDA in €m (without M&A)	62	110	135
Rule of 40	27%	-	≥40%
% R&D spend** (of software revenue)	22%	20%	20%
**short-term up to 25%			*CAGR 20/25







Organisation: Implementation of group wide efficiency measures



First stage evolution of 'Aareal Next Level' **Targets** Lever Objective of further efficiency measures in organisation, processes & infrastructure YE 23: 5 SPF CIR IT Next Level: Further reduction of specific internal developments and implementation of of <40%¹⁾ standardized applications in our S4 Hana environment will i) further reduce complexity of Aareal's IT platforms and ii) enable cloud-based business and IT operating models. **Transformation** Thus, leading to lower running and change costs budget financed Efficiency measures optimising marginal costs of portfolio expansion, i.e. automatisation by related one of the credit and adjacent processes as well as reporting procedures off effects Campus: i) recalibrate workfloor concepts to address new way of working, ii) optimise self-owned real estate incl. residential development realising a related capital gain of € ~10 mn and iii) create an attractive source of income for our CTA (pensions) Implementation of young talent programme already started in 2020; first positive effects already achieved Cost reduction through streamlining of management structure: number of members of first management level (Managing Director) to be reduced by 15 percent; Supervisory Board to consider size and composition of Executive Board Cost / Income Ratio LTM²⁾ SPF¹ 20 ARL SPF¹) 23 ARL ex. Aareon¹⁾ Continued cost discipline, 33 Aareon¹⁾ **20 ARL** additional efficiency measures Target SPF¹⁾ and growth at low marginal costs underlines our compared to peers best in class Cost/Income Ratio 1) Excluding bank levy; 2020 ARL ex Aareon incl. bank levy 54% / 2020 ARL SPF incl. bank levy 48%

2) Euro StoxxBanks plus Deutsche Pfandbriefbank as of 15.02.2021, total non-interest expense LTM divided by revenue before Ioan losses LTM (excluding unusual Items like goodwill impairments, restructuring costs etc.); Source: S&P Capital IQ



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'Aareal Next Level': Our KPIs and targets



Operating profit target of \in ~300 mn to be achieved already in 2023¹)

		On track to achieve 'Aareal Next Level'	Our KPIs and targets			
	2020	objectives (February 2020)	2023	2025		
Aareal Bank Group						
 Revenues²⁾ 	€ 746 mn	✓	Mid-single digit growth CAGR			
 Operating profit 	€ -75 mn	€ ~300 mn ¹⁾ Incl. positive impact of VCP				
 RoE post tax Group 	-3.5%					
 Dividend policy 	Announced	Unchanged, 50% base dividend plus 20-30% supplementary div				
Aareal Bank						
 CIR SPF⁵⁾ 	44%		<40%			
<u>Aareon</u>						
 Revenue 	€ 258 mn	\checkmark	10% (CAGR		
 Adj. EBITDA 	€ 62 mn	✓		€ ~135 mn Achieve rule of 40		
-			EBITDA from	n M&A on top		

- 1) Excluding any potential acquisitions, and subject to the Covid-19 crisis being fully overcome by then
- 2) Net interest income and net commission income

3) 15% CET 1 reference ratio (Basel IV, phase-in, revised IRBA) exceeding the market average as a reference; excluding any potential acquisitions; subject to the Covid-19 crisis being fully overcome by then

4) Subject to ECB approval

5) Excluding bank levy

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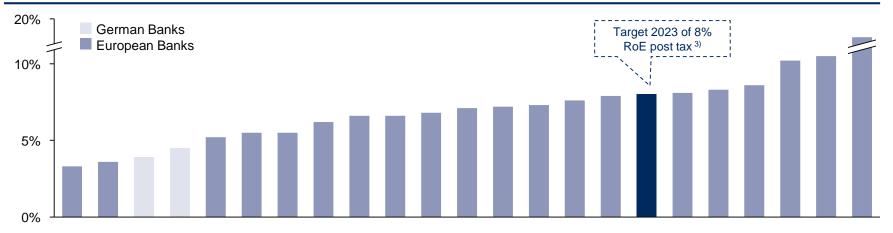
Note: All 2020 figures preliminary and unaudited



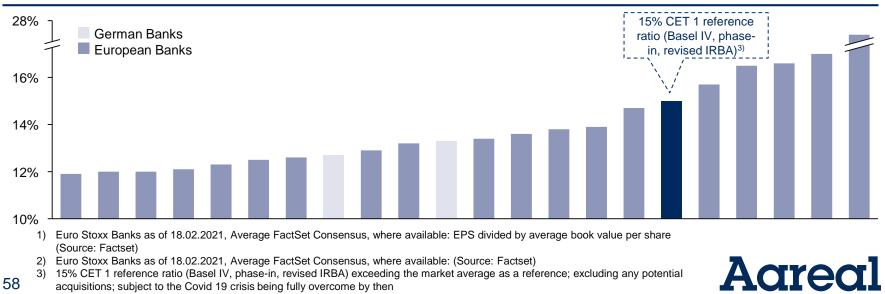
2023 Target RoE post tax above peers... ...despite higher CET1 Ratio



2023 RoE post tax – Broker estimates¹⁾



2023 CET1 Ratio – Broker estimates²⁾



Note: All 2020 figures preliminary and unaudited

Next Steps in our ESG Journey

Strengthening ESG as an integral part of our DNA by refining our strategy and setting ambitious goals and targets



1) e.g. Building certificates (i.e. DGNB, BREEAM, HQE, LEED, NABERS) or energy-performance certificates based on an ongoing dialogue with our clients as well as research in external databases



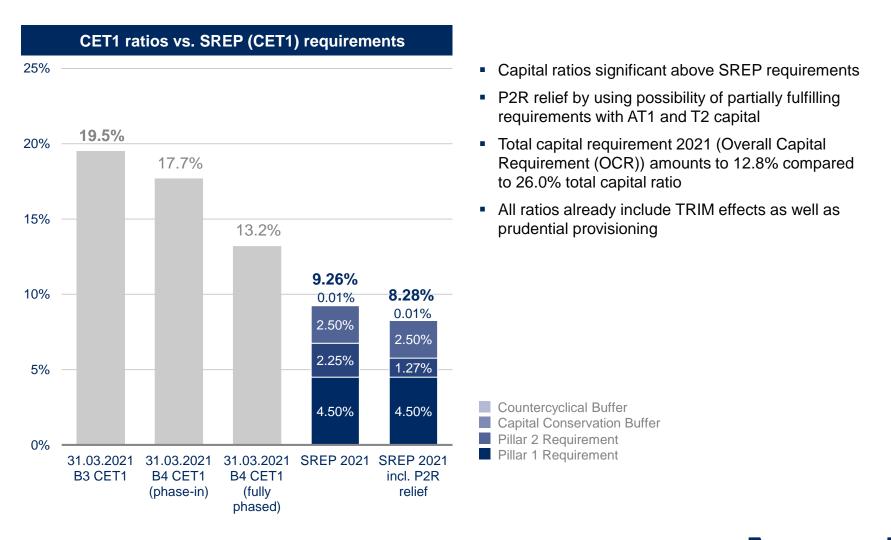
Regulation

Appendix



SREP (CET 1) requirements

Demonstrating conservative and sustainable business model



Dividend Policy





Aareal Next Level Our Dividend Policy temporarily suspended





 We intend to distribute approx. 50% of the earnings per ordinary share (EpS) as base dividend

 In addition, we planed disorbute supplementary doidence of up to 20-30% of theorpS, inder the following prorequisites:

Supplementary Dividend

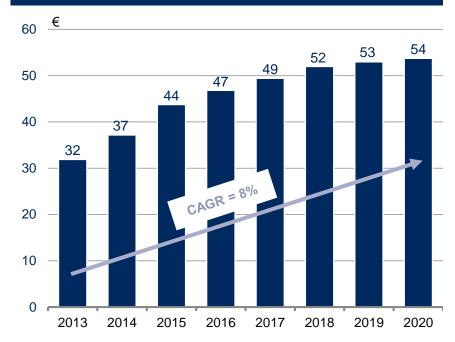
Base

Dividend

÷

- No remeriat deterioration of the environment (with ionger-term and sustemably negative effects)
- Nor attractive investment opportunities neither positive growth environment

Significant book value per share growth incl. dividend



- Attractive dividend policy and significant book value growth created sustainable value for Aareal and hence our shareholders
- 1) ECB approval required



AT1: ADI of Aareal Bank AG





Interest payments and ADI of Aareal Bank AG

Available Distributable Items (as of end of the relevant year)

€mn			31.12. 2018		31.12. 2020
 Net Retained Profit Net income Profit carried forward from previous year Net income attribution to revenue reserves 	122 122 -	147 147 -	126 126 -	120 120 -	90 <i>90</i> -
+ Other revenue reserves after net income attribution	720	720	720	720	840
 Total dividend potential before amount blocked¹⁾ 	842	870	846	840	930
 ./. Dividend amount blocked under section 268 (8) of the German Commercial Code ./. Dividend amount blocked under section 253 (6) of the German Commercial Code 	235 28	283 35	268 42	314 40	320 43
= Available Distributable Items ¹⁾	579	552	536	486	566
 Increase by aggregated amount of interest expenses relating to Distributions on Tier 1 Instruments¹⁾ 	46	32	24	23	21
 Amount referred to in the relevant paragraphs of the terms and conditions of the respective Notes as being available to cover Interest Payments on the Notes and Distributions on other Tier 1 Instruments¹⁾ 	625	584	560	509	587

1) Unaudited figures for information purposes only

Definitions and contacts



Definitions

New Business		Newly acquired business + renewals
Common Equity Tier 1 ratio	=	CET 1 Risk weighted assets
Pre tax RoE	-	Operating profit/income ./. loss attributable to non-controlling interests ./. AT1 coupon Average IFRS equity excl. non-controlling interests, AT1 and dividends
CIR	-	Admin expenses (excl. bank levy) Net income
Net income	=	net interest income + net commission income + net result on hedge accounting + net trading income + results from non-trading assets + results from investments accounted for at equity + results from investment properties + net other operating income
Net stable funding ratio	-	Available stable funding Required stable funding
Liquidity coverage ratio	=	Total stock of high quality liquid assets Net cash outflows under stress
Earnings per share	=	operating profit ./. income taxes ./. income/loss attributable to non controlling interests ./. net AT1 coupon Number of ordinary shares
Yield on Debt	=	NOI x 100 (Net operating income, based on 12-months forward looking estimate) Outstanding incl. prior/pari-passu loans (without developments)
CREF-portfolio	=	Commercial real estate finance portfolio excl. private client business and WIB's public sector loans
REF-portfolio	=	Real estate finance portfolio incl. private client business and WIB's public sector loans
NPL-ratio		NPL-exposure acc. CRR (excl. exposure in cure period) / Total CREF Portfolio



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Thank you.

